



Urban Logistics Made Sustainable

Ultimo LaaS Service Implementation Partners



Ultimo LaaS

Dual-use of autonomous vehicles for passenger and logistics transport

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ULTIMO
Advancing Sustainable User-centric
Mobility with Automated Vehicles



Co-funded by
the European Union

Project co funded by

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Federal Department of Economic Affairs,
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Research and Innovation SERI

2025

○ Challenge - Solution



Challenge

Public transport fleet owners operating autonomous vehicles (AVs) face challenges **in amortizing their investment in large fleets.**

Idea

Maximizing vehicle utilization over a full 24-hour cycle is therefore a key objective.

Solution

To address this, Ultimo is testing the use of Avs bus for logistics operations during off-peak hours, when passenger transport demand is lower.

○ Overview of the Identified Use Cases

1

Autonomous Pick-up
connecting suppliers with central warehouses
& Intra sites shuttles



2

Mobile Nano-hubs (AV-hubs)
Multimodal urban logistics



Autonomous Pick-up connecting suppliers with central warehouses & Intra sites shuttles



The vehicles switch to goods' transportation automatically



BUS STOP



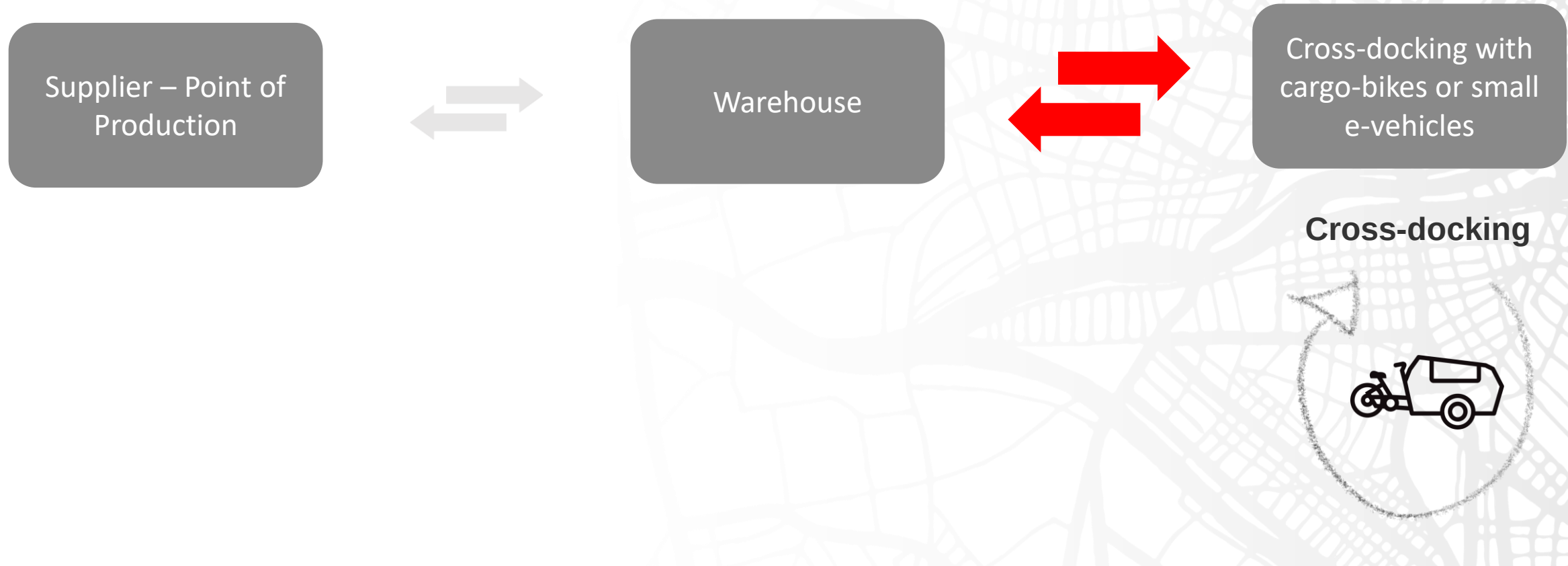
- Autonomous Pick-up
connecting suppliers with central warehouses
& Intra sites shuttles



Mobile Nano-hubs (AV-hubs) Multimodal urban logistics



○ Mobile Nano-hubs (AV-hubs) Multimodal urban logistics



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○ Cities' challenge



SUSTAINABILITY

25% of total emissions of polluting gases come from transportation.



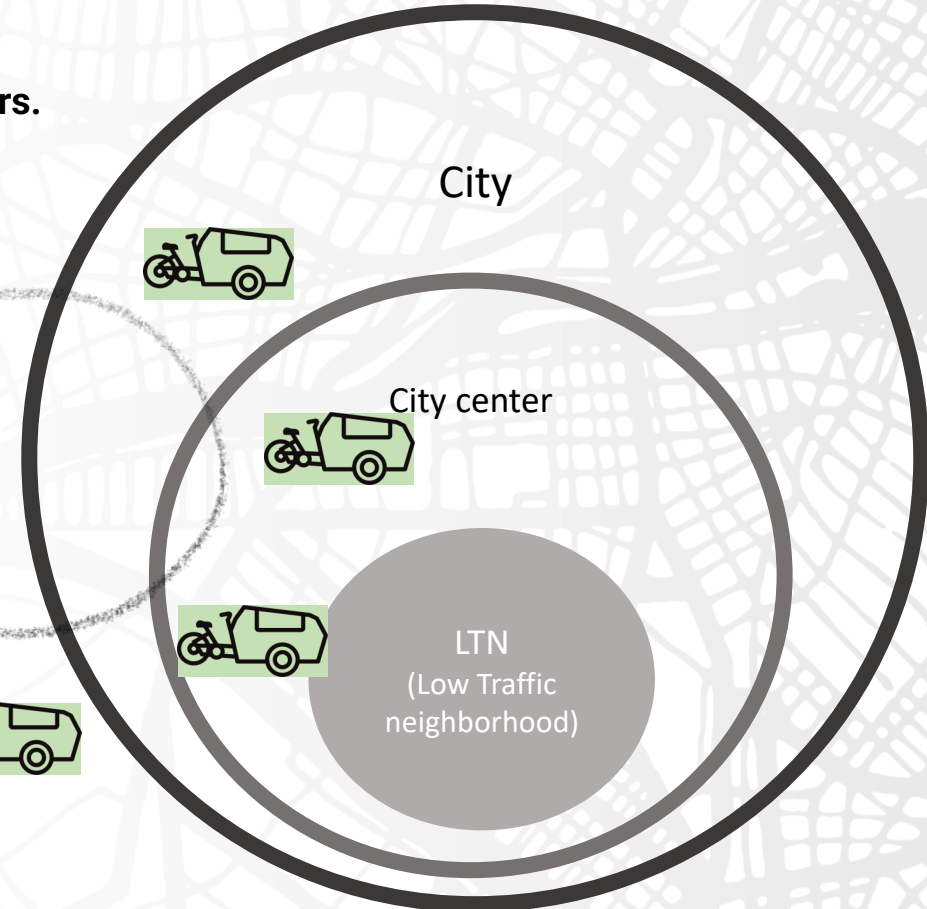
CONGESTION

20% of traffic in cities is caused by freight transport.

Replace trucks by cargo-bikes in city centers.



Central hub with
Centralized logistics



○ Logistic operators' challenge

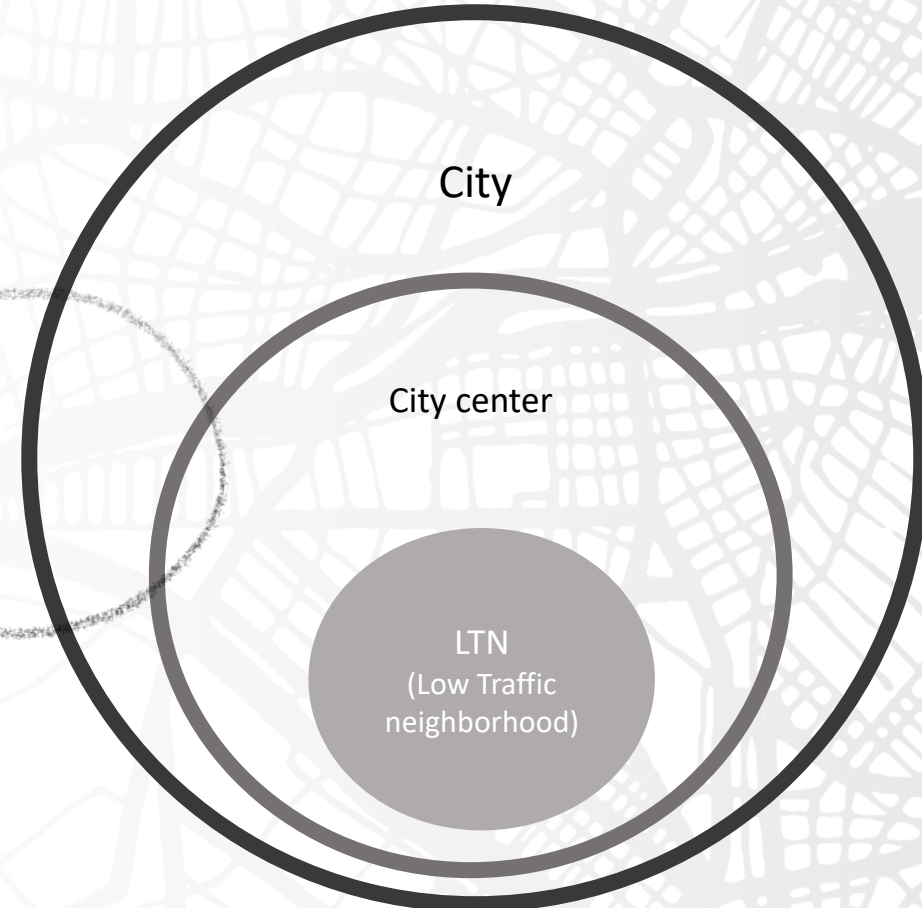
But it is not efficient to deliver from central hubs in cargo-bike.

How can we make it efficient ?



EFFICIENCY

The Last Mile represents up to **40%** of total logistics costs.



○ Mobile Nano-hubs (AV-hubs) approach



* Source: Deloitte, "Logística de Última Milla: retos y soluciones en España", febrero 2020.

○ OVO's approach

Tools for Decentralized & multimodal logistics.

Decentralized, as our approach uses a multitude of small depots and relay points in strategic locations.

Multimodal, because we help you connect trucks to cargo bikes (or small vehicles), exploiting the advantages of each means of transport.

To do this, we have developed new infrastructures and IT tools.



○ Mobile Nano-hubs (AV-hubs)
 OR Fixed Nano-hubs



OR



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○ Challenges of Using Passenger Transport Vehicles for Logistics Purposes

Warehouse Access

Access routes to depots and loading areas should be **mapped** and **allow for GPS**-based vehicle tracking.



Handling Automation

Going forward, this could be combined with **automated loading and unloading** processes at the depot.



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○ Challenges of Using Passenger Transport Vehicles for Logistics Purposes

Adapted containerization to a vehicle made for passenger transport & containerization adapted to whole supply chain



○ Challenges of Using Passenger Transport Vehicles for Logistics Purposes

Find logistic demand on low-demand hours for passenger transport



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○ Challenges of Using Passenger Transport Vehicles for Logistics Purposes

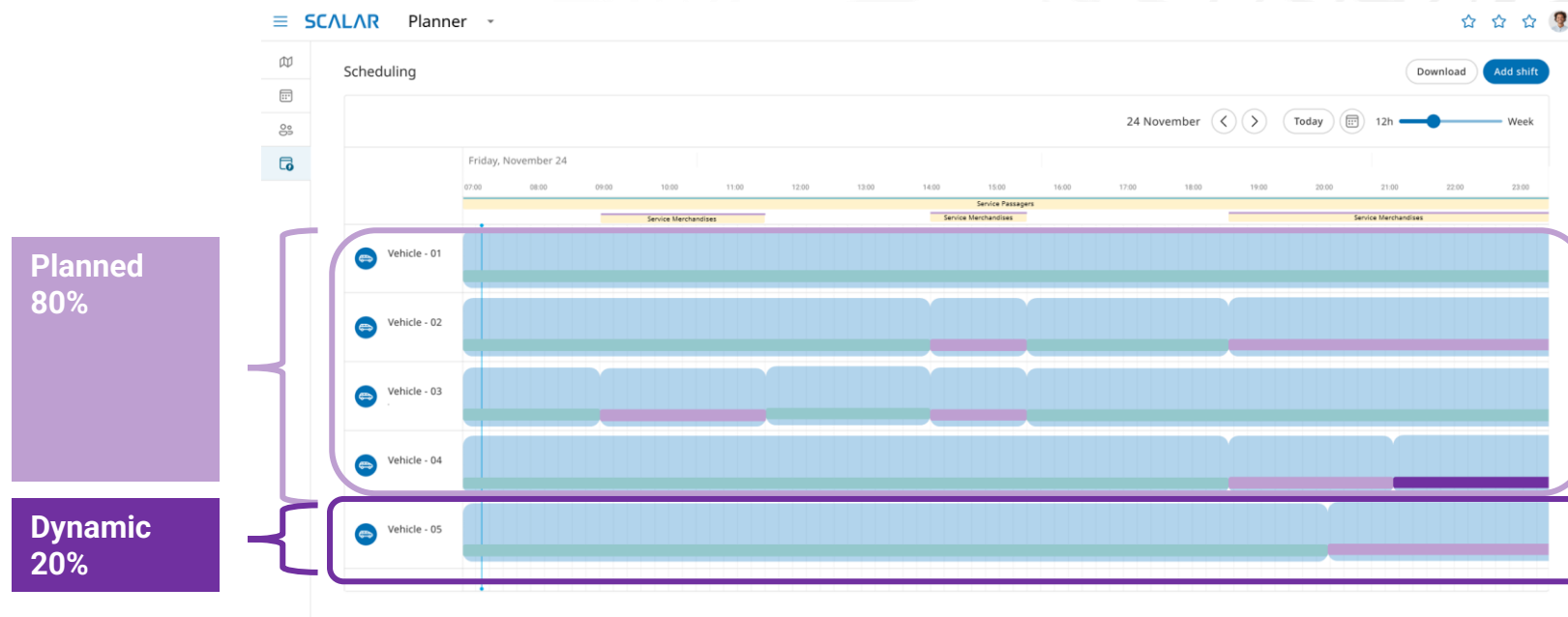
Dynamic vs. Planned Order

Two types of orders can be considered: dynamic and planned.

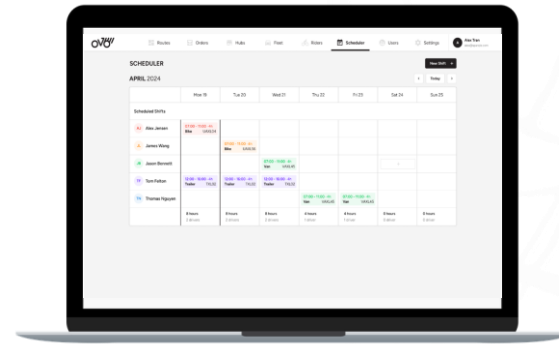
The allocation of vehicles between dynamic and planned modes will depend on actual demand.

Availability may be scheduled in time slots based on a monthly or quarterly contract.

Vehicle Allocation by Type of Service

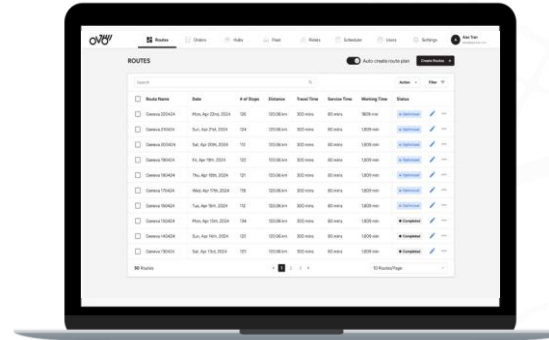


○ Service LaaS



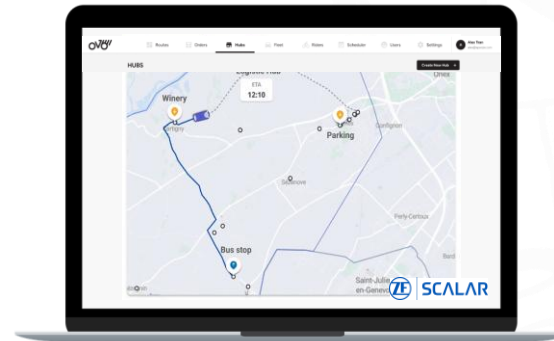
Booking interface

For Logistic Operators



Orchestration of the Logistic Service

Mange booking rights can be done by the PTO or by a broker



Fleet Orchestrator

Optimize the routes of the vehicles and availabilities for Logistic services



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Innovation for the future of our cities



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