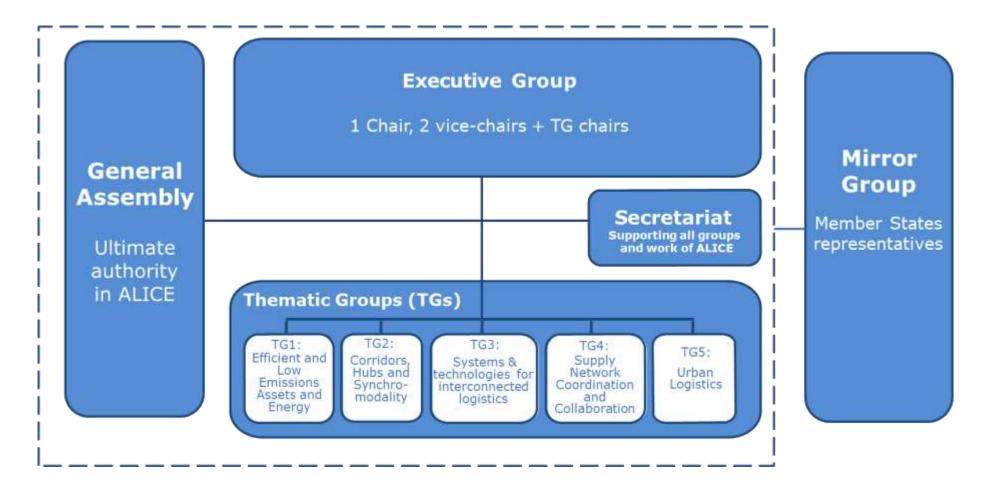


Who's Who in the European Technology Platform on Logistics ALICE ALICE Structure





Logistics Innovation through Collaboration in Europe

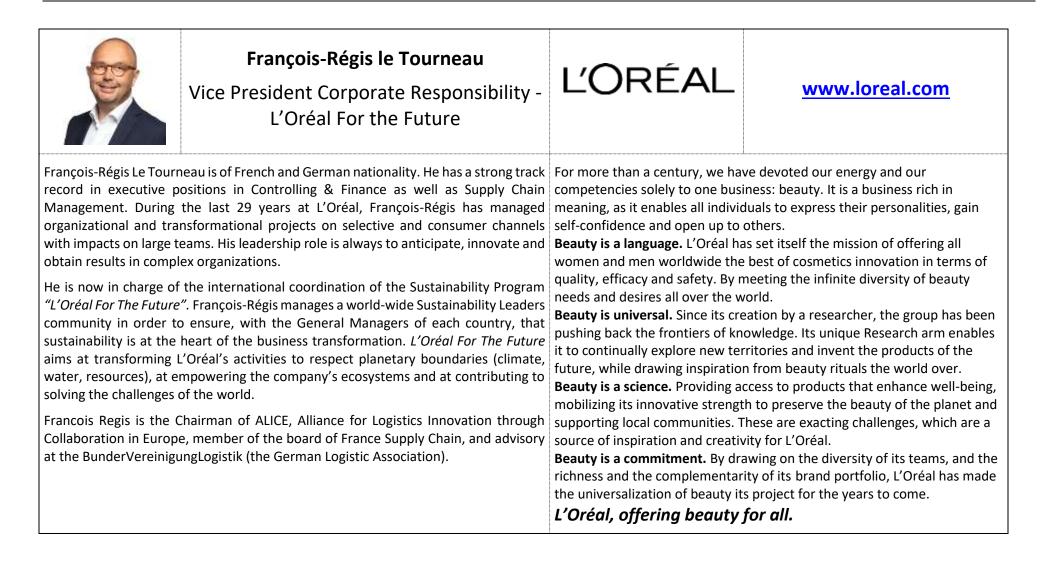
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ALICE Executive Group





	Sergio Barbarino Research Fellow Supply Network Innovation Center	P&G	www.pg.com
Sergio Barbarino is a Research Fellow of Procter & Gamble Research & Development organization and currently Vice Chair of ALICE. Born in Naples, Italy, Sergio has a master's degree in chemical engineering from the University of Napoli Federico II and an MBA from the Solvay Business School in Brussels and is a Fellow Member of the Royal Society of Chemistry. In 2007, Sergio created the first group of Logistic R&D within Procter & Gamble, called Supply Network Innovation Center, of which he has been the Scientific coordinator. He has been leading the logistic chapter in the informal Industrial Advisory Board of the European Green Car Initiative and EIRAC, the Intermodal Advisory Council, now folded into ALICE (see above) of which Sergio is today the Chairman and for which he has been leading the Collaboration and Coordination Workgroup since the inception. Sergio has been the scientific leader of 2 EU FP7 projects: the C03 consortium aiming at increasing shipper collaboration on Logistics in Europe and Modulushca, aimed at the development of new shareable and reusable logistic standard modules for the last mile delivery.		the world. The company has one of th leadership brands, inc Pampers®, Tide®, Ariel Bounty®, Dawn®, Gain	ay, P&G brands touch the lives of people around ne strongest portfolios of trusted, quality, luding: ^{(®} , Always [®] , Whisper [®] , Pantene [®] , Mach3 [®] , [®] , Charmin [®] , Downy [®] , Lenor [®] , Crest [®] , Oral- [®] , Gillette [®] , and Braun [®]
collaborative research, ac among others- at the Ecol Brussels School, ZLC Zarag Sergio is the proud co-ow flagship outlet Winehouse Sergio has also a long hist	r of the P&G Open innovation initiative in Europe, the organization in charge of ademic network and innovation partnerships. He has been Visiting professor - e des Mines de Paris, Georgiatech, Purdue, the City University of London, Solvay goza, Senghor (Egypt). ner of Onlygreatwines an Italian Wine Import business in Belgium featuring as e Osteria, high ranking Wine restaurant in Bruxelles. ory of LBGT rights activism: he has been a founding member of DIGAYPROJECT BA in Belgium in 2003 and the GABLE Group at Procter & Gamble in Brussels in		

	Nik Delmeire Coordinator	European Platform	www.inlandwaterwaytransport.eu
had several manageme multinational active in Through his role in AG called OTM. An organi 2011 till October 2014.	egree of MBA at the University of Leuven in 1982. From 1983 till 2014 he nt functions in Purchasing and Supply Chain in AGFA-GEVAERT, a Belgian the world of Imaging. FA's Supply Chain he got involved in the Belgian Shippers' Organisation zation he chairs from 2009 till 2015. He was Vice Chairman of ESC from In October 2014, he joined ESC as Secretary General until February 2019 ion of coordinator of the European Inland Waterways Platform.	positioning of Inla Transport Policies governing bodies committees. At th with respect to th more environmen financial instrume progress. Last but more respected a System and shou preparing this syst effective and effic	of EBU and ESO, IWT aims at a stronger and Navigation in European and National s by an intensified contribution to various s, working parties and standard setting e same time IWT will encourage innovation e fleet's technical progress leading to even atally friendly vessels. Facilitating access to nts of all kinds should bring leverage to this not least Inland Navigation should become nd better integrated in Europe's Transport Id be at the forefront when it comes to the forefront when it comes to the fore 2030 and beyond. Making IWT more cient with the help of disruptive innovation in general will be key in this evolution.

Alliance to Logistics through C in Europe



Pieter Leonard Capability Manager Supply chain food – transport



http://www.colruytgroup.com

In 2009 I Joined the supply chain department of Colruyt Group.

I Started as Project manager within the e-commerce warehouse (Collishop). I gained a strong understanding of operational Supply chain process.

In 2011 transferred towards the Supply chain direction of the Group and became a strategic Project manager working on different strategic themes: evolving from departmental towards process minded organization, implementing risk management procedures, increasing resilience of the supply chain...

In 2017 I Joined LINEAS. Working as a project manager in Rail freight transport, with a focus on digitalizing the job of Train drivers (LINEAS)

In 2018 I Re-joined the Supply Chain department of Colruyt Group as a capability manager for the domain, with a focus on Transport. Since then I've worked on the long term vision of transport for the Colruyt Group, with a strong focus on reducing the impact of our supply chain.

In 2019 I Joined Alice as a Vice chair in the thematic group "Sustainable Logistics Supply Chains"

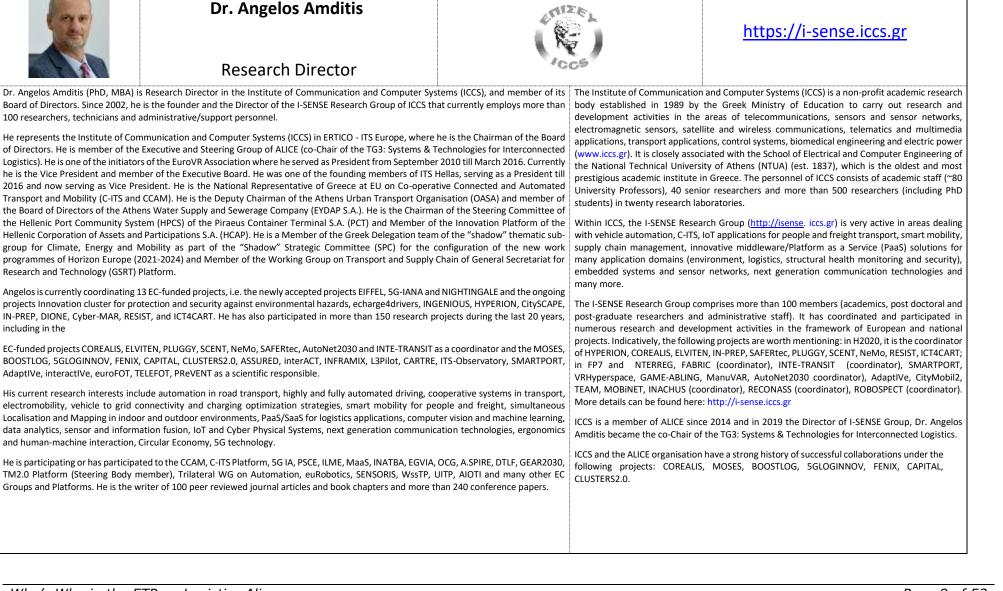
In a time span of over half a century Colruyt Group has grown from a family company into a family of companies with almost 30.000 employees. For a long time, we were known mainly for the Colruyt discount store, but in recent decades we have greatly diversified our activities. DATS 24, OKay, Bio-Planet, Dreambaby, Spar, Eoly, Cru ... After an often modest start, these brands have now grown into fully-fledged companies with their own identity. No matter how different, with every new initiative we want to provide meaningful added value. In line with the changing spirit of the times and the needs of consumers, at all stages of their lives.

All Colruyt Group businesses share a common identity and culture. This is summed up in our mission and inspired by our nine historic values: respect, togetherness, simplicity, readiness to serve, faith, hope, space, courage and strength. We aim for sustainable economic growth along with a strong commitment to human and social development. In the long term too.

Sustainability has run through all of our activities as a common thread. Our ambitions are far-reaching. We want to be a reference point for sustainable entrepreneurship in Belgium. We put many people and resources into this. We are proud of what we have achieved over the years, while realising that sustainable entrepreneurship never ends. So, day after day, we do our best to make a meaningful difference together. Step by step

	Director of Innovation &	dation Port Cluster	Autoritised Portuanto de Valencia Autoritised Portuanto de Valencia FURIDACIÓN VALENCIAPORT	www.valenciaport.com/ www.fundacion.valenciaport.com/
Valenciaport FoundationDirector of Innovation & Port Cluster DevelopmentSalvador Furió holds a PhD in Industrial Engineering from the Polytechnic University of Valencia and a Master of Science in Port Management and Intermodal Transport from the University of Comillas (ICADE). After six years of experience as Project Director at LOGISTA, the main Spanish logistics operator, he joined the Valenciaport Foundation in 2004 as Director of Logistics and Intermodality. Since then, he has participated and directed numerous consulting, research and cooperation projects at national, European and international levels, always related to container logistics, maritime, railway and intermodal transport, trade facilitation, planning and design of logistics platforms or energy efficiency and environmental management. In 2019 he took on a new responsibility in the entity as Director of Innovation and Development of the Port Cluster, 		Alenciaport. It is an initiative of the Port A me transport – logistics sector, as well as VF has developed 242 projects in more the d Latin America. Vation, by fostering the design, impler ompetitiveness of companies and institu- hagement, offering specialized and high the port-logistics community's human con policy with port communities around tics operators undergoing a process of in- how. Ince service to develop indexes, database port-logistics community, encouraging con th the general public, within the framewin ciaport Cluster Innovation Committee, i-led transformation, whilst acting as e companies VF collaborates with cover ay service operators, freight forwarders	Authority of Valencia that brings together key companies universities and institutions linked to the port community han sixty countries, mainly in the Mediterranean, the rest mentation and execution of R&D&I projects aimed at utions in the sector. In value-added training for the continuous professional capital. If the world by providing technical assistance and support ternationalization. Internationally showcasing the Port of es and reports of strategic interest to the sector. Doperation within the sector as well as outreach initiatives york of a collective social responsibility strategy. , bringing the opportunity to mobilise companies to an example for the European ports network and the entire transport chain, from the exporter, to the and logistics operators, maritime agencies, terminals	

	DiplIng. Lars Deiterding Executive Director HaCon Governing Board Member Shift2Rail Chairman UNIFE Freight Committee	The Co	on	<u>www.hacon.de</u>
department and working freight transport. Since 2 research activities of the In the role of project co projects for clients such national Ministry of Tra experience in research an on the following fields: analysis, expert analyses of railway systems, cons combined transport. Within the projects ment rail freight market. He le TIGER-Demo, ViWaS and Rail Freight Corridors and appropriate IT-systems for he is now involved in the Undertaking. Since the an	g for HaCon for 18 years, since 2007 he is head of the F on projects related to railway and intermodal transport 012 he is also Executive Director at HaCon and is additic various departments. pordinator, manager and senior consultant he is respo- as combined transport operators, railway operators, nsport and DG TREN of the European Commission. H nd expert analysis activities in all areas of the internation Planning and design of railway systems, infrastructu for rail operations with several different analysing tools, of sulting in the field of integrated transport chains and tioned above he has gained a comprehensive overview ed and is leading the multiannual, multi-disciplinary pr SPIDER PLUS in the last year and is the project manager and the European Commission. In the last years, the d or transport optimization got higher into his focus and the preparation of the Flagship Area on Freight in t cquisition of Hacon as innovation driver in the mobility s ns activities for combining freight related solutions.	and innovations in multimodal onally leading the international nsible for several consultancy infrastructure managers, the e has more than 20 years of nal transport industry focusing re assessment and timetable determination of the efficiency research and development of of the International European ojects TREND, CREAM, TIGER, r of several running studies for lesign and implementation of as already for IP5 in Shift2Rail he new Europeans Rail Joint	transportation, Our three busi more than 370 years of experie From trip plann our HAFAS pr Transportation experience. HaCon's TPS s management e	es cutting-edge software solutions for public mobility and logistics. ness units, HAFAS, TPS and Consulting, provide 0 highly qualified specialists and more than 35 ence for your success. ning to mobile ticketing and fleet management; roduct suite covers all aspects of Intelligent Systems and creates the ultimate end user solutions for train planning and capacity enable network providers and operators to of their infrastructure.



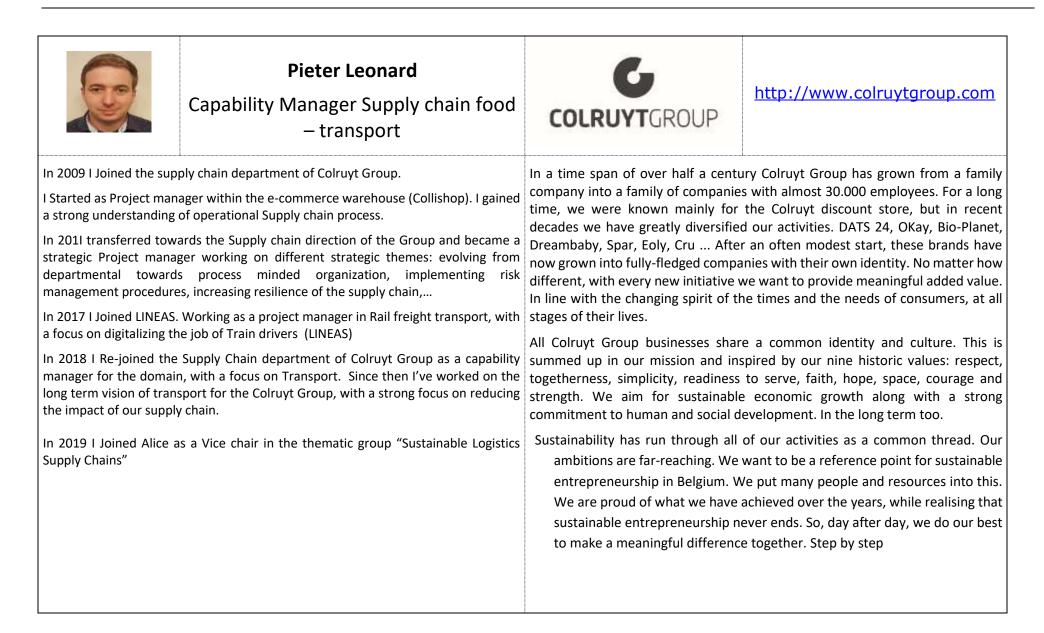
	Michael Archer Strategy Development Director	CHEP A Brambles Company	https://www.chep.com/au/en/why-chep
retailers and manufactu reusable packaging, an 1990 to 28 today. In 1999-2001 he was ar ECR Europe alongside le Today his focus within reduce transport, packa	r CHEP for 30 years, many of those working with grocery urers to optimise the share and re-use business model for ad extend the pallet pool from 6 European countries in active member of the Profit Impact of ECR Taskforce for eaders from major retailers and manufacturers. In CHEP is on collaboration to identify opportunities to aging and broader supply chain waste and to lead them lopment, testing with a clear focus on maximising impact are scaled up.	Service this it delivers and colle across Europe, working with all t every day. It is best known for it beyond. As a leader in the Circular Ecc recognised as one of the most launched their Zero Waste Wor customers and interested part transport and process Waste. CHEP has initiated and scaled customers to minimise empty r empty pallets, and subsequent collaborating to use the same	d reusable packaging assets across Europe. To ects empty packaging from c300,000 locations he grocery retailers and many of their suppliers is blue pallets, shared widely across Europe and pnomy, Brambles (CHEP's parent company) is sustainable companies in the World. Brambles rld initiative in 2019, committed to supporting ties in step-change reductions in packaging, d up a programme of collaborating with running, initially surrounding the shipping of ly as an orchestrator of multiple customers vehicle for complementary lanes. CHEP is ale and visibility over its customers' transport ecarbonising logistics.



ALICE Thematic Groups Chairs & Vicechairs

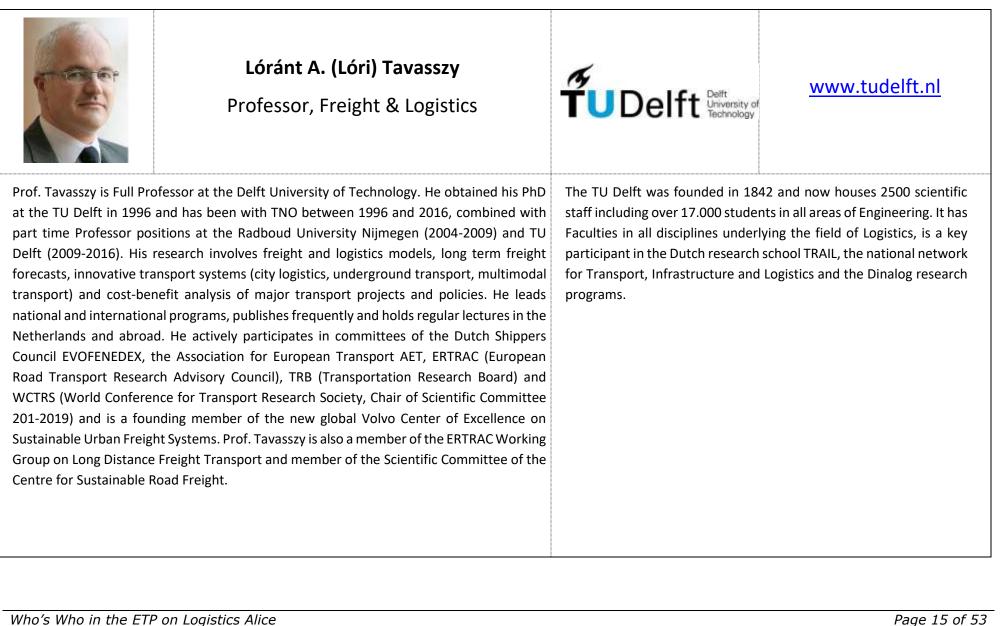


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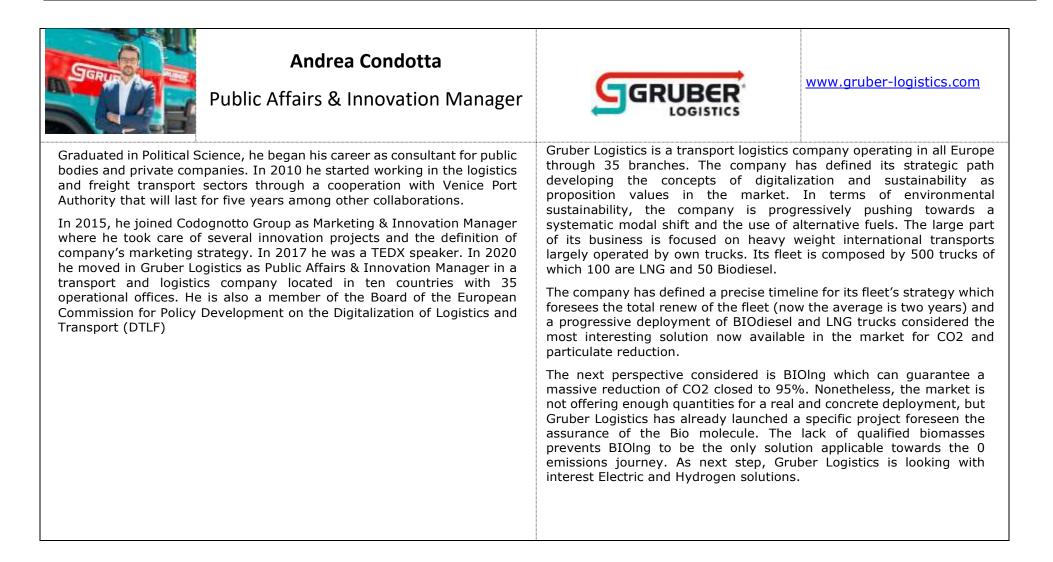
	Alain Baeyens Consultant	north	https://www.linkedin.com/ company/30°north
Supply Chain optimization, c of technology the human fa He is a chemical engineer by in planning, project manage Supply chain management. In 2000 he did his first digit over Europe. In 2001 he was platform in the Chemical in closely. He advocates collaborative supply network and will eve He is a board member of OT	ply Chain consultant with more than 25 years of experience. His focus is on change management and training. He is convinced that especially in this age ctor remains a key element for a successful supply chain. y education but in1992 he became a supply chain addict. He held positions gement, operations management, purchasing, compliance, training, and He is active in Kuwait since 2017. tal project he implemented Vendor-Managed Inventory (VMI) systems all s part of the e-Supply Chain Solutions team of ELEMICA, the first exchange idustry. Ever since he followed the evolutions in the Digital Supply Chain sustainable solutions in logistics which can only be achieved in a digitized intually lead to the physical internet. "M, the Belgian Shippers association, an Logistics Users, Providers and Enablers Group)	30° North, Supply Cha the latest developm experience, we help Challenges. We p assessments, TCO ar and support Supp purchasing and outs people are the ke	ain Advice World Wide. ain Advice World Wide. In touch with bents, with more than 25 years of you to overcome your Supply Chain provide Supply Chain Maturity halysis, and Gap analysis. We define bly Chain optimization, logistics, sourcing projects. We believe that ystone in the Supply Chain and emphasis on change management.

in Europe



C	Rik Arends Program Director at Smart Freight Centre	Smart Freight Centre	www.smartfreightcentre.org
development and implement with GLEC members, affiliat development of a Low Emi- access for logistics emission Rik is trained as a civil engi	r at Smart Freight Centre, in this capacity he leads and oversees the ntation of various programs across Smart Freight Centre, in partnership es and research institutes. Example programs include the support to the ssions Fuel and Vehicles program, and implementation of a new Data s accounting and reporting protocol. and leading our training programs. neer in sustainable transport with 10 years' experience in consultancy freight and transport solutions in multiple countries.	dedicated to an efficient and zero	emissions freight sector. We SFC works with the Global and other stakeholders to ction – contributing to Paris ainable Development Goals. eir journey to zero emissions blicy and programs, and raise nultinationals reduce at least

	John Smith Head of Sustainable Infrastructure and Facilities Management	an post	https://www.anpost.com/
Post. John has held this an apprentice with Guir Technical Manager at Gu Quality Manager at Vecto Property and Facilities M Through his role in An F leads the sustainability f portfolio (over 2m squa charging infrastructure. which consists of over 50 Central to John's role is Currently, he is the An between An Post, Correo Council. Project SENATO which will manage and o John's current focus is o is ready to be a first ad exploring hydrogen as a John has facilitated the tr	of Sustainable Infrastructure and Facilities Management at An position since 2006, previous to that John started his career as iness in Dublin, where he progressed to hold the position of inness Ireland. Following that he held the role of Services and or Workplace and Facilities Management. John holds degrees in anagement and in Economics. Post John is responsible for all sustainable infrastructure. John team, manages the built environment of the An Post property re feet) and is responsible for the roll out of electric vehicle John is also the Chair of Post Europe's Green Mobility Forum, D postal and logistics organisations. working on innovative projects related to property and fleet. Post lead for project SENATOR, an international collaboration s (Spanish Postal Service), the city of Zaragoza and Dublin City R, a Horizon 2020 project, aims to develop an online platform ptimise freight collections and deliveries in Dublin city. In the transformation of the An Post heavy goods fleet. An Post opter of zero emission HGV technologies and John has begun potential fuel alternative for long-haul vehicles. In the interim rial of B100 HVO (Hydrotreated Vegetable Oil) due to commence ost will be the first major fleet to test a B100 HVO fuel in Ireland	An Post is Ireland's national postal addresses every working day and m customers every week. An Post through a network of retail office making An Post one of Ireland's la responsible for delivering the high every home and business in Ira growing their national and interr logistics and mail marketing busi offices they manage more cash th Ireland. An Post are always div financial and retail services whilst access to government services both An Post operates one of Ireland's I they began the electrification of the fleet. Since then, over 1000 e purchased, including Ireland's firs Electric vehicles now make up 28% they introduced emission free deli them the first postal service provide carbon emission delivery status in expanded emission free deliveries Waterford, Limerick and Cork. By t deliveries will be extended to Galwa and rural locations.	ore than 1.7 million post office employs circa 9500 people s and delivery service units, argest companies. An Post is nest quality postal service to eland, whilst simultaneously national eCommerce parcels, nesses. Through their retail an any other organisation in ersifying and evolving their continuing to provide trusted online and in person. argest vehicle fleets. In 2018 eir light commercial transport electric vehicles have been st 7.5 tonne electric trucks. of the An Post fleet. In 2019 veries in Dublin city, making er in the world to achieve zero a capital city. They have now s to the cities of Kilkenny, he end of 2021 emission free



	Graham Major-Ex Head of Green Revenue	(S) sennder	www.sennder.com
advanced fuels, e-mol forwarder with over \$35 Graham has received his - MBA in Renewalt - Bachelor's Degre International Experience - 3 Years: Europe - 6 Years: China - 3 Years: New Yo Professional Experience - Sennder, Head o - American Expres - CBRE, (Fortune Professional Engagemen - World Economic - National Commit	 Si Dele Energy from Berlin Beuth University of Applied Sciences ee in Economics and Chinese from Middlebury College 12 Years Ark Highlights: Def Green Revenue, Berlin – since 2020 Sis (Fortune 100 Company) Global Business Strategy, New York 500 Company) Head of Retail, North China, Beijing The second Science Science	Sennder is Europe's leading digital shippers access to its connected fle In a traditional industry it is mov building up Europe's largest fleet as well as the digitalization and logistics processes. By leveraging its proprietary techn expertise sennder builds a system into the 21st century with a new o efficiency and sustainability	et of thousands of trucks. ving fast and focuses on of advanced fuel vehicles I automation of all road nology, and low-carbon that leads the industry

2010 00	Salvador Furió		
	ValenciaPort Foundation	Autoritad Portuero de Valencia	www.valenciaport.com/
	Director of Innovation & Port Cluster	∇	www.fundacion.valenciaport.com/
	Development	EUROACIÓN VALENCIAPORT	
and a Master of Science in P Comillas (ICADE). After six ye logistics operator, he joined Intermodality. Since then, he cooperation projects at natio logistics, maritime, railway a logistics platforms or energy has taken on a new respons the Port Cluster, coordinatin port-city integration and main in different master program course of Single Window of	n Industrial Engineering from the Polytechnic University of Valencia Port Management and Intermodal Transport from the University of ears of experience as Project Director at LOGISTA, the main Spanish d the Valenciaport Foundation in 2004 as Director of Logistics and e has participated and directed numerous consulting, research and onal, European and international levels, always related to container and intermodal transport, trade facilitation, planning and design of y efficiency and environmental management. In recent months he sibility in the entity as Director of Innovation and Development of ng the areas of digital transformation, sustainability, port logistics, rket intelligence. In addition, he collaborates regularly giving classes ns of the Universities of Valencia and Castellón, is director of the of Foreign Trade of the Inter-American Development Bank and international congresses of transport and logistics	general cargo, accounting for over cargo which positions Valenciap Mediterranean. It closed 2018 with and 5.1 M. TEU. Valenciaport is thus a major gatew as a redistribution center in Weste cargo is transshipment. Main rep Valenciaport facilities and service materials, agricultural products, products, and chemical products, V China (Asia), the USA (America) a cope with current challenges Valer service efficiency, intermodal and social sustainability, supported a technologies. Valenciaport Founda the leading port cluster in the Med Authority of Valencia that brings to – logistics sector, as well as universive Valenciaport. Since its creation,	of the EU TEN-T Mediterranean Corridor. It specialises in 90% of its cargo volumes, and particularly containerized ort as 5th European Container port and first in the end year record figures, reaching 76.6 M. Tons total cargo vay to Europe in Spain and plays also a significant role rn Mediterranean since some 53% of its containerized gional and national industrial sectors benefiting of s includes car & equipment manufacturing, building consumer goods, energy products, iron and steel 'alenciaport is the main gateway in Spain for trade with nd Algeria (Africa), among many other countries. To nciaport strategy concentrates on market orientation, logistic integration, and economic, environmental and II those aspects by a timing incorporation of new ation (VF) is the knowledge and innovation centre for diterranean: Valenciaport. It is an initiative of the Port gether key companies in the port – maritime transport sities and institutions linked to the port community of VF has developed 242 projects in more than sixty nean, the rest of Europe, Asia and Latin America

2	Zisis Palaskas Business Intelligence Head, Managing Brussels Office m in 10/2013, leading Research and Development projects, as and Data Analytics. He specialises in the area of Transportation	INLECOM is a European SME with offices and consultants in Belgium, established in 1996, with the seminal charter of promoting innovation	
and Logistics, in integration tech architectures, agile methods. Int As e-business manager in Deloiti Technology Services, focusing or IT strategy and EURO. As manage Services, he managed IT Strateg projects for Greek Public Sector, In the past he assumed variou services for betting systems (<i>X</i> Improvement (Cinsight), busines (CLMS). IT Manager (Kintec) in h team of the Intelligent Shelter projects delivery. He was Techno Software Development, and Co Information Technology Consulta Commission, EETT (2007-2009) Technology in the Min. of Econo the theme: With Inlecom he has in the supply chain and transport SELIS, PROFILE, CORE, ICARGO, E He is a member of UN/CEFACT,	chnologies, information exchanges, data modelling, information iernational Consulting Companies: te & Touche Consulting developed the service line of Information in E-Business B2B services, also managing client engagements for er in KPMG Management Consulting in Business and IT consulting gy, MIS, Financial Business Modelling, and Euro transformation Banks and the Hellenic Post. Greek technology SMEs: s management positions in Greek IT SMEs, including software ATC), business intelligence solutions Financial and Operations so development for a Model Driven Agile Development Platform itech solutions for security, member of the product development solution for antennas sites of mobile operators, and customer ology Director in 01PLIROFORIKI, a large IT SME, leading the R&D, onsultancy activities. Public Sector Advisory Positions: He was ant to the President of the Hellenic Telecommunications and Post). He was advisor to the General Secretary of Information mics & Finance, GSIS (2002-2004). Recent assignments related to assumed leading research role in reference EU research projects t domain, including cross-border trade: EUROSKY, SAFEPOST, ICONET, TRACK & KNOW, CHARIOT, ST4W. project leader of the Buy-Ship-Pay Reference data model (BSP- and published on the 13th of August 2019	 Solutions, INLECOM has since expanded upon these foundational conow an established leader in Digital Ecosystem Platforms & Technolased Research and Innovation Centre of INLE dedicated to advare experts in the areas of Mobility, Business Consulting, Software Engiprovides strategic knowledge-centric solutions to help private and put to create or strengthen their competitive advantage. Core compete Management Consulting: Business Processes Improvement and Supply Chain, Risks Management, Governance, Compliance, New Management & Patent Filings. Analytics and Integration: Business Analysis, Business Modelling, Hand B2G integration, Information Exchanges, Message Exchanges Windows. Systems and Information Architectures: Public/Private/Hybrid CC Internet of Things, including innovative business intelligence, big technologies. Moreover, INLECOM is member of: the Big Data Value Association (BDVA) (http://www.bdva.eu/) the Alliance for Internet of Things Innovation (AIOTI) (https://innovation in the mobility, transport, cloud, and big data sectors co and ICT. INLE has established a unique holistic view of the ICT domincluding a library of process models, domain entities, ontologies and developed and applied blockchain expertise through projects and in its capabilities in the area of data protection and privacy with an err the coordinator of four high profile H2020 projects, in the areas of I 	mpetencies over the last 20 years. INLECOM is ologies. INLECOM Group (INLE) is the Brussels- need solutions. With an international team of neering Solutions and Business Analytics, INLE ublic organizations use their unique capabilities ncies include: Transformation, Organisation Excellence for Business Models in Supply Chain, Innovation Key Performance Indicators and Analytics, B2B is Standards, Port Community Systems, Single loud Solution Architectures for Big Data and g data analytics, data mining and blockchain aioti.eu/) INLE is dedicated to research and overing policy, strategy, operational processes, ain through an extensive research programme nd client-facing solutions. In addition, INLE has itiatives using this technology, while enhancing phasis on GDPR compliance. Currently, INLE is

	Kris Neyens Manager Internationalization		<u>Home - VIL</u>
Kris Neyens is a supply chain expert with a long track record in change and innovation projects both in private and public-private collaboration projects in challenging and highly competitive environments.		VIL is Flanders' sole innovation spearhead cluste membership organization that harbours some (<u>http://vil.be/en/about-vil/vil-members/members/</u>).	600 logistics stakeholders
More than 30 years of experience in	supply chain innovation.		
	t VIL, Flanders' sole innovation spearhead cluster for onal and international innovation projects.	It is the region's reference when it comes to con- logistics. The primary focus lies with projects throug and their subsequent valorisation.	
nearshoring, supply chain resilience such as transcontinental ra He currently takes on the role of th		Through a VIL member survey, several validation stakeholders and several brainstorm sessions, the set: Digital Transformation, Green Logistics, Hinterland C This directly aligns with the ALICE thematic groups.	following focus domains were
Kris currently acts as vice-chair in WG2, hubs, corridors and synchromodality at ETP-Alice. BELIEVES IN INTERNATIONALISM, MODERNISM, COLLABORATION AND CREATIVITY			

0	Philip Van den bosch	LINEAS	www.lineas.net
12	Thought Leader & Program Manager at Lineas	uíc/	
	Senior Policy Advisor at UIC		www.UIC.org
econometrics degree obtained at th	ercial and economic & innovation policy, Supply Chain has been the central theme in a career of over 25 years. I hold an The Catholic university of Louvain complemented with master degrees in supply chain management (CSCP) and purchasing Inner of the Belgian Supply Chain Award – price of the audience with a project on reducing working capital by creating	Lineas is the largest private rail freight operator in Europ products and total door-to-door logistics solutions. Its superior rail products and services that customers shif goods from road to rail. This allows them to improve t decreasing their impact on mobility, climate and air poll	mission is to offer such t the transport of their heir supply chain while
	e as employee (Novartis, Frito Lay, Sarens, Lineas) with 12 years of consultant and partner at a consulting firm. Transport, iects have been my core focus. The chemical industry (e.g. SABIC), FMCG (Tropicana, Danone) and governments have been	UIC, the worldwide professional association representing promoting rail transport	
Belgium and Europe. In this function International Union of Railways in P	king in the rail freight sector (Lineas and UIC) as liaison between the organisation and the different policy levels in Flanders, I'm the co-author of the RailFreight vision 1.0 and 2.0 for the RailFreightForward coalition. As senior policy advisor for the aris I'm considered as the right hand of the freight director where I assist her on different strategic European and International	UIC leads an innovative and dynamic sector, helping M success and opportunities. Members are invited to take a proactive role in the U	
	g ram manager I oversee and drive a number of business innovation programs. Recently Lineas presented its result of the ram where we stretch the beacon in rail transport to efficient pallet load handling.	assemblies where the railways' position on regional/wor Active participation in the working groups is a uniqu opinions and benefit from the weight of the railway s	ldwide issues is shaped. e opportunity to voice
My contribution lays in a number of	aspects:	worldwide level.	
	ve of Supply Chain Management from experience within different industries – customers and logistics operators. policy maker, industry and academic research) since Public affairs activities are at the core of my tasks within Lineas and	UIC is the association for technical cooperation of coordinates the sector's position as it negotiates its even the supply industry and research and develops needs	olving relationship with
 In a number of projects, 	o <mark>nd theoretical concept</mark> since I have led small and large teams for 10 years in 3 different companies. I broad different audiences together (as advisor for the Flemish Minister of Economy, as program manager in writer of the 30 by 2030 rail freight vision paper).	advantage of potential interest to railway companies.	
 And I possess a fluent will applying for grants. 	iting style. I have been acting as a ghost writer on many occasions and was successful in applying for public funding or		
Rail is a mode of transport with a	ot of history. Furthermore, it will be able to contribute to the realisation of a carbon free Europe as it is by far the most insport. With 9 times less CO ² and 6 times less Nox emissions, 6 times less energy consumption and 85 times less casualties ther modes of transport by far.		
will be the main challenge for the ro more important will be innovation to and lineas more in general have mad like DisPatch (VUB and others) or de	ess issue since currently it is only competitive as of longer distances. Becoming more cost competitive, also on shorter distance, iil sector within the next 10 years. Creating a level playing field by correct internalisation of external costs is one way. Even o increase agility and flexibility and to reduce costs of transhipment and handling. Me as responsible for business innovation e these innovations as part of their strategic goals. This is why Lineas participates in a number of strategic innovation programs velops alternative loading solutions to make small load sizes more attractive for rail. I have played and I'm still playing a core nanager or as member of advisory boards.		
In the DisPatch program I can count Prof Dr. Robert Boute from the KU Le	upon a reference of Prof. Dr. Tomas Ambra of the VUB. In the past I have also been in close contact with Sergio Barbarino and uven.		

Dr. Thomas Van Asch Strategic Projects Management	AirCargoBeigium	https://aircargobe lgium.be /
Thomas Van Asch (°1993) graduated as a doctor in Applied Economics at the Faculty of Business and Economics of the University of Antwerp. His main areas of research are in the fields of air cargo, e-commerce and airport strategy development. Thomas' PhD dealt with the strategy of European airports regarding air cargo and their competitiveness. Before obtaining his PhD, Thomas finished his Master of Applied Economics at the University of Antwerp and his Master of Air Transport at C-MAT. Currently, Thomas is also working for Air Cargo Belgium as a Strategic Project Manager. In this role, he is responsible for the long-term strategic vision of ACB in which innovative logistical concepts like Physical Internet play a central role. Next to that, Thomas is writing proposals to obtain European funding and is responsible for different working groups within the company.	Belgium) strives to make BRUcargo the most attractive, efficient, innovative and successful logistical platform.On behalf of airlines, handlers, forwarders, the airport authority and other stakeholders, we set out strategic and ambitious goals for the development of air cargo. We put in place procedures for improved operations, take the lead in projects and we get in contact with all stakeholders and government agencies to address topics of common interest. We do this by a strong community cooperation and approach.	



Dipl.-Ing. Lars Deiterding

Executive Director HaCon

Governing Board Member Shift2Rail

Chairman UNIFE Freight Committee



www.hacon.de

Lars Deiterding is working for HaCon for 18 years, since 2007 he is head of the Freight Transport and Logistics department and working on projects related to railway and intermodal transport and innovations in multimodal freight transport. Since 2012 he is also Executive Director at HaCon and is additionally leading the international research activities of the various departments. In the role of project coordinator, manager and senior consultant he is responsible for several consultancy projects for clients such as combined transport operators, railway operators, infrastructure managers, the national Ministry of Transport and DG TREN of the European Commission. He has more than 20 years of experience in research and expert analysis activities in all areas of the international transport industry focusing on the following fields: Planning and experience. design of railway systems, infrastructure assessment and timetable analysis, expert analyses for

rail operations with several different analysing tools, determination of the efficiency of railway systems, consulting in the field of integrated transport chains and research and development of combined transport.

Within the projects mentioned above he has gained a comprehensive overview of the International European rail freight market. He led and is leading the multiannual, multi-disciplinary projects TREND, CREAM, TIGER, TIGER-Demo, ViWaS and SPIDER PLUS in the last year and is the project manager of several running studies for Rail Freight Corridors and the European Commission. In the last years, the design and implementation of appropriate IT-systems for transport optimization got higher into his focus and as already for IP5 in Shift2Rail he is now involved in the preparation of the Flagship Area on Freight in the new Europeans Rail Joint Undertaking. Since the acquisition of Hacon as innovation driver in the mobility sector by Siemens Mobility, he is steering several Siemens activities for combining freight related solutions.

HaCon provides cutting-edge software solutions for public transportation, mobility and logistics.

Our three business units, HAFAS, TPS and Consulting, provide more than 370 highly qualified specialists and more than 35 years of experience for your success.

From trip planning to mobile ticketing and fleet management; our HAFAS product suite covers all aspects of Intelligent Transportation Systems and creates the ultimate end user

HaCon's TPS solutions for train planning and capacity management enable network providers and operators to make the most of their infrastructure.

	Dr. Angelos Amditis Research Director	Inder Street	http:	<u>s://i-sense.iccs.gr</u>
 Board of Directors. Since 2002, he i 100 researchers, technicians and ac He represents the Institute of Comm of Directors. He is member of the E Logistics). He is one of the initiators he is the Vice President and memb 2016 and now serving as Vice Pres Transport and Mobility (C-ITS and C the Board of Directors of the Athen the Hellenic Port Community Syste Hellenic Corporation of Assets and group for Climate, Energy and Mobi of Horizon Europe (2021-2024) and Technology (GSRT) Platform. Angelos is currently coordinating 13 projects Innovation cluster for prot IN-PREP, DIONE, Cyber-MAR, RESIS including in the EC-funded projects COREALIS, ELVIT BOOSTLOG, 5GLOGINNOV, FENIX, AdaptIVe, interactIVe, euroFOT, TEI His current research interests inclu electromobility, vehicle to grid co Localisation and Mapping in indoor data analytics, sensor and informati human-machine interaction, Circula He is participating or has participate TM2.0 Platform (Steering Body men 	nunication and Computer Systems (ICCS) in ERTICO - ITS Europe, whe xecutive and Steering Group of ALICE (co-Chair of the TG3: Systems & of the EuroVR Association where he served as President from Septeml er of the Executive Board. He was one of the founding members of IT ident. He is the National Representative of Greece at EU on Co-ope (CAM). He is the Deputy Chairman of the Athens Urban Transport Or is Water Supply and Sewerage Company (EYDAP S.A.). He is the Chair m (HPCS) of the Piraeus Container Terminal S.A. (PCT) and Member Participations S.A. (HCAP). He is a Member of the Greek Delegation te ity as part of the "Shadow" Strategic Committee (SPC) for the configura Member of the Working Group on Transport and Supply Chain of Ge EC-funded projects, i.e. the newly accepted projects EIFFEL, 5G-IANA ection and security against environmental hazards, echarge4drivers, I T, and ICT4CART. He has also participated in more than 150 research EN, PLUGGY, SCENT, NeMo, SAFERtec, AutoNet2030 and INTE-TRANSI CAPITAL, CLUSTERS2.0, ASSURED, interACT, INFRAMIX, L3Pilot, CART EFOT, PReVENT as a scientific responsible. de automation in road transport, highly and fully automated driving, nectivity and charging optimization strategies, smart mobility for and outdoor environments, PaaS/SaaS for logistics applications, compon fusion, IoT and Cyber Physical Systems, next generation communica	S that currently employs more than ere he is the Chairman of the Board & Technologies for Interconnected ber 2010 till March 2016. Currently rS Hellas, serving as a President till erative Connected and Automated ganisation (OASA) and member of man of the Steering Committee of of the Innovation Platform of the sam of the "shadow" thematic sub- ation of the new work programmes eneral Secretariat for Research and and NIGHTINGALE and the ongoing INGENIOUS, HYPERION, CitySCAPE, n projects during the last 20 years, IT as a coordinator and the MOSES, RE, ITS-Observatory, SMARTPORT, people and freight, simultaneous puter vision and machine learning, ation technologies, ergonomics and ITA, OCG, A.SPIRE, DTLF, GEAR2030, P, AIOTI and many other EC Groups	research body established in 1989 by the G and development activities in the area networks, electromagnetic sensors, satelli multimedia applications, transport applic and electric power (www.iccs.gr). It is clo Computer Engineering of the National Te which is the oldest and most prestigious ac consists of academic staff (~80 University J 500 researchers (including PhD students) in Within ICCS, the I-SENSE Research Group (<u>f</u> with vehicle automation, C-ITS, IoT appli mobility, supply chain management, inno solutions for many application domains (er and security), embedded systems and se technologies and many more. The I-SENSE Research Group comprises m and post-graduate researchers and admini in numerous research and development ac projects. Indicatively, the following proje coordinator of HYPERION, COREALIS, ELVI RESIST, ICT4CART; in FP7 and NTERREG, FA SMARTPORT, VRHyperspace, GAME-AB AdaptIVe, CityMobil2, TEAM, MOBINET, II ROBOSPECT (coordinator). More details ca ICCS is a member of ALICE since 2014 and i Amditis became the co-Chair of the TG Logistics. ICCS and the ALICE organisation have a stro	http://isense.iccs.gr) is very active in areas dealing ications for people and freight transport, smart ovative middleware/Platform as a Service (PaaS) hvironment, logistics, structural health monitoring ensor networks, next generation communication ore than 100 members (academics, post doctoral strative staff). It has coordinated and participated tivities in the framework of European and national ects are worth mentioning: in H2020, it is the TEN, IN-PREP, SAFERtec, PLUGGY, SCENT, NeMo, ABRIC (coordinator), INTE-TRANSIT (coordinator), SLING, ManuVAR, AutoNet2030 coordinator), NACHUS (coordinator), RECONASS (coordinator),



Andreas studied Computer Science with minor Mechanical Engineering at the University of Dortmund. He is responsible for strategic initiatives and European cooperation at the Fraunhofer Institute for Material Flow and Logistics in Dortmund. His focus is on innovative ICT solutions for logistics and manufacturing, like autonomous systems, the Internet of Things and artificial intelligence.

The Fraunhofer Institute for Material Flow and Logistics IML is the world-wide recognized and first-rate address for a holistic, interdisciplinary networked logistics and supply chain management. The various departments of Fraunhofer IML cover all competences for the fulfilment of the wide-ranging and comprehensive task for this study. In these innovative fields, Fraunhofer IML has done fundamental and outstanding work in numerous initiatives, research projects and industry projects. This includes the »Internet of Things«, which is essentially developed by Fraunhofer IML for logistics and implemented into successful projects in accordance to the guideline »Efficiency enhancement through autonomization «and» Industrie 4.0.



Wout Hofman (1959) is a senior scientist in Data Science, holds a PhD in information technology on the development of a conceptual model for a software system to support customer driven business process orchestration in transport and logistics (logistics control tower, 1994). He has a broad experience in interoperability between organization and systems, starting in 1985 in the port of Rotterdam. Amongst others Wout has worked for the EC (DG Taxud - interoperability design of the Transit system and DG JAI -Architecture of Schengen II) as an IT architect and has written the initial specification of the Rotterdam port system. He has a broad experience in customs and international trade. Recently, he has been responsible for the IT development in EU FP7 SEC Cassandra, - CORE, and the H2020 Smart-Rail project. Furthermore, Wout performed a Policy Impact Assessment study for interoperability in eFreight, he supports the Digital Transport and Logistics Forum of EU DG Move by providing a first draft of system-ofsystems for data sharing in supply and logistics (including governance aspects), and he is the architect of the Digital Inland Waterways Architecture developed on behalf of EC DG Move. Wout also supports the Dutch Ministry of Infrastructure and Water in realizing their Digital Transport Strategy, both in the Netherlands and in Europe in close collaboration with other Member States in the CEF funded FEDeRATED Project as CIO. Wout is also IT coordinator of the H2020 PROFILE Project for applying data analytics in customs risk análisis and is leading scientist of several Blockchain projects in supply and logistics. Wout is author of over 110 scientific publication and author of three books on interoperability and chain management in supply and logistics

TNO is one of the major contract research organizations in Europe. With a staff of approximately 3500 and an annual turnover of 580 million Euros, TNO is carrying out research in order to achieve impact on the following seven themes: Healthy Living, Industrial Innovation, Urbanization, Energy, and Defense, Safety and Security. TNO functions as an intermediary between basic research organizations and industry. By translating scientific knowledge into practical applications, TNO contributes to the innovation capacity of businesses and government. TNO is involved in many international projects (about 30% of the market turnover), including EU-funded collaborations. TNO functions as an intermediary between basic research organisations, government and industry. By translating scientific knowledge into practical applications, TNO contributes to the innovation capacity of businesses and supports the policy and regulatory developments in government. TNO is involved in many international projects (about 30% of the market turnover), including EU-funded collaborations (Technology Platforms, Horizon 2020, KICs). TNO is active in the Big Data Value Association (BDVA) where it is leading a Taskforce and a Study Group, and Several standardisation initiatives in ISO and CEN, and is also the founder of the national platform on Linked Open Data. TNO has performed project management and scientific coordination of various EU funded projects in both logistics and customs. Currently, TNO is coordinating IT in the H2020 PROFILE project, focusing on risk assessment with data analytics from a customs perspective. TNO is assessing the required functionality of a data preparation platform, integrating with a deep learning algorithm(s) that TNO will tailor to detect specific risks from the customs risk taxonomy. A semantic layer is constructed to decouple data preparation of various logistics data sets from data analytics. Within Unit ICT, TNO performs applied research in monitoring and control systems, cybersecurity, networking, and data science. TNO is a member of EARTO, the European Association of Research and Technology Organisations.www.earto.eu.TNO is also member of the ETP ALICE, the Big Data Value Association, and Ertico

Eusebiu Catana Senior Manager (at ERTICO)	ERTICO	<u>http://ertico.com</u>
Dr. Eusebiu Catana – is Senior Manager in the Innovation&Deloyment Department at ERTICO- ITS Europe. He Holds a PHD in Vehicle Telematics, Master Degrees in Electronics Engineering, Operations Research and in Industrial Management and as well as Project Management Professional (PMP) [®] and CISA certifications. He has started his career at ACUNIA in Belgium as software developer for the On-Star software project for General Motors in the field of vehicle telematics. He has previously worked as a Technical Consultant in R&D for about 20 years for top technology companies in Europe and USA (e.g. projects: On-Star, Vehicle Telematics, TRIDENT, OTAP, CO-GISTICS, AEOLIX, COREALIS, CONCORDA etc.). In 2002 in Munich he was awarded with the "best award for ITS project development" from the IT/Automotive industry. He is leading the team1-conceptual interoperability of Digital Transport and Logistics forum (DG MOVE). Within ERTICO, he was project coordinator for the CO-GISTICS and at the moment he is projects - CIP framework programme and CEF project respectively, for the AEOLIX(41 partners, 17MEuro) and COREALIS project, both H2020 RIA programme. His areas of expertise are: ITS cloud platforms, big data, AI, ML and MaaS/DaaS services	 Furopean Commission to fill the gap between research and deployment of more services on roads. In the past two decades, ERTICO ran dozens of European procorganised 38 ITS European and World Congresses, grew from 15 to 121 Part undertook a key role in public consultations, policy agendas, standardis organisations, and established long-term relations with key players in Europe, U States of America, Japan, Russia, and China. ERTICO-ITS Europe through their members has played in the first mandate an activity in all the DTLF teams. Moreover, ERTICO-ITS EUROPE in the first mandate was very a involved in the SG2 as team leader 1 and in the next mandate can have an import contribution to the successful accomplishment to the DTLF future pan-Europe federated architecture 	

	Jon Kuiper Senior Policy Advisor Supply Chain Digitalisation	×	Ministerie van Infrastructuur en Waterstaat	Ministry of Infrastructure and Water Management Government.nl
operations. Jon has with Xerox and Phi provider for a numb leading a start-up blockchain technolo partners. In his cu	bad background in international supply chain held various senior management positions lips and was a CEO of a logistics service ber of years. In the past years he has been in the automotive supply chain, using gy to foster collaboration between network arrent role Jon is focused on the digital businesses active in the logistics field.	the polic Netherla	cy on digitalisation of the s nds. Leading the development	supply chain infrastructure of the towards federative data sharing and



Giannis Kanellopoulos is currently the Unit Leader of Logistics and Maritime at the Institute of Communications and Computer Systems (ICCS). He holds a BSc in Computer Information Systems from the American College of Greece, an MSc in Software Engineering from the University of Nottingham, UK and an MBA from Durham University, UK. In the past, he has been a part-time member of the Faculty of the American College of Greece (Deree College) for six years.

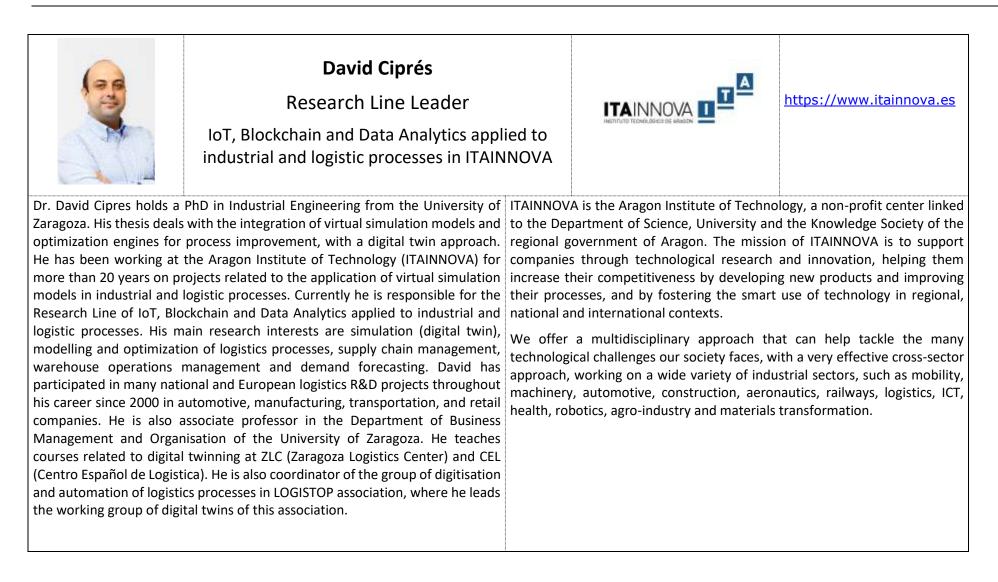
He has more than 20 years of experience in systems analysis, software engineering and data networking. He was the data network architect and project manager for the Athens 2004 Olympic Games and has participated in systems design for several banks and telecommunication organizations. Giannis was a member of the IT team of the Piraeus Container Terminal for 10 years, participating in all major projects of the company related to the design of the port digitilisation and the setup of international logistics services between Europe and China. He has been dealing with EU and nationally funded research projects for over 20 years and he is currently actively involved in seven logistics related projects (PIONEERS, COREALIS, FENIX, MOSES, 5G-LOGINNOV, GREEN-C-PORTS, BOOSTLOG)

I-SENSE is one of the Research Groups of the Institute of Communication and Computer Systems (ICCS) of the National University of Athens in Greece (NTUA). Founded in 2002, I-SENSE Research Group is committed to the highest standards of academic excellence and research innovation in the field of electrical, electronic and computer engineering & technologies.

Research at I-SENSE focuses on Intelligent Transportation Systems, Virtual Environments, Assistive Technologies, Smart Integrated Systems – Sensors, Communication, Platforms, Mobile Networks and it spans across many disciplines such as Mobility, Environmental Studies, Logistics and Supply Chain, Citizen Science, Cybersecurity, Culture and Resilience to address questions of global significance and local relevance. In the above areas, I-SENSE responds to present-day needs, opens up new networks for action, builds synergies and works together with industry to offer a world-class research environment for critical inquiry and scholarly exchange.

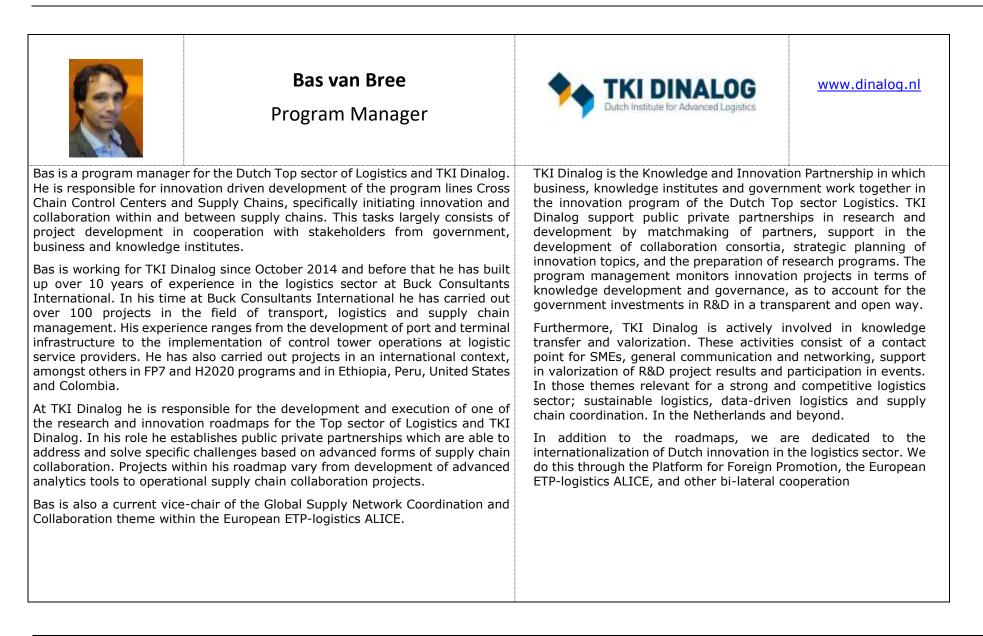
With more than 100 highly qualified researchers and having a long history of involvement in EU funded and National research projects – more than 150 completed projects-, our research team produces outstanding research results that contribute to the targets of the European Research Area (ERA). A strong network comprising of more than 300 international partners, valuable players in the research, policy and industry arena offers our team a nourishing environment for continuous growth and support. Technical expertise and knowledge accumulated over the years has often been translated into innovative results.

ICE Anitan Logis



Michael Archer Strategy Delelopment Director	A Brambles Company
Michael has worked for CHEP for 30 years, many of those working with grocery retailers and manufacturers to optimise the share and re-use business model for reusable packaging, and extend the pallet pool from 6 European countries in 1990 to 28 today. In 1999-2001 he was an active member of the Profit Impact of ECR Taskforce for ECR Europe alongside leaders from major retailers and manufacturers. Today his focus within CHEP is on collaboration to identify opportunities to reduce transport, packaging and broader supply chain waste and to lead them through research, development, testing with a clear focus on maximising impact as successful initiatives are scaled up.	 CHEP operates pools of standard reusable packaging assets across Europe. To Service this it delivers and collects empty packaging from c300,000 locations across Europe, working with all the grocery retailers and many of their suppliers every day. It is best known for its blue pallets, shared widely across Europe and beyond. As a leader in the Circular Economy, Brambles (CHEP's parent company) is recognised as one of the most sustainable companies in the World. Brambles launched their Zero Waste World initiative in 2019, committed to supporting customers and interested parties in step-change reductions in packaging, transport and process Waste. CHEP has initiated and scaled up a programme of collaborating with customers to minimise empty running, initially surrounding the shipping of empty pallets, and subsequently as an orchestrator of multiple customers collaborating to use the same vehicle for complementary lanes. CHEP is looking to use its experience, scale and visibility over its customers' transport lanes to support the focus on decarbonising logistics.

alice Logistic through in Euro



	Dr. Jan Tore Pedersen , Owner and CEO	MARLO	<u>Marlo.no</u>
engineering and a PhD in Technology (NTNU) and a Barbara. Since the early 1990-ies, development of innovat Noticeable projects are e- Since 2012, Marlo collal Software-as-a-Service sol resources are utilised to th the company MIXMOVE, w Dr. Pedersen is a workin Manager in MIXMOVE. Before founding Marlo, h advanced software syste development in the marit for ships covering all on-b From 1995 to 1998, Dr Pe University of Norway in t	is Managing Director of Marlo a.s. He holds an MSc in Control n manufacturing from the Norwegian University of Science and n MSc in Computer Science from University of California at Santa Dr Pedersen has been active in EU and national projects for ive logistics solutions and related information technologies. Freight (DG MOVE) and iCargo (DG CONNECT). borated with 3M, DHL and Gebrüder Weiss to develop the lution MixMoveMatch – aimed to ensure that transportation heir maximum capacity. In 2017, this development led to forming which is now further commercialising the MIXMOVE Solutions. Ing board member in MIXMOVE and holds the role as an R&D is experience includes business and technology development of ems (The Kongsberg Group), and business- and technology ime sector (The Kvaerner Group), including an integrated system board control and navigation capabilities. edersen held a part-time position as professor at the Technical the field of mechatronics. From October 2009 until September professor in logistics at the BI Norwegian Business School.	has been involved in EU f development since its establis company and its staff have been 35 EU-funded projects in transp projects have been dedicated to and information exchange. He projects have been focused of maritime cargo handling solution The company has been aiming results of EU-funded projects. Th development of the logistics of that resulted in setting up the 2017. On the way to transfe MIXMOVE, Marlo received t Innovation Price in 2016 and Venture Award in 2017.	Funded research and shment in 2006. The involved in more than oort and logistics. Most o management systems owever, some of the in designing ships and its. to commercialise the ne latest example is the management solutions company MIXMOVE in rring all IPRs etc. to he Innovation Radar

Serge Schamschula	TRANSPOREON
Senior Project Manager	Delivering connections
 Born in 1963 in Austria Studied Business Administration and National Economics at the Unof Linz. 1987 Master of Business Administration. 1987-2000 Several positions in sales, marketing and also management. 2000-2010 Independent business consultant with focus in logistize (introduction of intermodal traffic, key-account manage logistics, etc.). 2010-2018 Head of Sales and Key Account Management at T Europe (forwarder). 2019-today Member of the Board at the" European Freight & Leaders Forum". 2018-2020 Strategic Marketing at Transped Holding. 2020-today Senior Partner Manager at Transporeon. 	general general general Genera





Jannicke Baalsrud Hauge

Research Scientist, Head of BIBA GamingLab



www.biba.uni-bremen.de

Jannicke Baalsrud Hauge (female, Dr.-Ing) works part-time as a Bremer Institut für Produktion und Logistik GmbH (BIBA) has 120 employees, 100 research research scientist & head of BIBAGamingLab. She is associate professor in production Logistics and holds a Ph.D. in Engineering from the University of Bremen. From 2001 to 2003 worked as a research scientist at the University of Bremen, responsible for the functional architecture of e-commerce software. In 2003 she joined BIBA (Bremer institute für Produktion und Logistik). Since 2015 she is also working at KTH. For BIBA, she is currently mainly leading and managing projects on GBL in Production and Logistics at national and EU level. As a part of her job for BIBA, she also teaches two master courses at the University of Bremen, as well as supervising student works at all three levels in the field of SG application development, re-engineering, decision-making, and supply chain risk management. Her main topics are developing SG and simulation applications, development of GBL concepts, Requirements engineering (IT solutions for logistics, CPS, and SG), process analysis, and business modelling. Jannicke is a member of several boards, chairing the working group IFIP 14.8, IFIP 5.7- SIG on serious games, member of the Swedish Logistics Cluster, and board member of Serious Game Society. She is member of the advisory board for the vocational education on logistics at the college of Södertälje and in the international symposium of Logistics. She has authored 300+ papers. She has several years of experience as a dissemination, exploitation, and risk manager in EU projects.

scientists, PhD-students, and administrative staff. The institute is directly linked to the University of Bremen, Department of Production Engineering, and educates students in mechanical engineering and economics (logistics). The research division "Applied Information and Communication Technology" (IKAP) is a multidisciplinary research entity dealing with ICT application in production and logistics networks and e-learning, production systems, and computer science in different areas and introducing new information technologies production. IKAP designs, develop, and implements methods and tools to support inter-organizational company networks. The national and European research projects BIBA has been involved in have dealt with ICT and transport: (1) trial about direct techno-economic evaluation for companies and comparison and analysis of impacts of different communication scenarios, (2) system about dynamic networked organisation on heterogeneous networks, (3) verification and validation of enhanced digital shortrange radio applications, (4) development of an exchange service for communication in harbour areas, (5) training engineers for mastering new requirements in globally distributed manufacturing by the use of ICT, (6) information transfer in business process development, (7) development and testing of computer-based training materials in logistics with the use of the internet, (8) socioeconomic analysis and macro-modelling of adapting to information technologies in Europe, (9) emobile testbed for interoperability of networks ine-logistics (10) network of regional maritime competence centres, (11) regional strategies for the logistic Integration of shipping in Europe, (12) integrated solutions for intermodal transport within the EU. www.biba.uni-bremen.de. BIBA is part of the Mittelstand 4.0-Kompetenzzentrum Bremen, which brings together numerous competencies from the entire region and makes them available to SMEs in a bundled form. In digitalization, the Competence Center supports companies to first identify the individual challenges and then find the optimal solutions. The focus of the Mittelstand 4.0-Kompetenzzentrum Bremen is on small and medium-sized enterprises (SME). Although many inquiries come from regional economic focal points such as wind energy, automotive, food and beverages, logistics or marine technology, there are no restrictions in terms of sectors. The Competence Centre offers a range of free support services to interested parties. The entire innovation process is covered: from information about the potential of digitalization over the opportunity to experience relevant applications in practice and prepare employees for the digital world through gualifications up to support during digitalization measures. Mittelstand 4.0-Kompetenzzentrum Bremen is part of the Initiative Mittelstand-Digital of the Federal Ministry of Economics and Energy (www.mittelstand-digital.de) is kept within the framework of the funding initiative Mittelstand 4.



Group Sustainable Development Director

Charlotte MIGNE



www.fmlogistic.com

Charlotte started her career in Sustainable Development within the Accor Group between 2004 and 2006. She then joined the consulting firm Capgemini Consulting where she carried out several organizational and strategic missions for major transport and energy companies.

In 2010, she joined the Edenred Group (formerly Accor Services), a global leader in prepaid service vouchers, as Corporate Social Responsibility Director and then, as from 2014, Corporate Social Responsibility and HR Director. During this period, she was in charge of the FOOD programme (Fighting Obesity through Offer and Demand), European consortium composed of private public partners, co-financed by the European Union.

Since 2017, she was appointed Group Sustainable Development Director at FM Logistic. Her mission is to define and animate ambitions, priorities and objectives regarding sustainability, answering the needs of different stakeholders. 3 main stakes are included in FM Logistic sustainable roadmap: people's working conditions, safety and personal development; environmental impacts of FM Logistic activities on the whole value chain and the development of sustainable offers towards our clients, including urban logistics.

Founded in 1967, FM Logistic is a major global player in supply chain with expertise spanning warehousing, transport and co-packing. The independent, family-owned group is a leader in the FMCG, retail, perfume & beauty, manufacturing and health sectors.

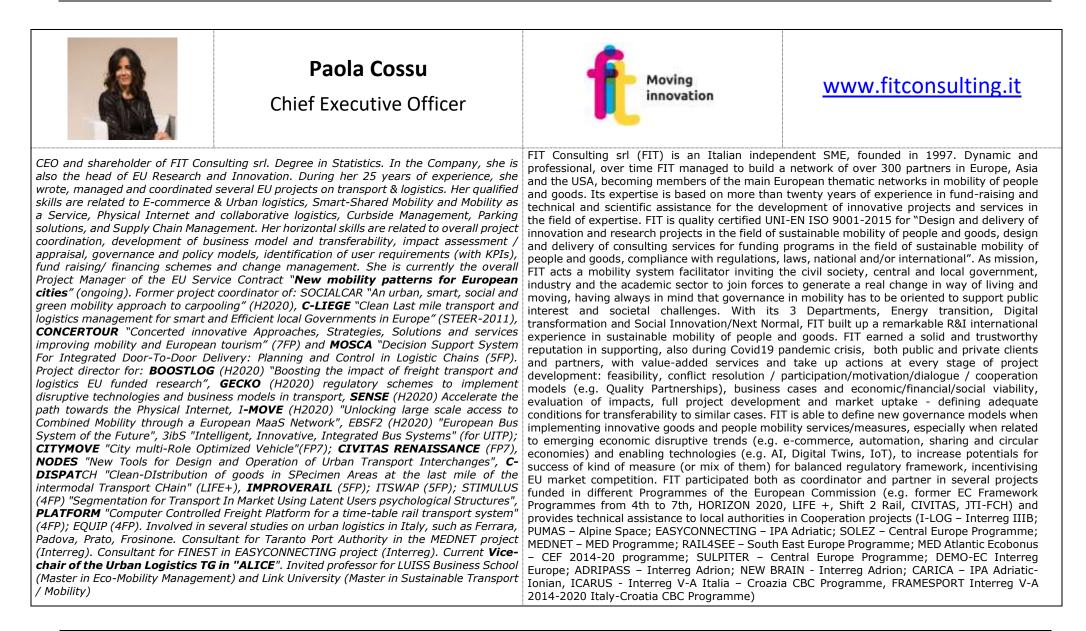
With operations in 14 countries across 5 regions (Western Europe, Central Europe, Eastern Europe, Asia and Latin America), FM Logistic generates a turnover of more than €1 billion, 63% of which come from outside France. A socially responsible Group, FM Logistic uses innovative methods to manage its 26,200-strong workforce.

FM Logistic pioneers tomorrow's supply chain solutions. It is behind concepts such as pooling (joint management of transport and logistics resources) and collaborative routing centres (multi-customer, multi-supplier pooled flows). The Group also works with manufacturers to devise ground-breaking solutions that will shape the warehouse of the future—such as AGVs, drones, robots and big data—and supports incubator-hosted startups harnessing sharing economy concepts for warehousing and transport applications.

FM Logistic keeps its finger on the pulse as consumer habits change. It has developed Citylogin, a cost-effective last-mile logistics solution that is currently in use in cities such as Rome, Paris, Madrid and Moscow.

To mark its 50th anniversary, FM Logistic launched the FM Foundation to support and co-develop social innovation projects that help children and unemployed people living close to its current and future premises.

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	Hans Schurmans Director Logistic Operation and member of the Proximus leadership team	pro%imus	www.proximus.com
telecom and digital ser operational execution and transformation p operations into a logi Previously, Hans held purchase, commercial	logistics operations Director at Proximus Group, the major rvice provider in Belgium. He has extensive experience in in a multisite retail environment and led major innovation rograms within the group. Transforming classic logistic stic customer experience added value service provider. management positions in multiple domains such as IT, and project management. His focus besides operations is change management and people development.	Belgium's leader in quality and service with the choice of features – bringing customers instantly clator what matters. Proximus' ambition is to become a digital service provider, connecting everyone and everything so peo	

	Magnus Blinge Research Manager	SCANIA	https://www.scania.com/	
Transport Systems with a for	ovember 2018 worked as Research Manager for the area Future cus on Urban Logistics at Scania CV AB. He also holds a position istainable Logistics at The Division of Logistics and Quality niversity, Sweden.	Scania is a world-leading provider of the our partners and customers we as sustainable transport system.		
platform for research coo	vorked as senior project manager at Lindholmen Science park, a operation. He helped to identify and articulate different that forming project proposals and applying for research funds.	industrial and marine engines to our customers. Net sales totalled to		
Division of Service Managen advance. The areas of advan knowledge triangle; researc	Chalmers University of technology as senior lecturer at the nent and Logistics and also as Co-Director for Chalmers Area of ce represent a field of strength at Chalmers on all 3 sides of the ch, education and innovation, crossing scientific borders that d a position as head of department from 2014 – 2016.	Founded in 1891, Scania now operates in more than 100 countries and employs some 51,000 people. Research and development are concentrated in Sweden, with branches in Brazil and India. Production		
as Head of the Transport Dep the Swedish innovation sys responsible for the develop whole field of transport rese for the contacts with the M	d at VINNOVA – Swedish Governmental Agency for Innovation partment and responsible for Vinnova's work with strengthening tem for the transport sector. The Transport Department was ment of national and joint international R&D-programs in the arch with a budget of approx. SEK 130 million. I was responsible inistry of Enterprise in Transport related issues and supported ith memos and decision basis before international negotiations.			
responsible for developing Gothenburg office of 4-6 em	er at TFK – Transport Research Institute from 1998 to 2005, the business area Environmental Logistics and head of TFKs ployees. During this period he also worked as project manager projects in the field of Logistics and Environment.			



ALICE Members

Type of Organization	Members	EU/International Associations
Shippers & Retail		
Logistics Service Providers, Courier and Postal operators & Freight Forwarders	STRUCTURE SCOOLS AND S	
Ports, Hubs, Real Estate companies, Intermodal terminals & Transport Infrastructure		
Transport and industry vehicles, packaging & material handling	VOLVO SCANIA TEVVA LOGIFRUIT KION WONERA	eucar aCOa
information and Communication Technologies & Consultancy		ERTICO
Regional & National Logistics Clusters & Associations		Smart Freight Centre
Research and technology Centers		ectri -614
European Technology Platforms /PPPs		
Member States and innovation Funding*		

*Involved in ALICE Mirror Group



ALICE Secretariat



Fernando Liesa Secretary General



Dirk ´t Hooft Director finance and admin



Yanying Li Head of Programmes



Indrek Ilves Programme Coordinator



Tomas Ambra Program Manager and Technical Lead



Elvina Nowak Project Manager



Pablo Segura Project Support & Knowledge Manager



Andrea Annunziata Project Support & Knowledge Manager



Mar Vicente Admin & finance Support



Fernando Liesa

Alice Secretary General

Dr. Fernando Liesa is Secretary General at ALICE, Alliance for Logistics Innovation through Collaboration in Europe, The European Technology Platform on Logistics recognized as such by the European Commission in 2013. ALICE is setting up the vision for future logistics and supply management and the research and innovation agenda and roadmaps to progress towards the concept of the Physical Internet.

Fernando holds a PhD by University of Zaragoza (Spain) since 2004. Fernando has worked in the field of knowledge transfer and research management linked to chemical engineering, process industries, manufacturing and lately (+10 years) to logistics and supply chain management. Fernando worked in Zaragoza Logistics Center (one of the MIT Global Scale Network Centers) from 2006 to 2014 as Knowledge Transfer Director; from 2007 to 2014 he acted as General Manager of the Spanish Center of Competence in Logistics, CNC-LOGISTICA and the Spanish Technology Platform on Logistics, Logistop. Fernando worked for ENIDE, Small Consulting and technology enterprise in the field of personal mobility and logistics, from 2014 to 2016.

Dr. Liesa has coordinated and participated in several national and European Research and Innovation projects. Fernando Liesa led the creation of the European Technology Platform in Logistics, ALICE. Fernando cooperated with European Intermodal Research Advisory Council in the definition of the Intermodal Strategic Agenda 2010-2030+, and with European Road Transport Research Advisory Council (ERTRAC) in the definition of the Research and Innovation Roadmap: Sustainable Freight System for Europe: Green, Safe and Efficient Corridors (2011). Fernando is appointed member of the Digital Transport and Logistics Forum launched in 2015 by European Commission (DGMOVE).



Dirk 't Hooft Director Strategy, Finance and Administration

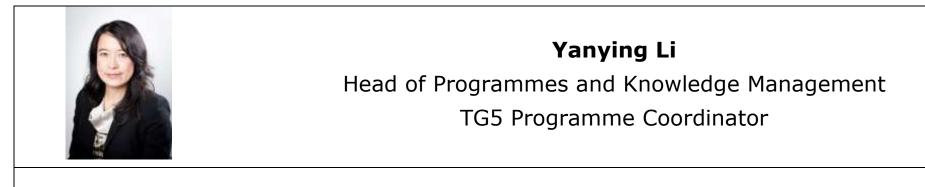
Graduated in Economics at the University of Rotterdam in 1973, from 1973-1991 held different Management positions in the publishing industry and Agricultural Machinery, from 1991-1997: CEO President of HES Beheer, Rotterdam, holding of terminal handling activities in ports of Rotterdam, Amsterdam, UK, Thailand. From 1997-2002: CEO of Flower Auction Aalsmeer NL From 2002-2013: CEO and President of NDL/HIDC also responsible for research and innovation. From 2008-2011 acting as Innovation Manager of EIRAC (European Intermodal Research Advisory Council). From 2011-2014 coordinator of the CO3 FP7 project on Horizontal Collaboration and Co-founder of CO-Tree.

I am enthusiastic and convinced of the effect of collaboration and coordination on efficiency and sustainability in the supply chain. Dirk 't Hooft is an independent Senior Advisor. At European level, he is active in research and innovation projects and member of the Secretariat and currently Chair of ALICE WG 4 on Supply Networks Coordination and Collaboration. Dirk works also part-time as Senior Advisor Logistics Collaboration for Argusi b.v. and is involved with Argusi in the new H2020 project CLUSTERS 2.0.

Dirk is also Chairman of the Dutch Network on reducing Postharvest Food losses in developing countries.

Dirk is experienced in the management of innovation projects, is able to match people and organizations, and has a broad international experience.





Dr. Yanying Li is an experienced advocacy professional, project leader and consensus builder with more than 10 years' experience in engaging with international stakeholders, EU policy analysis and advocacy, strategy development, project management and fundraising.

Yanying holds a PhD in Transportation Engineering from the University of Southampton, UK, and a Master degree in Civil Engineering from Tsinghua University, China. She worked as Liaison officer at the secretariat of Global Covenant of Mayors for Climate and Energy (GCoM), funded and co-chaired by Mike Bloomberg, where she was responsible for liaison with UN Agencies, EU institutions, city networks, and NGOs to advance cities' climate action. From 2008 to 2017 she worked as Senior Manager at ERTICO - ITS Europe, where she led several ECfunded international cooperation projects working with cities from Europe, East Asia, the Middle East, and Latin America on implementation of sustainable urban mobility and logistics policies and technologies. Prior to joining ERTICO, she worked as Research Fellow at the University of Southampton.

Yanying has a large number of publications including a book chapter 'The Role of Public Authorities in the Development of Mobility-as-a-Service' in "The Governance of Smart Transportation Systems", published by Springer.



Indrek ILVES

TG3 Programme Coordinator

Indrek Ilves is an independent logistics innovation consultant who has been actively involved in the field of sustainable logistics. He has experience in project management, supply chain management with the focus on digital-enabled supply chain capabilities and emission calculations in the transport sector. In the past, Indrek has been part of several FP7 project teams such as SUPERGREEN, SPECTRUM, CAPIRE, CO3 and Horizon 2020 project WINN. After his graduation in the field of transport engineering (MSc) at the Tallinn Technical University, he has worked for the Ministry of Economic Affairs and Communications of Estonia, Supply Network Innovation Centre in Procter & Gamble and consulting and research services company Interlogistics. Since 2014 he is a member of the secretariat of the European Technology Platform ALICE - Alliance for Logistics Innovation through Collaboration in Europe, where his role is to support general management of the organisation.





Tomas Ambra

Program Manager and Technical Lead

Dr. Tomas Ambra is a Program Manager and ALICE Technical Lead. He facilitates the work in TG2 on "Corridors, Hubs and Synchromodality" and TG3 on "Information Systems for Interconnected Logistics". Furthermore, he is involved (directly and indirectly) in multiple projects such as Fenix, Pioneers, Seamless, MultiReload, Cristal etc. representing ALICE.

Before joining ALICE, Tomas worked as Domain Lead for Freight transport & Logistics at imec, Senior research scientist at MOBI-VUB an visiting professor at Hasselt university. He was also the Chairman and vice-chairman of TG2 (2019-2022). Tomas has focused on transversal topics that concern data governance, business modelling, simulation modelling, data and AI as well as policies and initiatives that bring relevant technological solutions closer to reality and end-users. His interests further touch upon data spaces, ICT and digital twins. Tomas has authored, co-authored and/or contributed to various national and international projects such as cSBO Dispatch, cSBO PILL, H2020 CityLab, H2020 Pioneers, HE ReNew, H2020 5G Blueprint and cSBO Sytadel.

He holds a PhD degree in business engineering from the Vrije Universiteit Brussel, and a master's degree in Geographic Information Systems from KU Leuven. From a fundamental point of view, he has combined features of multi-agent systems, discrete event simulations and geographic information systems. In 2018, he was honoured by receiving the 1st prize for cross-modality from the European Commissioner for Transport and DG for Research and Innovation.

Tomas has a number of journal publications, and also a book chapter on "Intermodal and Synchromodal Freight Transport" published in the Encyclopaedia of Transport by Elsevier.



Graduated from KEDGE BS in Master in Science of International Business, I had the opportunity to discover all aspects of businesses with a real interest for logistics and supply-chain. After several experiences in marketing, communication and business development, I joined Euralogistic in 2016 as EU projects and partnerships officer, a role which I assumed for 2 years and half. During this period, I had the great opportunity to manage the massification project (collaboration methodology among shippers) in the frame of the H2020 Clusters 2.0 project as a task leader. In parallel, I was also active in Alice as the European logistics clusters referent inside the Mirror Group and also in different working groups. On July 2019, I worked as an external consultant for the Clusters 2.0 project for leading a work package dedicated to multimodal freight transport and its digitalization with P&G until May 2020. On September 2020, I came back in Euralogistic as international project manager for the development of the "International campus of green logistics and supply chain" and on the international promotion of Euralogistic. Throughout these multiple experiences in logistics and supply chain, I get a better picture of logistics challenges and issues. Regarding my experience in multimodal freight transport and collaboration in supply chains, I joined the TG4 as vice-chair. After those several experiences, I am fully aware of the urgent need to change the logistics paradigm towards a more sustainable system through collaboration and digitalization.

Now, as project manager in the strong community of Alice, I will take the lead of different EU projects with a focus on the modal shift and collaboration. I will also coordinate the TG4 for supporting activities and fostering cross-fertilization with other TGs.



Alliance for

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Pablo Segura

Project Support & Knowledge Manager

Pablo Segura is Project Support and Knowledge Manager at ALICE.

Pablo completed a Bachelor's degree in Industrial Technologies Engineering at the University of Zaragoza in 2020 by presenting his final project "Analysis of the technical and operational capacity of a combined semi-trailer rail transport service between the port of Algeciras and Zaragoza".

Studying a Master's in Direction and Management of freight transport at the University of Zaragoza was the next logical step as Pablo's interests in transport and logistics grew. While studying he worked as a research collaborator on a DUOTRAILER/EMS project.

In 2021 he completed his Master's by presenting his final project "Definition, deployment, measurement and associated action plan of transport planning indicators".

Since 2022 Pablo has been working for "ALICE" as Project Support and Knowledge Manager, providing support to the first three Thematic Groups and managing the webpage and Knowledge Platform.

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Mar Vicente

Alice Secretariat Support

Mar Vicente is Research Office Assistant at Zaragoza Logistics Center giving general support to the Research Office and since September 2018 gives support to the ALICE Secretariat. Prior to that, she acquired very large professional experience in different SMEs with national and international profiles. She obtained her Vocational Education and Training in Business Administration on 2007 and obtained a strong experience carrying out different management activities.

She has developed her career at ZLC since 2008, and supported the Spanish Technology Platform in Logistics, Intermodality and Mobility, LOGISTOP, managing the Administrative Secretariat. In addition, she supported ALICE Secretariat from 2011 till 2015, first during WINN European project execution period, and later on after the Platform was officially launched in 2013. She also acted as Secretariat at the National Competence Center in Logistics – CNC LOGISTICA.