





Challenges

- EU funded project results (including products, services and solutions) are difficult to find and valorize.
- Regulation, market fragmentation and resistance to change are barriers that slow down the uptake of R&I results by companies and hinder impact generation.
- Attribution of impact as a result of R&I projects and funding is challenging and not well communicated.





BOOSTLOG approach

PAST FUTURE Derivation of Phases Selection of **Project Mapping of EU-Projects** recommendations prioritized Clouds **Outcomes** and funded Research prioritization and and consensus (or Clouds **Implementation** building on attributes setting **Projects** Clusters) Cases recommendations Results **Outcomes and Clouds and Clouds** List of relevant EU-**EU-funded projects** Feedback from **Implementation Cluster Reports Funded Projects** clustering stakeholders Cases in selected Recommendations Clouds for new call topics





The Cloud report on Urban Logistics

Executive summary

- 1. Introduction and methodology
- 2. Analysis of current practices
- 3. Project results and Outcomes
- 4. Implementation cases
- **5. Potential implementation paths**
- 6. Annex I Implementation case template
- 7. Annex II Semi-structured interview guide





Over the years, Urban Logistics had several definitions:

"The movement of things (as distinct from people) to, from, within, and through urban areas." (Ogden – 1992)

"A process for totally **optimizing** the logistics and transport activities **by private companies with the support of advanced information systems** in urban areas considering the traffic environment, the traffic congestion, the traffic safety and the energy savings **within the framework of a market economy**". (Taniguchi – 2001)

"Coordination process of all the flows within urban areas—freight and passengers"; "a set of practices related to the movements of things and people and their management, which plans, organizes, implements, and controls the efficient flows and related information in order to meet ALL urban transport system stakeholders' demands. Additionally, these practices aim to reduce or prevent commercial traffic and its adverse external effects" (Cherrett, Quak, Marcucci, Muñuzuri, Rose, Gammelgaard – from 2012 to 2017)

TODAY, the Urban Logistics definition takes its inspiration from the

EC's New Urban Mobility Framework (Dec 2021), in which the active **engagement and collaboration between local authorities, companies and civil society is a turning point** to optimising urban logistics from **economic, social and environmental** perspectives.





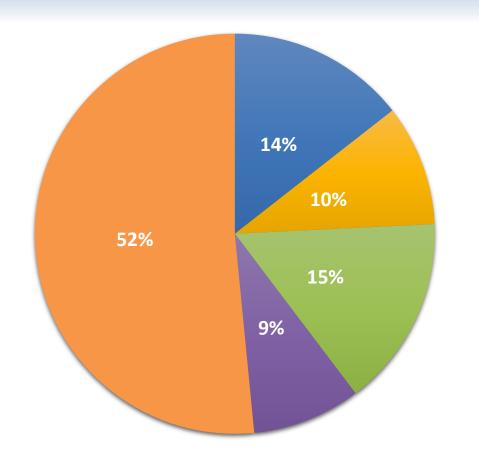
Mapped EU R&I projects on Urban Logistics







Organisations in R&I projects on Urban Logistics



■ Public Bodies

Research Organisations

Secondary and higher education establishments

■ Other Entities

Private for profit companies





UL projects expected impacts and KPIs (1/2)

Expected Impact	KPIs	Projects
Decrease of environmental	CO2 emissions	CITYLAB, NEXTRUST, NOVELOG, SUCCESS, U-TURN, MOSCA, CITY MOVE, DELIVER, CIVITAS ECCENTRIC, FREVUE, FURBOT, OPTICITIES
impact	Local pollutants	CITYLAB, NEXTRUST, NOVELOG, SUCCESS, U-TURN, MOSCA, CITY MOVE, DELIVER, CITY FREIGHT, FREVUE, FIDEUS, FURBOT, SMARTFUSION, STRAIGHTSOL, V-FEATHER, VITALNODES
Increase transport and logistics	Increase load factors	CITYLAB, NEXTRUST, NOVELOG, SUCCESS, CITYLOG, DELIVER, FIDEUS, FURBOT, STRAIGHTSOL, , V-FEATHER
	Reduce empty trips/kms	NEXTRUST, FURBOT, eDRULS
efficiency	shorter delivery routes	CITYLAB, NOVELOG, SUCCESS, U-TURN, MOSCA, FURBOT, INSTANT MOBILITY, OPTICITIES
	Reduce failed deliveries	CITYLAB, U-TURN, CITYLOG, CITY FREIGHT, FIDEUS, INSTANT MOBILITY, eDRULS
Reduction of congestion on the road network	Reduced vehicles movements /Nr. of vehicles	CITYLAB, NEXTRUST, NOVELOG, SUCCESS, U-TURN, MOSCA, CITYLOG. CITY FREIGHT, FREVUE, FIDEUS, OPTICITIES, VITALNODES
	Reduction of average trip time	CITYLAB, MOSCA, FURBOT, OPTICITIES, eDRULS
	Increase in average travel speed	CITYLAB, DELIVER





UL projects expected impacts and KPIs (2/2)

Expected Impact	KPIs	Projects
Achieving and increase in modal shift to rail freight/waterways transport	Create new intermodal connections	NEXTRUST
Decrease of overall transportation and logistics cost	Cost/unit of transport	CITYLAB, NOVELOG, SUCCESS, U-TURN, NEXTRUST, CITY MOVE, FREVUE, FURBOT, STRAIGHTSOL
	On time delivery	CITYLAB, MOSCA, CITYLOG, INSTANT MOBILITY
Increased transport reliability and responsiveness	Better customer service	CITYLAB, NEXTRUST, NOVELOG, MOSCA, CITY MOVE, CITYLOG, DELIVER, CIVITAS ECCENTRIC, FREVUE, FURBOT, INSTANT MOBILITY, OPTICITIES, SMARTFUSION, STRAIGHTSOL, EDRURBAN LOGISTICS
Decreased Travel Times	Reduced Travel time	CITYLAB, NEXTRUST, SUCCESS, MOSCA, CITY FREIGHT, CIVITAS ECCENTRIC, FURBOT, INSTANT MOBILITY, STRAIGHTSOL, V-FEATHER
Improve energy consumption	Energy consumption/unit of transport	CITY MOVE, CITYLOG, DELIVER, CIVITAS ECCENTRIC, FREVUE, FURBOT, SMARTFUSION, V-FEATHER
Improve long distance-city distribution connectivity	% Decrease in operational handling	NEXTRUST, CIVITAS ECCENTRIC, SMARTFUSION, STRAIGHTSOL, VITALNODES





Urban Logistics target impacts and implementation levels

Targeted Impact	Nr. of projects	Status *
Decrease of environmental impact in terms of GHG emissions, pollutants, and noise	18	IML
Increase transport and logistics efficiency (load factors, empty trips, shorter delivery routes, reduce failed deliveries)	16	IML
Reduction of congestion	15	IMS
Achieving and increase in modal shift to rail freight/waterways transport	1	ND
Decrease of overall transportation and logistics cost	9	ISS
Increased transport reliability and responsiveness	15	IMS
Decreased Travel Times	12	ISS
Improve energy consumption	7	POC
Improve long distance-city distribution connectivity	5	TD

^{*}Not demonstrated (ND), Theoretical Demonstration (TD), Proof of Concept (PoC), Implemented Small Scale (including Niche Markets) (ISS), Implemented Medium Scale/Several Companies (IMS), Implemented Large Scale/Mainstream in Industry (ILS)





Barriers and guidelines to achieve optimized and sustainable urban logistics

	Key existing global roadmaps and white papers on urban logistics in the last four years				
BARRIERS	POLIS-ALICE Guide for advancing towards zero-emission urban logistics by 2030	Urban logistics faced with economic and environmental challenges	The Future of the Last-Mile Ecosystem. Transition Roadmaps for Public- and Private-Sector Players	Zero Emission Urban Freight	How-to Guide on Zero-Emission Zones for Freight
FEAR OF SHARING DATA BETWEEN COMPANIES AND CITIES	 Data driven urban freight Develop and implement data governance models Pan European urban freight data spaces: data sharing principle and protocols Information based policies decision making Dynamic planning and access to urban spaces/resources 		First, private-sector players – especially automotive OEMs, logistics players and infrastructure providers – need to embrace the shift from hardware to an increasing number of software solutions and accelerate their efforts in the analytics sphere, enabling the use of real-time routing and tour-planning solutions, smart load-pooling, flexible pricing offerings etc. Second, cities need to embrace their role as vital and central players in urban mobility. Gone are the days when cities courban logisticsd focus on fixing potholes and building yet another bypass.	 Neutral, trustworthy platform for data sharing Freight transport delivery mapping 	
LACK OF COOPERATION AMONG ACTORS		Strengthening cooperation between stakeholders to create a more efficient logistics ecosystem	Firms and cities to accelerate pragmatic intervention pilots, especially in mid-sized cities that do not have the innovation and traffic management budget of forward-thinking metropolises such as New York and London. This could include projects based on multi brand parcel lockers and night-time deliveries. Also, we believe new financing models beyond conventional public procurement will become relevant need for city platforms or forums in which public-sector players of all sizes can exchange the most effective methodologies, report back from successful last-mile pilots, interact with businesses and discuss which evolutionary interventions can be implemented now and which revolutionary measures must be prepared to accelerate implementation in the upcoming decade.	 Regional consolidation centre Green Deals between companies, civil society organisations and local and regional government 	



BOOSTLOG - Urban Logistics Cloud

Projects time distribution, relevant milestones and main focus





ICT for planning, coordinating, controlling logistics

Switch to sustainable vehicles

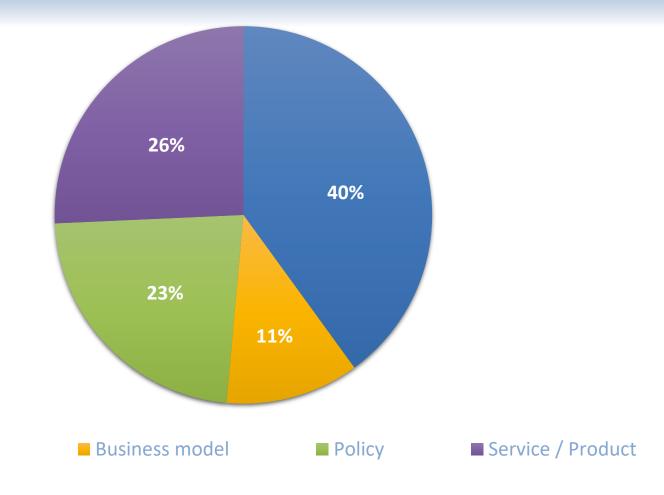
Collaboration and network



■ Technology



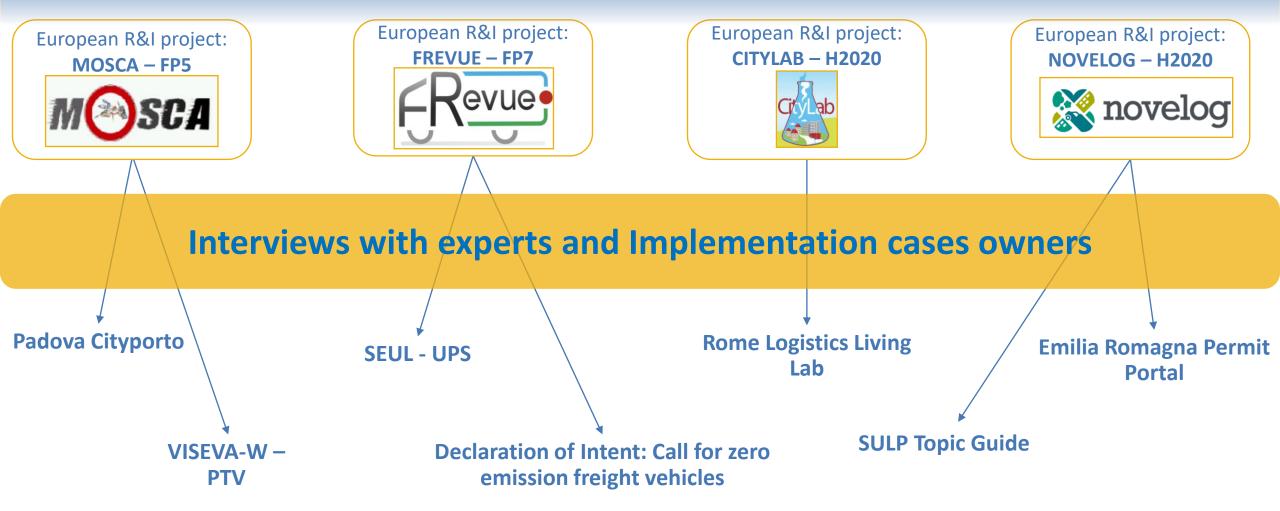
Urban logistics R&I Projects Outcomes







From Project outcomes to Implementation cases







Implementation cases clusters

Urban logistics Clusters	Implementation case identified in URBAN LOGISTICS	
	cloud report	
Co-creation with key stakeholder	Rome Logistics Living Lab	
Smart Governance and Regulations	SULP topic guide	
Logistics operations	 Padova Cityporto, VISEVA-W – PTV Emilia Romagna Permit Portal 	
Clean and alternative fleet and energy	 Declaration of Intent: Call for zero emission freight vehicles SEUL 	





Implementation cases owners

Companies

- SEUL UPS
- VISEVA-W —PTV

Cities/Local authorities

- Rome Logistics Living Lab
- Padova Cityporto
- Emilia Romagna Permit Portal

Civil Society

 Declaration of Intent: Call for zero emission freight vehicles

Special Achievements

SULP topic guide





Main barriers to implementations and Potential implementation paths

Barriers

- Lack of relevant data for urban logistics and frequency of data collection
- Poor involvement of the industry and the market players

Implementation paths

- Some experts interviewed stressed the need to have a concrete plan of data collection to be done systematically for freight.
- Logistics operators need to see their priorities reflected in the initiatives and policies adopted by local authorities
- R&D projects to be more market oriented (this also enhances transferability) of the best practices tested in other cities

Success factor: collaboration between private and public stakeholders

- Alignement on challenges in the city.
- Industry priorities to be identified, supported and integrated into policy making
 - Data sharing and collection with trust (on a regular basis)



Thank you!



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