

The European Commission and the ALICE Platform organized three workshops on Logistics and Infrastructure Innovation Clouds, which had the objective of consolidating progress and draft future visions and plan for the sectors, as well as to facilitate collaboration and cross-fertilization among different Research & Innovation projects. These sectors are considered areas where collaborative innovation is key to address challenges and opportunities, and the concept of the 'Cloud', as something able to change shape and dimension, aims at offering a new way of collaboration, free from predefined boundaries and constraints.

The objectives of the events were:

- Bring a review of what has been achieved by in the past and what are the stakeholders' future vision and plans.
- Share and discuss achievements of collaborative innovation projects, challenges and opportunities addressed by new and ongoing projects and developments.
- Provide an overview of projects and initiatives in the selected area and build up strong links across them.
- Support European Commission to make informed, knowledgebased policy decisions.

The Cloud events have been key opportunities for exchanging ideas and useful information between different actors, supporting the foresight of future needs of the sector as backed by a survey with the participants.

The Final Conferences served as a closure event where to present the results of the thematic workshops, enhancing awareness of the progress made in the sector, fostering further exploitation and implementation of research results, and consolidating the dialogue between all involved stakeholders.

The main general conclusions of the Cloud events are the following:

- **Collaborative Innovation Days have demonstrated a high added value for participants**: in one day a broad overview of key industry leader's achievements and future plans as well as of European R&I projects developments and outcomes could be shared within the innovation ecosystem. Many participants considered this opportunity rather unique in its set-up. Productive discussions and new ways of addressing current challenges have been facilitated in the context of each Cloud.
- The concept of Clouds is suitable as a framework to develop Collaborative Innovation. 'Cloud' is a dynamic concept; it is something able to change shape and dimension, guaranteeing a high degree of freedom and flexibility. A variety of cross-modal and cross sectorial stakeholders are engaged in a fully multidisciplinary approach. Clouds serve to address a specific challenge, opportunity, or innovation area in an open environment and discussion area preceded by an "up to speed" session for better understanding industry and research state of the art. The idea is giving input to regulatory activities, when necessary, support a faster result uptake, and identify success.
- The topics addressed in the Clouds have been fully backed by a strong participation of stakeholders. The initiative has been really welcomed by all stakeholders and the topics selected have been judged of high interest and on appropriate scope. Based on this experience and in consideration of the flexibility of the concept, stakeholders shared the need to organize Cloud events on more concrete topics enhancing closer interaction and enriched discussions.