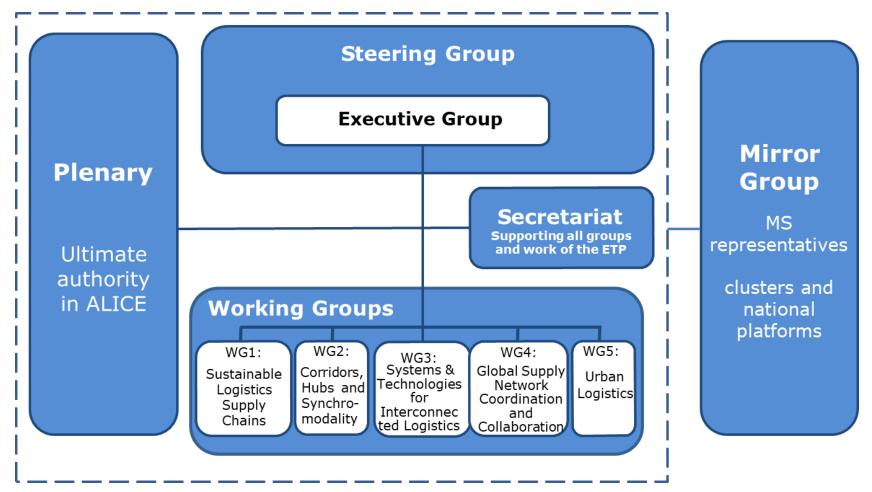


Who's Who in the European Technology Platform on Logistics ALICE ALICE Structure





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ALICE Executive Group



Sergio Barbarino **ALICE Vice Chair**

P&G **Procter & Gamble** Research Fellow



Francois Regis Le Tourneau ALICE Chair

L'ORÉAL

Research Fellow



Nik Delmeire ALICE Vice Chair Coordinator



Sophie Punte Salvador Furió

Sustainable Corridors, Hubs Logistics Supply and Synchromodality Chains





Systems & Technologies for Interconnected

logistics ALL DI



Director of Innovation Executive Director & Port Cluster Development



Lars Deiterding Angelos Admitis



Alex Van Breedam **Global Supply Networks** Coordination and Collaboration



Charlotte Minge Urban Logistics



Groups Sustainable **Development Director**

Activities performed in the frame of SENSE "Accelerating the Path Towards the Physical Internet". The SENSE project has received funding from the European Union's Horizon 2020 research and innovation Programme under grant agreement No. 769967



	François-Régis le Tourneau Corporate Supply Chain Standards & Prospective Director	ĽORÉAL	www.loreal.com
in executive positions in C During the last 27 yea transformational projects He is a team leader with skilled to collaborate. H organizations. He is now i the company. He runs subsidiary con organizations' performar innovation in Supply Chai the Supply Chain commun The management of Supp of his passions along with Last but not least, he de Program for Supply Chain L'Oréal. François-Régis Le Tournea Association, as well as bo	au is of French and German nationality and has a strong track-record Controlling & Finance as well as Supply Chain Management. rs at L'Oréal, François-Régis has managed organizational and on selective and consumer channels with impacts on large teams. In a strong focus on identification and development of individuals is role is to anticipate, innovate and obtain results in complex in charge of setting and digitalizing the referential and standards for incharge of setting and digitalizing the referential and standards for inpliance assessment along the supply chain and benchmarks ince. François-Régis develops prospective watch of trends and in on a global scale. He also defines training programs and vision for inity. Ily Chain transformation and its exposure to the outside world is one in the external representation at leading professional organizations. efines, deploys and animates the Corporate Social Responsibility in, embedded in the Sharing Beauty With All Corporate Program of au is board member of ASLOG, the French Supply Chain & Logistics bard member of BVL, the German Logistic Association and as such supply Chain in France, Germany and Europe and contributes to its	to one business: beauty. It is a busi to express their personalities, gain Beauty is a language. L'Oréal has men worldwide the best of cosme safety. By meeting the infinite div world. Beauty is universal. Since its creati back the frontiers of knowledge. It explore new territories and inver inspiration from beauty rituals the to products that enhance well-bein the beauty of the planet and sup challenges, which are a source Beauty is a commitment. By drawi	devoted our energy and our competencies solely ness rich in meaning, as it enables all individuals self-confidence and open up to others. set itself the mission of offering all women and tics innovation in terms of quality, efficacy and ersity of beauty needs and desires all over the on by a researcher, the group has been pushing s unique Research arm enables it to continually nt the products of the future, while drawing world over. Beauty is a science. Providing access ag, mobilizing its innovative strength to preserve porting local communities. These are exacting e of inspiration and creativity for L'Oréal. ng on the diversity of its teams, and the richness ts brand portfolio, L'Oréal has made the ct for the years to come.



	Sergio Barbarino Research Fellow Supply Network Innovation Center	P&G	www.pg.com
Chairman of ALICE, the E in Naples, Italy, Sergio has II and an MBA from the S Chemistry. In 2007, Sergio created t Innovation Center, of wi chapter in the informal I Intermodal Advisory Cou and for which he has bee Sergio has been the scien collaboration on Logistics reusable logistic standard Processes of many well k P&G of Innovative Liquid the P&G Open innovatio academic network and ir Ecole des Mines de Paris, Zaragoza, Senghor (Egypt Sergio is the proud co-ow	hearch Fellow of Procter & Gamble Research & Development organization and U Innovation Platform for Logistic aimed at realizing the Physical Internet. Born is a master degree in Chemical Engineering from the University of Napoli Federico olvay Business School in Brussels and is a Fellow Member of the Royal Society of the first group of Logistic R&D within Procter & Gamble, called Supply Network hich he has been the Scientific coordinator. He has been leading the logistic ndustrial Advisory Board of the European Green Car Initiative and EIRAC, the ncil, now folded into ALICE (see above) of which Sergio is today the Chairman n leading the Collaboration and Coordination Workgroup since the inception. tific leader of 2 EU FP7 projects: the C03 consortium aiming at increasing shipper is in Europe and Modulushca, aimed at the development of new shareable and d modules for the last mile delivery. Sergio has developed the manufacturing nown P&G Brands (e.g. Mr. Clean, Antikal,) and has been the chief designer for Manufacturing systems for developing markets. Today he is a senior leader of on initiative in Europe, the organization in charge of collaborative research, novation partnerships. He has been Visiting professor - among others- at the Georgiatech, Purdue, the City University of London, Solvay Brussels School, ZLC). vner of Onlygreatwines an Italian Wine Inport business in Belgium featuring as e Osteria, high ranking Wine restaurant in Bruxelles	the world. The company has one of th leadership brands, incl Pampers®, Tide®, Ariel Bounty®, Dawn®, Gain	ay, P&G brands touch the lives of people around ne strongest portfolios of trusted, quality, luding: I®, Always®, Whisper®, Pantene®, Mach3®, ®, Charmin®, Downy®, Lenor®, Crest®, Oral- ®, Gillette®, and Braun®





Nik Delmeire Coordinator



www.inlandwaterwaytransport.eu

Nik Delmeire, Belgian, obtained the degree of MBA at the University of Leuven in 1982. From 1983 till 2014 he had several management functions in Purchasing and Supply Chain in AGFA-GEVAERT, a Belgian multinational active in the world of Imaging.

Through his role in AGFA's Supply Chain he got involved in the Belgian Shippers' Organisation committees. At the same time IWT will encourage innovation called OTM. An organization he chairs from 2009 till 2015. He was Vice Chairman of ESC from 2011 till October 2014. In October 2014, he joined ESC as Secretary General until February 2019 when he took the position of coordinator of the European Inland Waterways Platform.

As an extension of EBU and ESO, IWT aims at a stronger positioning of Inland Navigation in European and National Transport Policies by an intensified contribution to various governing bodies, working parties and standard setting with respect to the fleet's technical progress leading to even more environmentally friendly vessels. Facilitating access to financial instruments of all kinds should bring leverage to this progress. Last but not least Inland Navigation should become more respected and better integrated in Europe's Transport System and should be at the forefront when it comes to preparing this system for 2030 and beyond. Making IWT more effective and efficient with the help of disruptive innovation and digitalisation in general will be key in this evolution





she founded in 2013 as a mission-driven organization to catalyze more efficient and environmentally sustainable freight and logistics at a global scale. She played a lead role in the establishment of the industry-backed Global Logistics Emissions Council (GLEC) to develop a standard method for emissions measurement, led by SFC.

Previously, as Executive Director of Clean Air Asia, Sophie was a pioneer in bringing green freight on the agenda of Asian governments and establishing the China Green Freight Initiative and Green Freight Asia. Sophie also worked at the United Nations, KPMG and an engineering firm on environmental management and corporate sustainability. She holds a Master of Science (Biology) and a Master of Environmental Management from the Netherlands. Smart Freight Centre is a global non-profit organization dedicated to an efficient and zero-emissions freight sector. SFC works with the global logistics community to drive transparency and industry action – contributing to Paris Climate Agreement targets and Sustainable Development Goals.

Our role is to provide multinationals and their logistics partners with clear global standardized guidelines for emission reporting and reduction, advocate for their adoption together with partners, and recognize leaders.

We put this into practice through three programs:

- Global Logistics Emissions Council (GLEC): global industry guidelines for calculation, reporting and reduction
- Smart Truck Fleet Management: enabling implementation of road freight transport solutions
- Smart Freight Alliances in China and other growth markets: translating global corporate commitments to local action
- In addition, we recognize companies who report, reduce and collaborate for Smart Freight Leadership.



Salvador Furió holds a PhD in Industrial Engineering from the Polytechnic University of Valencia and a Master of Science in Port Management and Intermodal Transport from the University of Comillas (ICADE). After six years of experience as Project Director at LOGISTA, the main Spanish logistics operator, he joined the Valenciaport Foundation in 2004 as Director of Logistics and Intermodality. Since then, he has participated and directed numerous consulting, research and cooperation projects at national, European and international levels, always related to container logistics, maritime, railway and intermodal transport, trade facilitation, planning and design of logistics platforms or energy efficiency and environmental management. In recent months he has taken on a new responsibility in the entity as Director of Innovation and Development of the Port Cluster, coordinating the areas of digital transformation, sustainability, port logistics, port-city integration and market intelligence. In addition, he collaborates regularly giving classes in different master programs of the Universities of Valencia and Castellón, is director of the course of Single Window of Foreign Trade of the Inter-American Development Bank and participates in national and international congresses of transport and logistics

Valenciaport is a Spain Core Port of the EU TEN-T Mediterranean Corridor. It specialises in general cargo, accounting for over 90% of its cargo volumes, and particularly containerized cargo which positions Valenciaport as 5th European Container port and first in the Mediterranean. It closed 2018 with end year record figures, reaching 76.6 M. Tons total cargo and 5.1 M. TEU.

Valenciaport is thus a major gateway to Europe in Spain and plays also a significant role as a redistribution center in Western Mediterranean since some 53% of its containerized cargo is transshipment. Main regional and national industrial sectors benefiting of Valenciaport facilities and services includes car & equipment manufacturing, building materials, agricultural products, consumer goods, energy products, iron and steel products, and chemical products. Valenciaport is the main gateway in Spain for trade with China (Asia), the USA (America) and Algeria (Africa), among many other countries. To cope with current challenges Valenciaport strategy concentrates on market orientation, service efficiency, intermodal and logistic integration, and economic, environmental and social sustainability, supported all those aspects by a timing incorporation of new technologies. Valenciaport Foundation (VF) is the knowledge and innovation centre for the leading port cluster in the Mediterranean: Valenciaport. It is an initiative of the Port Authority of Valencia that brings together key companies in the port – maritime transport – logistics sector, as well as universities and institutions linked to the port community of Valenciaport. Since its creation, VF has developed 242 projects in more than sixty countries, mainly in the Mediterranean, the rest of Europe, Asia and Latin America.



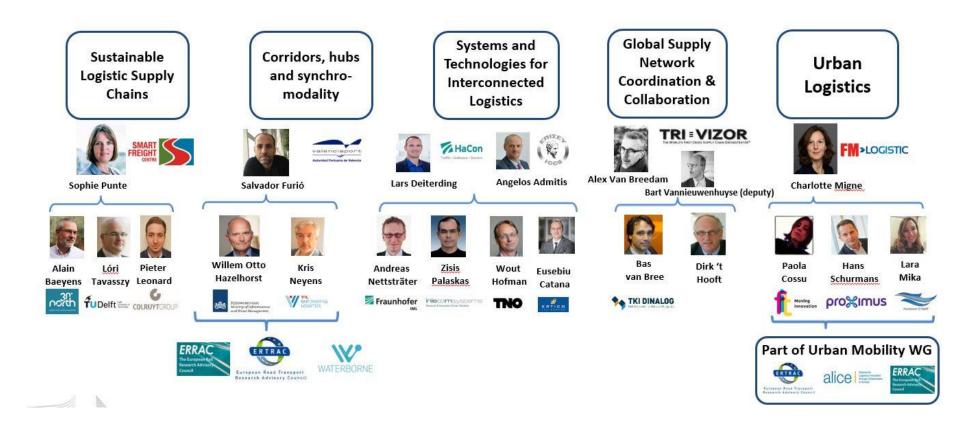
	DiplIng. Lars Deiterding Executive Director HaCon Governing Board Member Shift2Rail Chairman UNIFE Freight Committee	Www.hacon.de		Dr. Angelos Amditis Research Director	https://i-sense.iccs.gr
head of the Freigh working on projects and innovations in m also Executive Direct international researce role of project coord responsible for seve combined transport managers, the natio European Commission in research and ex- international transp Planning and design and timetable analy several different ana- railway systems, co	orking for HaCon for 16 years, since 2007 he is t Transport and Logistics department and related to railway and intermodal transport nultimodal freight transport. Since 2012 he is tor at HaCon and is additionally leading the th activities of the various departments. In the dinator, manager and senior consultant he is eral consultancy projects for clients such as operators, railway operators, infrastructure nal Ministry of Transport and DG TREN of the on. He has more than 20 years of experience pert analysis activities in all areas of the ort industry focusing on the following fields: of railway systems, infrastructure assessment rsis, expert analyses for rail operations with lysing tools, determination of the efficiency of nsulting in the field of integrated transport and development of combined transport.	software solutions for public transportation, mobility and	the Institute of Coi Systems (ICCS), and Directors. Since 2002, of the I-SENSE Resea innovation-driven fror along with its vast complex Innovation have led him to bei Chairman of the Boa Europe, to being one EuroVR Association se till 2016 and currently of the Executive board members of ITS Hellas and currently serving being a leader in the c domain, he has bee National Representat operative Connected a Mobility (C-ITS and C Deputy Chairman of Organisation (OASA). Chairman of the Steer	mmunication and Computer I member of its Board of he is the founder and the Head arch Group of ICCS. Angelos' m research to market mind-set experience in coordinating Technology oriented projects ing elected unanimously the ard of Directors in ERTICO-ITS of the founding members of erving as President from 2010 as Vice President and member d, to being one of the founding serving as a President till 2016 as Vice President. Moreover, developments of the Transport in recently appointed as the cive of Greece at EU on Co- and Automated Transport and CCAM) and is also serving as the Athens Urban Transport . Since May 2019 he is the ring Committee of the Hellenic stem (HPCS) of the Piraeus	1989 by the Greek Ministry of Education to carry out research and development activities in the areas of telecommunications, sensors and sensor networks, electromagnetic sensors, satellite and wireless communications, telematics and multimedia applications, transport applications, control systems, biomedical engineering and electric power (www.iccs.gr). It is closely associated with the School of Electrical and Computer Engineering of the National Technical University of Athens (NTUA) (est. 1837), which is the oldest and most prestigious

		Alex Van Breedam CEO With the support of: Bart Vannieuwenhuyse, Partner acting as deputy when needed	TRI = VIZOR THE WORLD'S FIRST CROSS SUPPLY CHAIN ORCHESTRATOR®	www.trivizor.com		
Chain Profess	sional of the Ye	y recognized supply chain expert and professional, who has been award ar 2014 by European Logistics Association.		As the world's first impartial orchestrator for transport and logistics, TRI-VIZOR proactively prepares, designs and operates horizontal		
		's experience is complemented by his strong professional network and omplete list can be found on <u>www.vanbreedam.biz</u> .	a academic background. This is illustrated by	partnerships and collaborative communities		
≡ Co-four	nder and CEO o	f TRI-VIZOR		among shippers by bundling and synchronizing logistic activities across		
≡ Invento	or and impleme	nter of the Orchestration concept in logistics		multiple supply networks. In its role as neutral orchestrator, TRI-VIZOR prepares,		
≡ Invento	or and impleme	nter of the first neutral Multi-Supplier Multi-Retailer Platform for retain	il distribution	involves and supports companies in the		
≡ Project	leader for the	development and implementation of the first Collaborative Control To	processes of creation (as 'architect') and			
≡ Experts	supply chain str	rategy and distribution structures	managing (as 'trustee') horizontal collaboration partnerships and platforms.			
■ Developed and rolled out the Extended Gateway [®] concept for efficient, effective and sustainable logistics.						
≡ Former	Partner and Su	pply Chain Practice leader at KPMG Consulting				
≡ Former	founder and C	EO of the Flanders Institute for Logistics				
≡ Former	member of the	SCOR $^{\circledast}$ core team of the Supply Chain Council (USA)				
		the Open Executive Programs for Supply chain. Founder and lecture of ogram at the Antwerp Management School, faculty head of module "I				
≡ Lecture	er at the Centre	of Industrial Management of the Catholic University of Leuven				
≡ Numero	ous executive c	lasses for high level supply chain professionals.				
≡ More th	han 500 keynot	es, lecturers, chairs and debates				
≡More than	450 interviews	and appearances in press and media				



	Charlotte MIGNE Group sustainable development director	EVALUATION www.fmlogistic.com
2004 and 2006. She then carried out several organiza companies. In 2010, she joined the Eder service vouchers, as Corpo Corporate Social Responsib the FOOD programme (Fight composed of private public Since 2017, she was appoin Her mission is to define sustainability, answering the FM Logistic sustainable ro development; environment	r in Sustainable Development within the Accor Group between joined the consulting firm Capgemini Consulting where she ational and strategic missions for major transport and energy arred Group (formerly Accor Services), a global leader in prepaid brate Social Responsibility Director and then, as from 2014, ility and HR Director. During this period, she was in charge of ting Obesity through Offer and Demand), European consortium partners, co-financed by the European Union. Inted Group Sustainable Development Director at FM Logistic. and animate ambitions, priorities and objectives regarding e needs of different stakeholders. 3 main stakes are included in badmap: people's working conditions, safety and personal al impacts of FM Logistic activities on the whole value chain stainable offers towards our clients, including urban logistics.	 Founded in 1967, FM Logistic is a major global player in supply chain with expertise spanning warehousing, transport and co-packing. The independent, family-owned group is a leader in the FMCG, retail, perfume & beauty, manufacturing and health sectors. With operations in 14 countries across 5 regions (Western Europe, Central Europe, Eastern Europe, Asia and Latin America), FM Logistic generates a turnover of more than €1 billion, 63% of which come from outside France. A socially responsible Group, FM Logistic uses innovative methods to manage its 26,200-strong workforce. FM Logistic pioneers tomorrow's supply chain solutions. It is behind concepts such as pooling (joint management of transport and logistics resources) and collaborative routing centres (multi-customer, multi-supplier pooled flows). The Group also works with manufacturers to devise ground-breaking solutions that will shape the warehouse of the future—such as AGVs, drones, robots and big data—and supports incubator-hosted startups harnessing sharing economy concepts for warehousing and transport applications. FM Logistic keeps its finger on the pulse as consumer habits change. It has developed Citylogin, a cost-effective last-mile logistics solution that is currently in use in cities such as Rome, Paris, Madrid and Moscow. To mark its 50th anniversary, FM Logistic launched the FM Foundation to support and codevelop social innovation projects that help children and unemployed people living close to its current and future premises

ALICE Thematic Groups Chairs & Vicechairs





	Sophie Punte Executive Director	SMART FREIGHT CENTRE	www.smartfreightcentre.org
as a mission-driven organ freight and logistics at a industry-backed Global L for emissions measurem Previously, as Executive freight on the agenda o Initiative and Green Freig engineering firm on envi	utive Director of the Smart Freight Centre that she founded in 2013 hization to catalyze more efficient and environmentally sustainable global scale. She played a lead role in the establishment of the logistics Emissions Council (GLEC) to develop a standard method ent, led by SFC. Director of Clean Air Asia, Sophie was a pioneer in bringing green of Asian governments and establishing the China Green Freight ght Asia. Sophie also worked at the United Nations, KPMG and an ronmental management and corporate sustainability. She holds a logy) and a Master of Environmental Management from the	 way to a more efficient and esector. SFC works with key is companies that want to be lead and recognizes them for their and recognize busing the private sector, governmented and implemented and implemented and implemented and through the Global Logistice. Incentivize sector-wide and implemented and the private sector. 	environmentally sustainable global freight initiatives and stakeholders to empower aders and calculate and reduce emissions achievements. ess leadership and collaboration between ment and civil society ent methods to measure and manage cross the global multi-modal supply chain



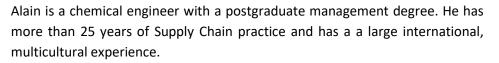
https://www.linkedin.com/company

/18236060



Alain Baeyens

Founder/ Sr Consultant



He worked as planning manager, Supply Chain operations manager, project manager, Global logistics services procurement manager and compliance officer.

He spend most of his career with Solvay, an international chemical group and was a member the Supply Chain Solutions team of ELEMICA, a transactional internet-hub developed by 22 of the leading chemical companies.

In 2017 he founded 30° North, Supply chain advice worldwide.

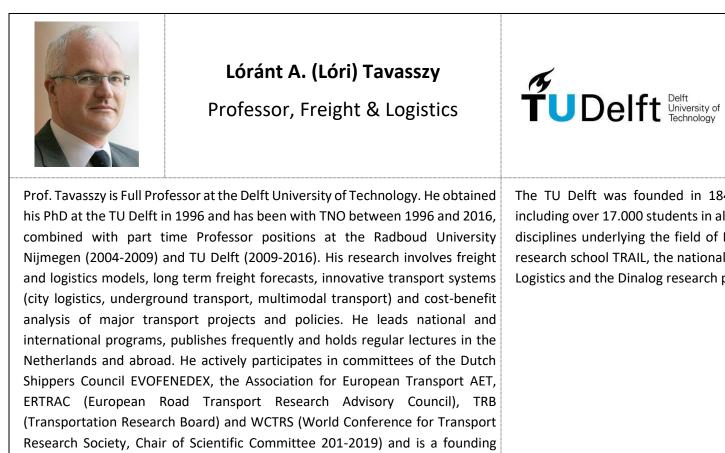
Alain is a director of ELUPEG (European Logistics Users, Providers and Enablers Group), board member of OTM, the Belgian shippers association and president of KAAGent Atletiek the oldest athletics club in Belgium.

30° North, Supply Chain Advice World Wide.

In touch with the latest developments, with more than 25 years of experience, we help you to overcome your Supply Chain Challenges. We provide Supply Chain Maturity assessments, TCO analysis, and Gap analysis. We define and support Supply Chain optimization, logistics, purchasing and outsourcing projects. We believe that people are the keystone in the Supply Chain and therefore put great emphasis on change management.

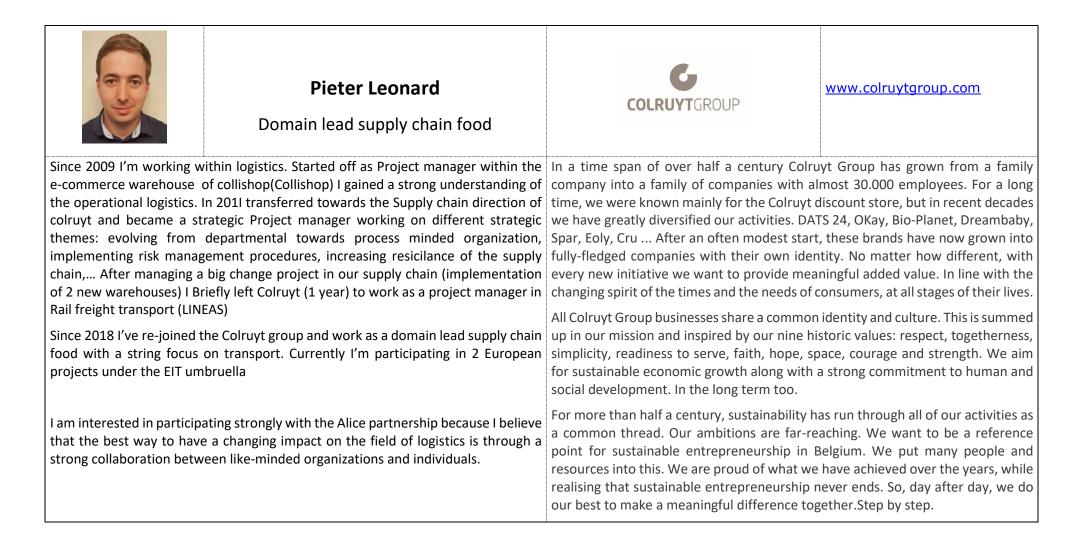


www.tudelft.nl



member of the new global Volvo Center of Excellence on Sustainable Urban Freight Systems. Prof. Tavasszy is also a member of the ERTRAC Working Group on Long Distance Freight Transport and member of the Scientific Committee of The TU Delft was founded in 1842 and now houses 2500 scientific staff including over 17.000 students in all areas of Engineering. It has Faculties in all disciplines underlying the field of Logistics, is a key participant in the Dutch research school TRAIL, the national network for Transport, Infrastructure and Logistics and the Dinalog research programs.

the Centre for Sustainable Road Freight.



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	Salvador Furió	valenciaport	www.valenciaport.com/
251	Valenciaport Foundation	Autoridad Portuaria de Valencia	<u></u>
	Director of Innovation & Port Cluster	∇	www.fundacion.valenciaport.com/
	Development	FUNDACIÓN VALENCIAPORT	
and a Master of Science in Pe Comillas (ICADE). After six ye logistics operator, he joined Intermodality. Since then, he cooperation projects at natio logistics, maritime, railway a logistics platforms or energy has taken on a new respons the Port Cluster, coordinatin port-city integration and mar in different master program course of Single Window o	Industrial Engineering from the Polytechnic University of Valencia ort Management and Intermodal Transport from the University of ars of experience as Project Director at LOGISTA, the main Spanish the Valenciaport Foundation in 2004 as Director of Logistics and e has participated and directed numerous consulting, research and onal, European and international levels, always related to container nd intermodal transport, trade facilitation, planning and design of efficiency and environmental management. In recent months he ibility in the entity as Director of Innovation and Development of g the areas of digital transformation, sustainability, port logistics, ket intelligence. In addition, he collaborates regularly giving classes s of the Universities of Valencia and Castellón, is director of the of Foreign Trade of the Inter-American Development Bank and nternational congresses of transport and logistics	general cargo, accounting for over 90% cargo which positions Valenciaport as Mediterranean. It closed 2018 with end y and 5.1 M. TEU. Valenciaport is thus a major gateway to as a redistribution center in Western Me cargo is transshipment. Main regional Valenciaport facilities and services inclu- materials, agricultural products, consu- products, and chemical products. Valenci China (Asia), the USA (America) and Alg cope with current challenges Valenciapor service efficiency, intermodal and logisti social sustainability, supported all tho technologies. Valenciaport Foundation (the leading port cluster in the Mediterra Authority of Valencia that brings togethe – logistics sector, as well as universities a Valenciaport. Since its creation, VF ha	EU TEN-T Mediterranean Corridor. It specialises in of its cargo volumes, and particularly containerized s 5th European Container port and first in the year record figures, reaching 76.6 M. Tons total cargo Europe in Spain and plays also a significant role diterranean since some 53% of its containerized and national industrial sectors benefiting of udes car & equipment manufacturing, building imer goods, energy products, iron and steel iaport is the main gateway in Spain for trade with geria (Africa), among many other countries. To ort strategy concentrates on market orientation, c integration, and economic, environmental and se aspects by a timing incorporation of new (VF) is the knowledge and innovation centre for inean: Valenciaport. It is an initiative of the Port r key companies in the port – maritime transport and institutions linked to the port community of its developed 242 projects in more than sixty the rest of Europe, Asia and Latin America



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in Europe

Logistics Innovation through Collaboration

alice



	Willem Otto Hazelhorst M.Sc. EMLog Sr. advisor Traffic and Transport Dept. Synchromodal Transport and Navigation	Rijkswaterstaat Ministry of Infrastructure and Water Management	<u>www.rijkswaterstaat.nl</u>
Willem Otto Hazelhorst		Rijkswaterstaat (RWS) is the execution of Infrastructure and Water Management	J I I I I I I I I I I I I I I I I I I I
	d Transport, Supply Chain Management	manages and develops the nationa	
Transport at the department of synchronoual mansport and Navigation.		and main water systems and aims for a sustainable liv environment.	
Apart from an EMLog deg a M.Sc. in Geology.	Apart from an EMLog degree in Supply Chain Management ("Logistics MBA"), I have		dal Transport and Navigation
I have been working in Supply Chain management for more than 30 years, often with focus on stimulation of modal shift, in public and private settings.		facilitates (in close cooperation with all relevant public and priv stakeholders) the ideal match of the availability and use of	
See Linked In for more d	etails on my career and business philosophies.	infrastructure of (mainly) road / barge / maritime transport in the Netherlands/ (Europe), to meet the requirements of the parties in the second seco	
In RWS I have been working on infra-related subjects on both passenger transport / public transport as well as Physical Distribution / freight transport (all modalities,		logistics supply chain on fast, efficient transport of freight.	
Currently I am involved in several projects of Rijkswaterstaat, with topics like freight data modelling, multimodal corridor management.		It makes logistics knowledge applicable for the RWS-organis works in close cooperation with the Dutch rail provider ProRa as other infra providers.	
The issue of climate integrated in all of these	adaptation (and mitigation) becomes gradually more aspects.		
I am involved in ALICE fro	I am involved in ALICE from the start of our membership, approx. 3 years ago.		

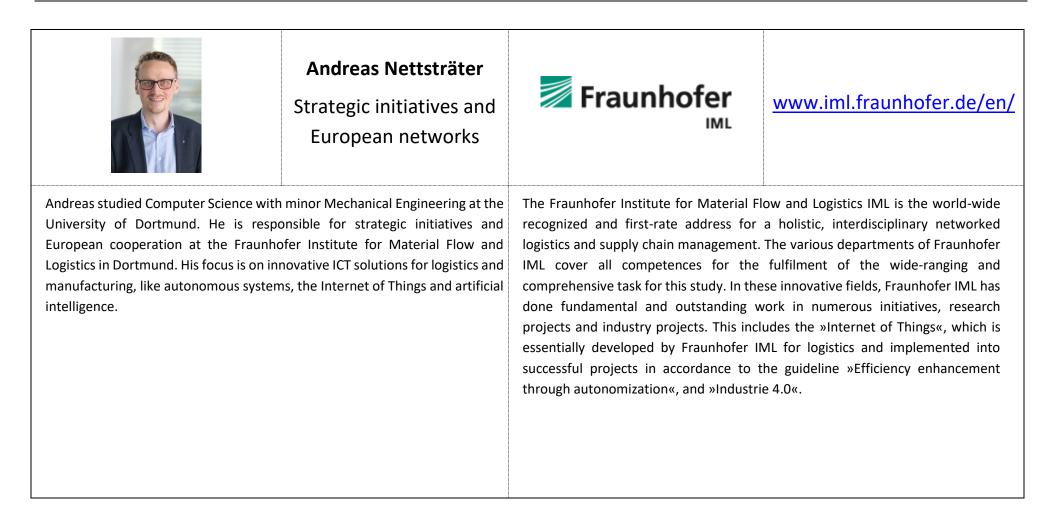


	Kris Neyens Internationalization	VIL EMPOWERING LOGISTICS	http://vil.be/en/
private and public-private collabora on concept design, engineering, research projects. The focus from activities by actively engaging in inter- Fields of expertise are mainly port lo Other domains of interest and expe- transport. Recent and relevant publication 202 Co-authors Prof. Dr. Theo Notteboo meeting the challenges of supply ch https://www.ing.be/Assets/Docume	m – Kris Neyens – ING Study "The future of port logistics:	logistics sector by implementing sustainable technologies. The ambition is to enable Flanc	and innovative concepts and ders to retain and strengthen ope. – Sustainability - Flanders s, as well as other companies ntages of a VIL membership.



	DiplIng. Lars Deiterding Executive Director HaCon Governing Board Member Shift2Rail Chairman UNIFE Freight Committee	Www.hacon.de		Dr. Angelos Amditis Research Director	https://i-sense.iccs.gr
head of the Freigh working on projects and innovations in a also Executive Direc- international resear role of project coor responsible for sev combined transpor- managers, the natic European Commissi in research and es- international transp Planning and design and timetable anal several different and railway systems, co	orking for HaCon for 16 years, since 2007 he is ht Transport and Logistics department and s related to railway and intermodal transport multimodal freight transport. Since 2012 he is ctor at HaCon and is additionally leading the ch activities of the various departments. In the rdinator, manager and senior consultant he is reral consultancy projects for clients such as t operators, railway operators, infrastructure onal Ministry of Transport and DG TREN of the ion. He has more than 20 years of experience xpert analysis activities in all areas of the bort industry focusing on the following fields: of railway systems, infrastructure assessment ysis, expert analyses for rail operations with alysing tools, determination of the efficiency of onsulting in the field of integrated transport and development of combined transport.	software solutions for public	the Institute of Co Systems (ICCS), and Directors. Since 2002, of the I-SENSE Resea innovation-driven fron along with its vast complex Innovation have led him to be Chairman of the Boa Europe, to being one EuroVR Association so till 2016 and currently of the Executive board members of ITS Hellas and currently serving being a leader in the of domain, he has bee National Representat operative Connected Mobility (C-ITS and O Deputy Chairman of Organisation (OASA). Chairman of the Steen	mmunication and Computer d member of its Board of he is the founder and the Head arch Group of ICCS. Angelos' m research to market mind-set experience in coordinating Technology oriented projects ing elected unanimously the ard of Directors in ERTICO-ITS e of the founding members of erving as President from 2010 as Vice President and member d, to being one of the founding serving as a President till 2016 ; as Vice President. Moreover, developments of the Transport en recently appointed as the tive of Greece at EU on Co- and Automated Transport and CCAM) and is also serving as the Athens Urban Transport . Since May 2019 he is the ring Committee of the Hellenic stem (HPCS) of the Piraeus	networks, electromagnetic sensors, satellite and wireless communications, telematics and multimedia applications, transport applications, control systems, biomedical engineering and electric power (www.iccs.gr). It is closely associated with the School of Electrical and Computer Engineering of the National Technical University of Athens (NTUA) (est. 1837), which is the oldest and most prestigious







	Wout Hofman Senior Scientist	TNO innovation for life	<u>https://www.tno.nl/en/</u>
information technology on t software system to support of in transport and logistics (lo experience in interoperability in 1985 in the port of Rotterd EC (DG Taxud – interoperabil Architecture of Schengen II) specification of the Rotterda customs and international tra IT development in EU FP7 SEC project. Furthermore, Wout for interoperability in eFrei Logistics Forum of EU DG M systems for data sharing in aspects), and he is the a Architecture developed on b Dutch Ministry of Infrastru Transport Strategy, both in collaboration with other Me Project as CIO. Wout is also IT applying data analytics in cu	nior scientist in Data Science, holds a PhD in he development of a conceptual model for a ustomer driven business process orchestration gistics control tower, 1994). He has a broad y between organization and systems, starting am. Amongst others Wout has worked for the lity design of the Transit system and DG JAI – as an IT architect and has written the initial m port system. He has a broad experience in ade. Recently, he has been responsible for the Cassandra, - CORE, and the H2020 Smart-Rail performed a Policy Impact Assessment study ght, he supports the Digital Transport and Nove by providing a first draft of system-of- a supply and logistics (including governance architect of the Digital Inland Waterways ehalf of EC DG Move. Wout also supports the otture and Water in realizing their Digital the Netherlands and in Europe in close ember States in the CEF funded FEDeRATED coordinator of the H2020 PROFILE Project for stoms risk análisis and is leading scientist of n supply and logistics. Wout is author of over author of three books on interoperability and and logistics	3500 and an annual turnover of 580 million Euros, TNO is carry impact on the following seven themes: Healthy Living, Industry and Defense, Safety and Security. TNO functions as an into organizations and industry. By translating scientific knowled contributes to the innovation capacity of businesses and go international projects (about 30% of the market turnover), inclu- functions as an intermediary between basic research organisa- translating scientific knowledge into practical applications, capacity of businesses and supports the policy and regulatory of involved in many international projects (about 30% of the ma- collaborations (Technology Platforms, Horizon 2020, KICs). Association (BDVA) where it is leading a Taskforce and a Study initiatives in ISO and CEN, and is also the founder of the national has performed project management and scientific coordination logistics and customs. Currently, TNO is coordinating IT in the risk assessment with data analytics from a customs perspect functionality of a data preparation platform, integrating with a will tailor to detect specific risks from the customs risk taxonom decouple data preparation of various logistics data sets from performs applied research in monitoring and control systems, science. TNO is a member of EARTO, the European Assoc Organisations. <u>www.earto.eu</u> .TNO is also member of the ETP A	ving out research in order to achieve ial Innovation, Urbanization, Energy, sermediary between basic research ge into practical applications, TNO vernment. TNO is involved in many uding EU-funded collaborations. TNO ations, government and industry. By TNO contributes to the innovation developments in government. TNO is inket turnover), including EU-funded TNO is active in the Big Data Value v Group, and Several standardisation I platform on Linked Open Data. TNO of various EU funded projects in both H2020 PROFILE project, focusing on tive. TNO is assessing the required deep learning algorithm(s) that TNO ny. A semantic layer is constructed to data analytics.Within Unit ICT, TNO cybersecurity, networking, and data iation of Research and Technology



Eusebiu Catana Senior Manager (at ERTICO)	ERTICO	<u>http://ertico.com</u>
Dr. Eusebiu Catana — is Senior Manager in the Innovation&Deloyment Department at I ITS Europe. He Holds a PHD in Vehicle Telematics, Master Degrees in Electronics Engir Operations Research and in Industrial Management and as well as Project Mana Professional (PMP)® and CISA certifications. He has started his career at ACUNIA in F as software developer for the On-Star software project for General Motors in the vehicle telematics. He has previously worked as a Technical Consultant in R&D for al years for top technology companies in Europe and USA (e.g. projects: On-Star, Telematics, TRIDENT, OTAP, CO-GISTICS, AEOLIX, COREALIS, CONCORDA etc.). In Munich he was awarded with the "best award for ITS project development" fr IT/Automotive industry. He is leading the team1-conceptual interoperability of Transport and Logistics forum (DG MOVE). Within ERTICO, he was project coordinator CO-GISTICS and at the moment he is project coordinator for the CONCORDA (26 part MEuro) and FENIX (62 partners, 60,6MEuro) projects- CIP framework programme a project respectively, for the AEOLIX(41 partners, 17MEuro) and COREALIS project H2020 RIA programme. His areas of expertise are: ITS cloud platforms, big data, AI, MaaS/DaaS services	eering, European Commission to fill th services on roads. In the past to organised 38 ITS European and undertook a key role in pu organisations, and established I vehicle States of America, Japan, Russia 2002 in ERTICO-ITS Europe through their in all the DTLF teams. Moreover, involved in the SG2 as team lea contribution to the successful federated architecture t, both	ed in 1991 at the initiative of 15 industry leaders and the ne gap between research and deployment of mobility wo decades, ERTICO ran dozens of European projects, d World Congresses, grew from 15 to 121 Partners, ublic consultations, policy agendas, standardisation long-term relations with key players in Europe, United , and China. The members has played in the first mandate an active role ERTICO-ITS EUROPE in the first mandate was very active ader 1 and in the next mandate can have an important accomplishment to the DTLF future pan-European



	Alex Van Breedam CEO With the support of: Bart Vannieuwenhuyse, Partner acting as deputy when needed	TRI = VIZOR THE WORLD'S FIRST CROSS SUPPLY CHAIN ORCHESTRATOR®	www.trivizor.com
Supply Chain Professiona His outstanding practition by the headlines of his bid E Co-founder and CEC Inventor and implem Inventor and implem Project leader for th Expert supply chain Developed and rolled Former Partner and Former founder and Former founder and Academic Director of Chain Management Lecturer at the Cent More than 500 keyn	idely recognized supply chain expert and professional, who ha l of the Year 2014 by European Logistics Association. her's experience is complemented by his strong professional ne o. A complete list can be found on <u>www.vanbreedam.biz</u> . O of TRI-VIZOR nenter of the Orchestration concept in logistics nenter of the first neutral Multi-Supplier Multi-Retailer Platforn le development and implementation of the first Collaborative C strategy and distribution structures id out the Extended Gateway® concept for efficient, effective a Supply Chain Practice leader at KPMG Consulting I CEO of the Flanders Institute for Logistics the SCOR® core team of the Supply Chain Council (USA) of the Open Executive Programs for Supply chain. Founder and le Program at the Antwerp Management School, faculty head of re of Industrial Management of the Catholic University of Leuv e classes for high level supply chain professionals.	etwork and academic background. This is illustrated m for retail distribution Control Tower nd sustainable logistics. ecturer of the International Master of Global Supply module "Distribution and Outsourcing logistics"	As the world's first impartial orchestrator for transport and logistics, TRI-VIZOR proactively prepares, designs and operates horizontal partnerships and collaborative communities among shippers by bundling and synchronizing logistic activities across multiple supply networks. In its role as neutral orchestrator, TRI- VIZOR prepares, involves and supports companies in the processes of creation (as 'architect') and managing (as 'trustee') horizontal collaboration partnerships and platforms.



	Bas van Bree Program Manager	TKI DINALOG Dutch Institute for Advanced Logistics	<u>www.dinalog.nl</u>
responsible for innovation Centers, specifically initiatin This tasks largely consists government, business and k		TKI Dinalog is the Knowledge and Innova business, knowledge institutes and govern innovation program of the Dutch Topse support public private partnerships in rese matchmaking of partners, support i collaboration consortia, strategic planning the preparation of research programs. T	ment work together in the ctor Logistics. TKI Dinalog earch and development by n the development of g of innovation topics, and the program management
Bas is working for TKI Dinalog since October 2014 and before that he has built up over 10 years of experience in the logistics sector at Buck Consultants International. In his time at Buck Consultants International he has carried out over 100 projects in the field of transport, logistics and supply chain management. His experience ranges from the development of port and terminal infrastructure to the implementation of control tower operations at logistic service		monitors innovation projects in terms of kn governance, as to account for the governm a transparent and open way.	. .
providers. He has also carrie and H2020 programs and in	ed out projects in an international context, amongst others in FP7 Ethiopia, Peru, United States and Colombia .	Furthermore, TKI Dinalog is actively invol- and valorization. These activities consist o general communication and networking, R&D project results and participation in	f a contact point for SMEs, support in valorization of events. In those themes
innovation roadmaps for th public private partnerships advanced forms of supply	ible for the development and execution of one of the research and e Topsector of Logistics and TKI Dinalog. In his role he establishes which are able to address and solve specific challenges based on v chain collaboration. Projects within his roadmap vary from malytics tools to operational supply chain collaboration projects.	relevant for a strong and competitive lo logistics, data-driven logistics and supply Netherlands and beyond.	
	air of the Global Supply Network Coordination and Collaboration	In addition to the roadmaps, we a internationalization of Dutch innovation ir do this through the Platform for Foreign F ETP-logistics ALICE, and other bi-lateral code	n the logistics sector. We Promotion, the European





Dirk 't Hooft

Director Communication and Strategy

Graduated in Economics at the University of Rotterdam in 1973, from 1973-1991 held different Management positions in the publishing industry and Agricultural Machinery, from 1991-1997: CEO President of HES Beheer, Rotterdam, holding of terminal handling activities in ports of Rotterdam, Amsterdam, UK, Thailand. From 1997-2002: CEO of Flower Auction Aalsmeer NL From 2002-2013: CEO and President of NDL/HIDC also responsible for research and innovation. From 2008-2011 acting as Innovation Manager of EIRAC (European Intermodal Research Advisory Council). From 2011-2014 coordinator of the CO3 FP7 project on Horizontal Collaboration and Co-founder of CO-Tree.

I am enthusiastic and convinced of the effect of collaboration and coordination on efficiency and sustainability in the supply chain. Dirk 't Hooft is an independent Senior Advisor. At European level, he is active in research and innovation projects and member of the Secretariat and currently Chair of ALICE WG 4 on Supply Networks Coordination and Collaboration. Dirk works also part-time as Senior Advisor Logistics Collaboration for Argusi b.v. and is involved with Argusi in the new H2020 project CLUSTERS 2.0.

Dirk is also Chairman of the Dutch Network on reducing Postharvest Food losses in developing countries.

Dirk is experienced in the management of innovation projects, is able to match people and organizations, and has a broad international experience.



	Charlotte MIGNE Group Sustainable Development Director	FM >LOGISTIC	<u>www.fmlogistic.com</u>
Group between 2004 and 2006. She then joined the consulting firm Capgemini Consulting where she carried out several organizational and strategic missions		spanning warehousing, transport and co-packing. The independent, family-owned	
for major transport and energy companies. In 2010, she joined the Edenred Group (formerly Accor Services), a global leader in prepaid service vouchers, as Corporate Social Responsibility Director and then, as from 2014, Corporate Social Responsibility and HR Director. During this period, she was in charge of the FOOD programme (Fighting Obesity through Offer and Demand), European consortium composed of private public partners, co-financed by the European Union. Since 2017, she was appointed Group Sustainable Development Director at FM Logistic. Her mission is to define and animate ambitions, priorities and objectives regarding sustainability, answering the needs of different stakeholders. 3 main stakes are included in FM Logistic sustainable roadmap: people's working conditions, safety and personal development; environmental impacts of FM Logistic activities on the whole value chain and the development of sustainable offers towards our clients, including urban logistics.		Eastern Europe, Asia and Latin Am than €1 billion, 63% of which come FM Logistic uses innovative method FM Logistic pioneers tomorrow's su pooling (joint management of tra routing centres (multi-customer, m with manufacturers to devise & warehouse of the future—such as incubator-hosted startups harnessi transport applications. FM Logistic keeps its finger on the Citylogin, a cost-effective last-mile such as Rome, Paris, Madrid and M To mark its 50th anniversary, FM Log	ogistic launched the FM Foundation to support and cts that help children and unemployed people living



Paola Cossu	Moving
CEO	innovation www.fitconsulting.it
Chief Executive Officer and shareholder of FIT Consulting srl. Degree in Statistics. Since 1998 she was involved in a number of European research projects dealing with mobility of goods and people. She is the project coordinator of SocialCar "An urban, smart, social and green mobility approach to carpooling" (Horizon 2020). Project Coordinator of the EU projects: C-LIEGE "Clean Last mile transport and logistics management for smart and Efficient local Governments in Europe" (IEE-STEER), CONCERTOUR "Concerted innovative Approaches, Strategies, Solutions and services improving mobility and European tourism" (EU RTD) and MOSCA "Decision Support System For Integrated Door-To-Door Delivery: Planning and Control in Logistic Chains (DG INFSOC 5FP). She was/is the project director in several EU projects: CITYMOVE "City multi-Role Optimized Vehicle"; CIVITAS RENAISSANCE, NODES "New Tools for Design and Operation of Urban Transport Interchanges", C-DISPATCH "Clean-DIstribution of goods in SPecimen Areas at the last mile of the intermodal Transport CHain" (LIFE), PLATFORM (DGVII); EQUIP (DGVII). She has the project director in several studies on urban logistics in Italian cities (governance models). She is the technical specialist for the Taranto Port Authority in the MEDNET project "Mediterranean Network for Custom Procedures and Simplification of Clearance in Ports" for developing and testing a prototype for requests of permissions under the Action 6: "Single Window and Port Community System pilots" (MED Programme) and FINEST spa, for pilot monitoring within the EASYCONNECTING "Improving intermodal and sustainable freight solutions in Adriatic Region project" (IPA Programme).	 FIT Consulting srl (FIT) is an Italy based private company able to support either public and private bodies in bringing add value to innovative solutions for the development of sustainable mobility services for people and goods. FIT mission is to transform innovative ideas into market based solutions and to turn client's needs into advanced services and profitable & sustainable business. FIT built up considerable experience in applied research and demonstration projects both on national and European level, and has earned a solid and trustworthy reputation in supporting key players in people and goods mobility thanks to its professional and transdisciplinary team. FIT provides value-added services at every stage of project development and is able to orient market players to innovative technology and integrated / customized services related to smart and sustainable mobility. FIT aims at facilitating its clients to access new markets combining business solutions and strategic vision, penetration of innovative technologies counting on Europe-wide network and knowledge. The 20-years participation at International and national research projects in transport and mobility has made FIT a laboratory of ideas and solutions able to anticipate future market trends.



	Hans Schurmans Director Logistic Operation and member of the Proximus leadership team	pro೫imus	www.proximus.com
telecom and digital ser operational execution and transformation p operations into a logi Previously, Hans held purchase, commercial	logistics operations Director at Proximus Group, the major rvice provider in Belgium. He has extensive experience in in a multisite retail environment and led major innovation rograms within the group. Transforming classic logistic stic customer experience added value service provider. management positions in multiple domains such as IT, and project management. His focus besides operations is change management and people development.	 choice of features – bringing cu to what matters. Proximus' ambition is to bee provider, connecting everyone a 	stomers instantly close come a digital service nd everything so people hrough our best-quality vorks, we provide access services and easy-to-use offering of multimedia technologies like the , Cloud and Security into

	Lara Mika Supervisor of e-logistics project SIMOVE, Marketing specialist (<u>1.mika@csmare.eu</u>)	Fondazione CS MARE	https://www.csmare.eu/
business, a Master in Gl specialisation in Project progress). In my working contributed to the STN digitalisation in the mar MARE's internal project S Commission's Europe on	Master's Degree in languages and international obal Marketing (digitally focused) and an ongoing Management (certifications PMI and Prince2 in experience with Fondazione CS MARE, after having A VALIDATION action (CEF-Transport project on itime sector), I am currently the supervisor of CS SIMOVE – South Italy on the Move (inspired by the the Move), an R&D project for the digital innovation ctor with a particular focus on the urban and Smart	 Based in Italy (Genoa, Rome, Padua, Car (Rue de la Loi 223), Fondazione CS MAR making contribution to the deployment priorities: decarbonisation, Blue Econo building, requiring SMEs in the logistic se evolve. With the global aim of the deployment of the Mediterranean, able to create value Fondazione CS MARE implements a new intended for, the 350.000 companies, re 	RE was born to give a difference- c of some of the major European omy, ICT and digitalisation, skill ector to quickly react to adapt and of a cutting-edge logistic system in the for its users and the territory, w cooperative model among, and
My strong motivation comes from the evidence that digitalisation is/will transform the logistic sector and this is going to happen (actually is happening) starting from urban logistics. If not properly understood and implemented by SMEs (logistic operators and users of the logistic network), they will eventually be out of context. This is why, as part of my CS MARE's work I am in touch, through associations, with SMEs in order to understand their operational and short-term needs and problems on digitalisation. Working on ALICE Urban Logistics theme would give me a clear vision on medium/long-term scenarios and related emerging solutions and technologies. Through that I would build a complete (short and long-term; operational and strategic; etc.) understanding of what I believe is one of the major issues in the future: very motivating.		CS MARE main tools include awareness monthly newsletter on the latest news, f in Brussels, factsheets and infograph monitoring Europe on the Move or explo- the supply chain of the future) and t Destination Europe on the Move (June 2 credit (April 2019), Europe on the Mo emission Mobility in the Mediterranean:	search and innovation, financing eent challenges. raising events and publications: a inancing opportunities and events nics on particular themes (e.g. pring the impact of digitalisation in the series of CS MARE's Books: 2018), Destination SMEs access to we: the route (May 2019), Low-



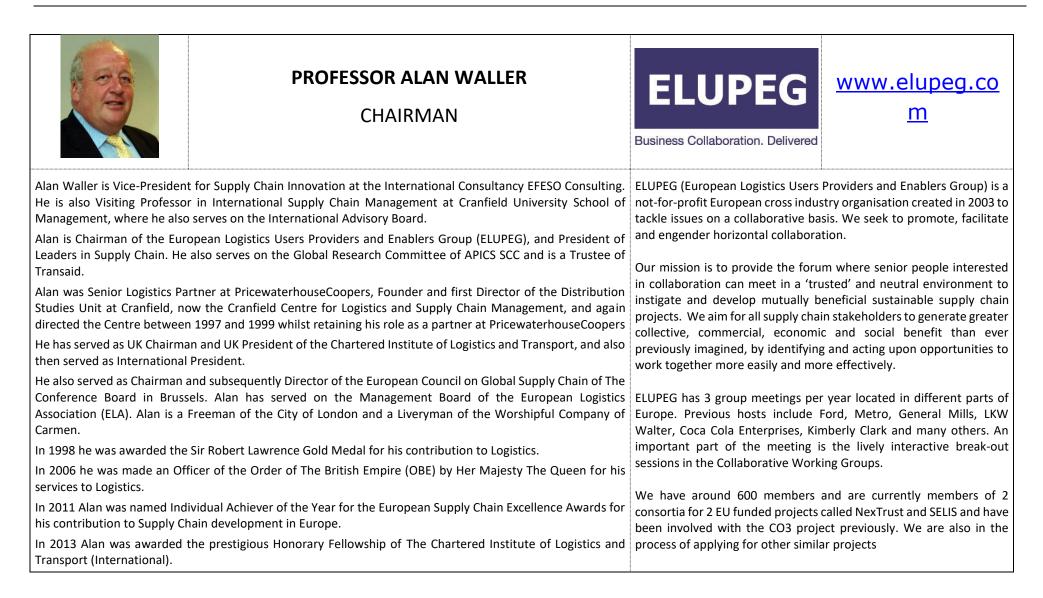
ALICE Steering Group

ALICE Steering Group			
Type of Organization	Members		
Shippers & Retail	P&G ((GS1	ELUPEG
Logistics Service Providers, Courier and Postal operators & Freight Forwarders	FM>LOGISTIC SORUSAN	Posteitaliane	
Ports, Hubs, Intermodal terminals & Transport Infrastructure	BOLOGNA	valenciaports	ECO SLC
Vehicle Manufacturers & Logistics operations, handling (modular units)	(MARM)	eucar	OLOGIFRUIT
Information and Communication Technologies & Consultancy		PTV GROUP the mind of movement	
Regional & Member States Logistics Clusters			EffizienzCluster
Research and technology Centers	🖉 Fraunhofer 🔤 κι		ALTRENORM
Mirror Group Representatives*	Department for Transport		Caralogistic

* Mirror Group Representatives in the SG are elected by the Mirror Group



	Sergio Barbarino Research Fellow Supply Network Innovation Center	P&G	www.pg.com
Sergio Barbarino is a Research Fellow of Procter & Gamble Research & Development organization and Chairman of ALICE, the EU Innovation Platform for Logistic aimed at realizing the Physical Internet. Born in Naples, Italy, Sergio has a master degree in Chemical Engineering from the University of Napoli Federico II and an MBA from the Solvay Business School in Brussels and is a Fellow Member of the Royal Society of Chemistry. In 2007, Sergio created the first group of Logistic R&D within Procter & Gamble, called Supply Network Innovation Center, of which he has been the Scientific coordinator. He has been leading the logistic chapter in the informal Industrial Advisory Board of the European Green Car Initiative and EIRAC, the Intermodal Advisory Council, now folded into ALICE (see above) of which Sergio is today the Chairman and for which he has been leading the Collaboration and Coordination Workgroup since the inception.		the world. The company has one of th leadership brands, incl Pampers®, Tide®, Ariel Bounty®, Dawn®, Gain	ay, P&G brands touch the lives of people around ne strongest portfolios of trusted, quality, luding: ^(*) , Always [®] , Whisper [®] , Pantene [®] , Mach3 [®] , [®] , Charmin [®] , Downy [®] , Lenor [®] , Crest [®] , Oral- [®] , Gillette [®] , and Braun [®]



Alliance for

in Europe

Logistics Innovation through Collaboration

alice



Logistics Innovation through Collaboration in Europe





	Candidate for ALICE Urban Logistics Chair position Charlotte MIGNE Group sustainable development director	FM>LOGISTIC <u>www.fmlogistic.com</u>
2004 and 2006. She then carried out several organization companies. In 2010, she joined the Eder service vouchers, as Corpo Corporate Social Responsib the FOOD programme (Figh composed of private public Since 2017, she was appoin Her mission is to define sustainability, answering the FM Logistic sustainable re development; environment	r in Sustainable Development within the Accor Group between joined the consulting firm Capgemini Consulting where she ational and strategic missions for major transport and energy med Group (formerly Accor Services), a global leader in prepaid orate Social Responsibility Director and then, as from 2014, ility and HR Director. During this period, she was in charge of ting Obesity through Offer and Demand), European consortium partners, co-financed by the European Union. Inted Group Sustainable Development Director at FM Logistic. and animate ambitions, priorities and objectives regarding e needs of different stakeholders. 3 main stakes are included in padmap: people's working conditions, safety and personal tal impacts of FM Logistic activities on the whole value chain stainable offers towards our clients, including urban logistics.	Founded in 1967, FM Logistic is a major global player in supply chain with expertise spanning warehousing, transport and co-packing. The independent, family-owned group is a leader in the FMCG, retail, perfume & beauty, manufacturing and health sectors. With operations in 14 countries across 5 regions (Western Europe, Central Europe, Eastern Europe, Asia and Latin America), FM Logistic generates a turnover of more than €1 billion, 63% of which come from outside France. A socially responsible Group, FM Logistic uses innovative methods to manage its 26,200-strong workforce. FM Logistic pioneers tomorrow's supply chain solutions. It is behind concepts such as pooling (joint management of transport and logistics resources) and collaborative routing centres (multi-customer, multi-supplier pooled flows). The Group also works with manufacturers to devise ground-breaking solutions that will shape the warehouse of the future—such as AGVs, drones, robots and big data—and supports incubator-hosted startups harnessing sharing economy concepts for warehousing and transport applications. FM Logistic keeps its finger on the pulse as consumer habits change. It has developed Citylogin, a cost-effective last-mile logistics solution that is currently in use in cities such as Rome, Paris, Madrid and Moscow.



	BURCU MENEMENCIOGLU OZTURK Information Technologies Project Manager	BORUSAN LOJISTIK	<u>www.borusanlojistik.co</u> <u>m</u>
 Manager in Borusan Logistic * A member of Management * Monitoring technological tand managing R&D projet * Monitoring of current and * Leading and managing int * Initiating benchmarking a * Creating and implementint * Developing and analyzing Before Borusan Logistics, sh Management team member TUPRAS is Turkey's largest managing R&D Projects (20) · Administrative Vice Generation · Working at Turkish Standar reporting activities as a Cher 	future national and EU legislations on breakthrough technologies. novation projects. nd market researches for strategy development. ng Borusan Logistics Technology Roadmaps. R&D strategies, aligned with corporate strategy. e has 10 years' experience in different companies and positions. r in TUPRAS (TUPRAS owns all of Turkey's refining capacity and industrial enterprise) and responsible for establishment and D center, leading and managing innovation process, leading and	Borusan Lojistik is an "integrated logistic logistics sector with 43 years of experience Services, the company provides dome production logistics, project logistics, heav logistics, supply chain solution services international transportation, Borusan I transportation, air transportation, in international railway and multimodal t Borusan Port strategically located in Gen expert and experienced staff. Borusan Lojistik provides logistical services sensitivity, expertise and experience, as equipment. Within the scope of project logistics, the project transportation (heavy transportat project consultancy services. With 98 k centers and a total of 400,000 square me strong network of agencies in Europe, unique solutions in project transportation The company gets non – standard, high vo of production to anywhere in Turkey or in standards. Borusan Lojistik conducts all i without any mistakes with its own fleer partners.	e. As part of its Turkey Domestic Logistics estic transportation, warehousing and y transportation, energy logistics, vehicle and customs clearance. In the field of Lojistik carries out international land iternational container transportation, transportation operations. Additionally, mlik offers world class services with its es for non – standard loads that require a well as non – standard vehicles and company provides ship chartering, land ion, energy logistics, site unloading) and and transportation offices, 20 transfer eter closed storage area in Turkey and a Borusan Lojistik provides different and

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Francesca Ruta	Posteitaliane <u>www.posteitaliane.it</u>	
	Poste Italiane is the leading operator in Italy in the postal services area: mail collection and delivery, printed matter and parcels, telegrams, express mail and online services. It is an innovative, competitive operator in the area of financial and payment services: post office current accounts, post office savings accounts, post office interest-bearing bonds, national and international money orders, currency exchange services.	
	Poste Italiane is the largest infrastructure services organisation in Italy. With our nationwide branch network, our major investments in technology and ou 141,246 employees with a wealth of experience and knowledge, we play a key role in the process of growth and modernisation underway in Italy. Today we provide postal logistics, savings and investments, payment, insurance and digital communication services to over 33 million customers.	

alice



	Nicolette van der Jagt Director General	CLECAT	www.clecat.org
Secretary General of European Ship international freight interests of the Degree in International relations an Utrecht (NL) and Strasbourg (FR).	2012. Previously, Nicolette was for 10 years opers' Council representing the national and industry around Europe. She has a University id European studies from the Universities of n of the European Logistics Platform for which port.	• • •	ders and customs agents in Europe s. on is to deal with EU policy making 0 projects (CORE, SELIS, LEARN)



Ralf-Charley SCHULTZE President	UIRR UIRR INTERNATIONAL UNION FOR ROAD-RAIL COMBINED TRANSPORT	<u>www.uirr.com</u>
going to Austria, he was responsible during five years within the freight department of the Swiss railways (SBB Cargo) for the combined traffic, the automotive business and the partner management. In this time, he had the opportunity to practice liberalization and to experience so called coopetition. He has an international background, speaks fluently five languages and studied law in Germany, France and England. 10 years in different logistics and forwarding companies in Europe gave him a solid logistics background and enabled him understanding, organizing and implementing logistic processes, meeting the real needs of the market. During the last five years he was director for multimodal logistics within the GEFCO group, responsible for the development of multimodal	members are Combined Transport Operator UIRR actively promotes Combined Transport makers and facilitates the enhancement of daily functioning of this ecologically and eco distance freight transport.	s and Combined Transport Terminals. , primarily towards European decision- the sector, while also supporting the nomically sustainable mode of long(er)
business all over Europe, with a strong focus on Eastern Europe, Russia and Central Asia. Since 1 January 2014, Mr. Ralf-Charley Schultze is President of the UIRR, the international union for road-rail combined transport in Brussels.		



Salvador Furió holds a PhD in Industrial Engineering from the Polytechnic University of Valencia and a Master of Science in Port Management and Intermodal Transport from the University of Comillas (ICADE). After six years of experience as Project Director at LOGISTA, the main Spanish logistics operator, he joined the Valenciaport Foundation in 2004 as Director of Logistics and Intermodality. Since then, he has participated and directed numerous consulting, research and cooperation projects at national, European and international levels, always related to container logistics, maritime, railway and intermodal transport, trade facilitation, planning and design of logistics platforms or energy efficiency and environmental management. In recent months he has taken on a new responsibility in the entity as Director of Innovation and Development of the Port Cluster, coordinating the areas of digital transformation, sustainability, port logistics, port-city integration and market intelligence. In addition, he collaborates regularly giving classes in different master programs of the Universities of Valencia and Castellón, is director of the course of Single Window of Foreign Trade of the Inter-American Development Bank and participates in national and international congresses of transport and logistics

Valenciaport is a Spain Core Port of the EU TEN-T Mediterranean Corridor. It specialises in general cargo, accounting for over 90% of its cargo volumes, and particularly containerized cargo which positions Valenciaport as 5th European Container port and first in the Mediterranean. It closed 2018 with end year record figures, reaching 76.6 M. Tons total cargo and 5.1 M. TEU.

Valenciaport is thus a major gateway to Europe in Spain and plays also a significant role as a redistribution center in Western Mediterranean since some 53% of its containerized cargo is transshipment. Main regional and national industrial sectors benefiting of Valenciaport facilities and services includes car & equipment manufacturing, building materials, agricultural products, consumer goods, energy products, iron and steel products, and chemical products. Valenciaport is the main gateway in Spain for trade with China (Asia), the USA (America) and Algeria (Africa), among many other countries. To cope with current challenges Valenciaport strategy concentrates on market orientation, service efficiency, intermodal and logistic integration, and economic, environmental and social sustainability, supported all those aspects by a timing incorporation of new technologies. Valenciaport Foundation (VF) is the knowledge and innovation centre for the leading port cluster in the Mediterranean: Valenciaport. It is an initiative of the Port Authority of Valencia that brings together key companies in the port – maritime transport – logistics sector, as well as universities and institutions linked to the port community of Valenciaport. Since its creation, VF has developed 242 projects in more than sixty countries, mainly in the Mediterranean, the rest of Europe, Asia and Latin America.



HERMAN JOURNÉE CHAIRMAN	ECO SLC Sustainable Logistic Chain	<u>www.ecoslc.eu</u>
 Ministry of Transport and Ports. National and European Ports and Port Hinterland transport policy and financing. National Netherlands Ports Council. Member Steering Group Port of Amsterdam. Director Strategic Development European Seaports Organisation (ESPO). Member Executive Committee, 	 ECOSLC is a Neutral, Non-Profit Foundation for Co-development and implementation of sustainable Research and World-wide Training delivery on Marin Port Environmental Management System <i>Ecope</i> Sustainable Port Hinterland Logistics Chain Mari (Both systems certificated after validation by Lloy) Creation of networks for the exchange of good practimanagement of ports and logistics Creation of shippers led end to end supply chain coor permanent improvement of the sustainable Port-Hinter System Circle Lines Recognition: Endorsed through MOU by Ports Consequents of Consequent and South American Authorities, AAPA, Asia, Taiwan International Ports of the middle East: Arab Ports Federation and Arab A Maritime Transport. Further recognized by: the United Nations Environmed Worldbank. ECOSLC has collaborative arrangements 	ne Environmental Management: orts nagement System ECOSLC d's Register). tice experience in sustainable operation for implementation and nterland Logistics Management Organisations in Europe: European erica: American Association of Port Corporation, TIPC, Africa: PMAWCA, cademy of Science Technology and mental Program, UNEP the



PEDRO BALLESTER CEO	LOGIFRUIT Soluciones de Envase y Logistica	<u>www.logifruit.es</u>
 ACADEMICS Graduate in Business Science by "Escuela de Ciencias Empresariales de Valencia". Graduate in Economy by "Facultad de Ciencias Empresariales y Económicas de Valencia". Top Management Program by "IESE" (UNIVERSIDAD DE NAVARRA) Top Management Program for the Food Chain by "Instituto San Telmo". PROFESSIONAL CEO of Logifruit S.L. President of ITENE (Packaging and Logistic Research Institute) Vicepresident Logistop. Technologic Platform. Vicepresident de ARECO. Association of Logistic Operators of Reusables packages. Vicepresident of the Innovation Cluster in packaging of Valencia since 2007 until 2009. Member of the Business Confederation of Valencia. 	LOGIFRUIT is a pool system for the rem provider for Mercadona. Our mission is transport of our client's products at the security, flexibility and sustainability. At Logifruit we think our employees are to that is why we support them. At this m employees within the 13 branches and th Logifruit carries out a total amount of 12 260 million movements of the different p Additionally, we are an active member based platforms such as Logistop, ALICE, and the Innovation Cluster in Packaging o	to meet the need for packaging and e best price and the highest quality, he main asset of the organisation and oment, we consist of more than 900 e headquarters. 7 million packages and approximately ackages we provide. in different innovation and logistics- Consumer Goods Forum task forces,





Marcel Huschebeck

Portfolio Manager Logistics Research



www.ptvgroup.com

the mind of movement

Marcel Huschebeck (male). Marcel Huschebeck received his Diploma in National The PTV Group provides software and consulting for traffic, transport logistics Economics at the University of Freiburg, Germany. He has gained more than three and geomarketing. PTV's range of products and services includes Software & years' experience in the field transport, logistics and transport policy as officer for the German association Bundesverband Güterkraftverkehr Entsorgung und Logistik customers in more than 100 countries PTV's software tools enable private and (BGL). Since 1999 he is involved in research and consultancy projects in the field of freight transport and transport telematics as Project Consultant at the Research manner, with the product lines PTV Map&Guide for transport route planning, Division EC for all EC research activities in the fields of freight transport and transport PTV SMARTOUR for trip planning, the software components PTV XServer as well telematics within the PTV Planung Transport Verkehr AG. Since 2008 he is head of as PTV VISUM for traffic & transport planning and PTV VISSIM for traffic the logistics research department at PTV. He has been responsible for the coordination of large EU projects: IDIOMA, BESTUFS, BESTFACT, PROMIT, AIMS, PTV has over 700 employees worldwide crafting powerful and innovative MODULUSHCA, CLUSTERS2.0 and was key partner in more than 15 research projects solutions. The head office, which is located in the technology region of on national and EU level such as; VMTL, BESTUFS, NICHES, LogistikVInfo, SMARTFUSION, iZEUS, GET Services.

Services, Components, Data & Content and Consulting & Research. With public-sector organisations to perform their everyday tasks in a highly efficient simulation. Scientific expertise is one of PTV's particular strengths. Currently, Karlsruhe, Germany, has been the centre of development and innovation since the formation of our company in 1979.



Thorsten HülsmanCEO	EffizienzCluster Management www.effizienzcluster.de
Thorsten holds a Master in Economic Geography, Organisation Studies and Communication Sciences from University of Bonn and Bologna. From 2000 - 2003 Thorsten worked as Research Fellow at the Universities of Bonn and Bristol within a research project on regional innovation development. From 2003 - 2010 he worked as Project Manager and Deputy Head of Unit at the Economic Development Agency Dortmund and was responsible for acquisition campaigns in ICT, MEMS and logistics industries in South-Korea, Singapore and Turkey. In 2010 he was appointed as Chief Executive Officer of EffizienzCluster Management GmbH (ECM). In 2016 he was additionally appointed as Head of Unit Strategic Initiatives at Fraunhofer IML Within his responsibilities at ECM and Fraunhofer IML Thorsten takes a leading role in the management of the Industrial Data Space Association Head Office, the SME Enabling Center "Digital in NRW" and the German national Competence Center on Logistics and IT "Leistungszentrum Logistik und IT". Thorsten focuses his work on the management and coordination of innovation networks, initiatives and clusters. He uses stakeholder engagement and qualitative research methods as well as strategic foresight tools. Thorsten held several appointments like representative of EffizienzCluster LogistikRuhr within the task force Logistics and Mobility within the Climate Protection Plan NRW, 2012-2013; Member of the Advisory Board, International Leadership Programme on Logistics Management Central Asia, Gesellschaft für Internationale Zusammenarbeit GIZ, 2011 – 2013; Member of the Executive Board Project LOG4GREEN - Joint Excellence for sustainable logistics, FP7, Regions of Knowledge Program; Invited expert on regional development and innovation management, Project GREEN-AgriChains, FRP 7 EU, Regional Potential Program, 2013-2016; Member of the Advisory Board, Project Transforming Transport, since 2017, Horizon2020.	the German government with 142 partners (industry, research, administration) along the logistics value chain, coordination, exploitation and dissemination of 30 research and innovation actions with a total budget of 100 Mio. Euro (since 2010), 40 Mio. Euro of German Federal Ministry of Education and Research BMBF and 60 Mio. Euro of Industry and regional administration (see www.effizienzcluster.de).



	Prof. Michael ten Hompel Managing Director	Fraunhofer	www.iml.fraunhofer.de
Engineering at RWTH Aachen and ea University in 1991. In 2000, he joined the managing bo- Logistics in Dortmund (since January 2 Chair of Materials Handling and Wareh became a board member of Fraunhofe Besides his work as scientist, Prof. ter founded GamBit GmbH in Dortmund 2 dealing with the development and rea he left in February 2000. His field of research focuses on the warehouse management, identification systems. He is named to be one of the large extent in the development of "S 2010, he initiated together with 120 m "leading edge cluster" (Spitzencluster) Education and Research (BMBF). He is 4.0" and contributes significantly to sev "Research Agenda Industrie 4.0" (201	1958, graduated in 1985 with a diploma in Electrical irned his doctorate degree from Witten/Herdecke ard of Fraunhofer Institute for Material Flow and 2005: Managing Director) and became head of the nousing at TU Dortmund University. In 2014, he also r Institute for Software and Systems Engineering. In Hompel also worked as entrepreneur. In1988, he and was managing partner of the company, mainly dization of Warehouse- Management-Systems, until planning of logistics systems, logistics software, on technology, and development of material flow fathers of "Internet of Things" and participated to a Shuttle Technology" and "Cellular Intralogistics". In nember companies and 11 research institutions the "EffizienzCluster" set up by the Federal Ministry of a board member at the "National Platform Industrie veral working groups. One of the results is the recent 6), on which he worked as a co-author. His role in nterdisciplinary research center of TU Dortmund	Flow and Logistics advises compar questions about material flow an offer widespread services: As consultants, we support in requirements, as researchers we with our customers, as planners w external logistics and as develope hardware. In the process, Fraur specific, made-to-measure solution from planning to implementation.	Fraunhofer Institute for Material nies of all industries and sizes in all d logistics. For our customers, we fulfilling new tasks and meeting work out new solutions together re help to optimize the internal and rs we realize solutions in soft- and hofer IML focuses on company- ons and accompanies its customers the following ETPs: EFFRA, EPoSS,



P	Prof. Dr. Susana Val Director	ZLC MIT GLOBAL SCALE NETWORK	www.zlc.edu.es
Investigator for the Trans MIT-Zaragoza International Center for Transportation a She obtained both a PhD and of Zaragoza. Furthermore, MIT (Massachusetts Institu Her current research activit logistics corridors, best pra- and Latin America. As part of this work as synchromodality, the co- improvements of logistics development, the connect communications and oper the supply chains. Urban N transport features in the co- feasible solutions, leading Dr. Val has conducted var	nd MSc degree in Industrial Engineering at the University she studied the Master of Engineering and Logistics at ite of Technology). ties are related with the improvement of infrastructures, actices, transport policies and mobility of Spain, the EU she focuses on aspects such as carbon footprint, treation and promotion of transport networks, s parks as fundamental nodes for the supply chain cion of ports with their hinterlands and the creation of ations supporting platforms among the stakeholders in Aobility is a field of special interest due to the particular ities and the growing need of cooperation to try to find	Zaragoza Logistics Center (ZLC) is a research institute established by in Spain in partnership with the Massachusetts Institute of Techn Zaragoza. Founded in 2003, ZLC mission is to become an internation research and education in logistics and supply chain management industry and the public sector to develop and disseminate knowled To accomplish its mission ZLC partnered with the MIT Center for T to form the MIT-Zaragoza International Logistics Program, a unid between industry, government and academia. This successful part of the MIT Global SCALE Network that now spans four contine Logistics Center participates in several national and international initiatives. In 2006 the Spanish Ministry of Education and Science designated of Excellence for research in the area of logistics and supply LOGISTICA. CNC-LOGISTICA acts as coordinator of the Spanish Tech Intermodality and Mobility - Logistop. ZLC has been awarded 20+ European projects (FP7, H2020 and ot as: SECURESCM, SoCool@EU, FUTUREMED, CASSANDRA, CO3, SA PARENIS, MIELE, FLOUE, GreenSupplyChain2009, WINN, SETRIS, AGROInLOG, LEARN, MOBILITY4EU, INSPIRE, CLUSTERS 2.0 and SU entity in European projects awarded in the field of Logistics & Sup ZLC is also one of the promoters of ALICE, and also collaborates wir related associations such as CSCMP Spain, CLECAT, IRU, and Europ	ology and the University of onal center of excellence for that actively engages with dge. Transportation and Logistics que model of collaboration thership led to the creation ents. In addition, Zaragoza I research and educational ZLC as the National Centre chain management - CNC- nology Platform in Logistics, her funding programs) such FEPOST, SOLUTIONS, CORE, CORE, SMART-RAIL, SELIS, NRISE being the 1 st Spanish ply Chain Management. th other European logistics-



Logistics Innovation through Collaboration



Dr. Angelos Amditis

Research Director



www.iccs.gr

http://i-sense.iccs.gr/

Angelos Amditis (PhD, MBA) is Research Director and Project Manager in the Institute of Communication and Computer Systems (ICCS), and member of its Board of Directors. Since 2002, he is the founder and the Head of the I-SENSE Research Group of ICCS. He is also a member of the ERTICO Supervisory Board since 2013, one of the initiators of the EuroVR Association where he served as President from September 2010 till March 2016. Finally, he was one of the founding members of ITS Hellas, serving as a President till 2016 and now serving as Vice President.

Angelos is currently coordinating 10 EC-funded projects, i.e. the ELVITEN (newly accepted), IN-PREP (newly accepted), SAFERtec, PLUGGY, SCENT, NeMo, SENSKIN, INACHUS, FABRIC and RECONASS projects. He has also participated in more than 100 research projects during the last 17 years, including in the EC-funded projects AutoNet2030 (coordinator), ASSURED, interACT, INFRAMIX, L3Pilot, CARTRE, ITS-Observatory, INTE-TRANSIT (coordinator), SMARTPORT, AdaptIVe, interactIVe, euroFOT, TELEFOT, PReVENT.

His current research interests include automation in road transport, highly and fully automated driving, cooperative systems in transport, electromobility, vehicle to grid connectivity and charging optimization strategies, smart mobility for people and freight, Simultaneous Localisation and Mapping in indoor and outdoor environments, PaaS/SaaS for logistics applications, computer vision and machine learning, data analytics, sensor and information fusion, IoT and Cyber Physical Systems, next generation communication technologies, ergonomics and humanmachine interaction.

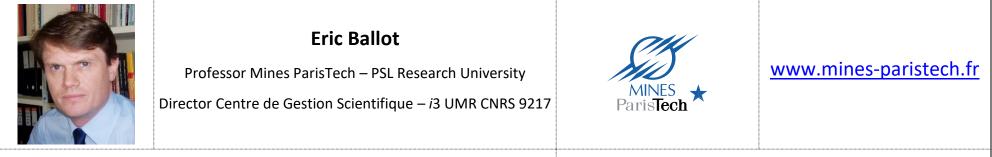
The Institute of Communications and Computer Systems (ICCS) is a non-profit academic research body established in 1989 by the Greek Ministry of Education to carry out research and development activities in the areas of telecommunications, sensors and sensor networks, electromagnetic sensors, satellite and wireless communications, telematics and multimedia applications, transport applications, control systems, biomedical engineering and electric power (www.iccs.gr). It is closely associated with the School of Electrical and Computer Engineering of the National Technical University of Athens (NTUA) (est. 1837), which is the oldest and most prestigious academic institute in Greece. The personnel of ICCS consists of academic staff (~80 University Professors), 40 senior researchers and more than 500 researchers (including PhD students) in twenty research laboratories.

Within ICCS, the I-SENSE Research Group (http://i-sense.iccs.gr) is very active in areas dealing with vehicle automation, C-ITS, IoT applications for people and freight transport, smart mobility, innovative middleware/Platform as a Service (PaaS) solutions for many application domains (environment, logistics, structural health monitoring and security), embedded systems and sensor networks, next generation communication technologies and many more.

The I-SENSE Research Group comprises more than 60 members (academics, post-doctoral and postgraduate researchers and administrative staff). It has coordinated and participated in numerous research and development activities in the framework of European and national projects. Indicatively, the following projects are worth mentioning: in H2020, it is the coordinator of ELVITEN, IN-PREP, SCENT, PLUGGY, SENSKIN, SAFERtec, NEMO; in FP7 and INTERREG, FABRIC (coordinator), INTE-TRANSIT (coordinator), SMARTPORT, VR-Hyperspace, GAME-ABLING, ManuVAR, AutoNet2030 (coordinator), AdaptIVe, CityMobil2, TEAM, MOBINET, INACHUS (coordinator), RECONASS (coordinator), ROBO-SPECT (coordinator). More details can be found here: http://i-sense.iccs.gr

ICCS is a member of ALICE since 2014 and actively participates in WG3. It also participates in multiple WGs, Forums and Platforms like ERTICO (Supervisory Board member), C-ITS Platform, TM2.0 Platform, GEAR2030, DTLF, Trilateral WG on Automation, euRobotics, SENSORIS, WssTP and others.

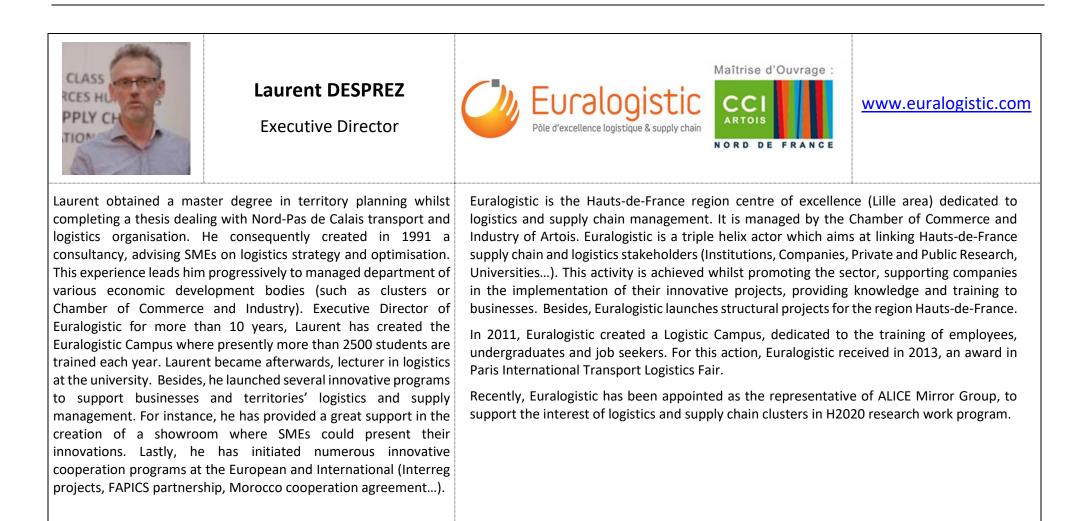




Eric Ballot is full professor of supply chain management and industrial engineering at Mines ParisTech – PSL Research University. He is the head professor of the industrial management and supply chain program. He is the Director of the Centre de Gestion Scientifique and the Physical Internet Chair at Mines ParisTech. He was a visiting scholar at the MIT Sloan School of management in 2007 and a visiting Professor at Hong Kong University since 2015. He graduated from Ecole Nomale Supérieure de Cachan (PhD in 1995). He chairs "Progarmme National Marchandises en Ville" (French transportation ministry), is a committee member of several institutions and is an accredited expert by Appeal Court of Paris since 2002. Eric Ballot has been leading many research projects both with the industry Airbus, Renault, Danone, P&G... and with international academic partners such as EPFL, Université Laval... He is also the author of many research papers and books chapters. His research has been recognized at several occasions in conferences and with research prizes (IESM, ILS, PREDIT, EMERALD). He is also leading the Physical Internet Initiative in Europe with several projects funded in France and at the European level.

As one of the founder of the Physical Internet concept and strong supporter over years of ALICE ETP, I want to join the Steering Group to share my experiences (also from a practitioner point of view) and help as much as possible ALICE development through knowledge capitalization and creation. More precisely I worked on collaboration and resources sharing for more than a decade now (from pooling models, CO3 and Modulushca projects and CRC Services development) and will be more than happy to help ALICE with my experience in this field. From my point of view, one of the main challenge is to enable logistics networks and resources to be more shared with limited coordination effort in the operations. This is where ALICE ETP and its roadmap play a key role in identifying practices gaps and potential solutions to investigate. Of course, I will continue to carry ALICE flag in all my public conferences.

Ecole Nationale Supérieure des Mines de Paris (MINES ParisTech www.mines-paristech.eu), founded in 1783, is one of the oldest French higher education institution in engineering. The aim is for academic excellence with 286 research professors, 100 thesis and 400 articles or books in key research fields published every year. The School is a leader in many areas, among which five major fields: 1/ Earth sciences and the environment, 2/ Energy and process engineering, 3/ Mechanical engineering and materials, 4/ Mathematics and systems and, 5/ Economics, management and society. With 15 research centres, , joint research units with ARMINES extending over five different fields, MINES ParisTech is the leading school in France for its volume of contractual research. Its major research themes are essentially based on problems raised by industry, including MITAL, EDF, TOTAL, RENAULT, PSA, SAFRAN, SNECMA, GDF and SAINT-GOBAIN, as well as society as a whole. MINES ParisTech is also member of of the Carnot Institute and of Paris Sciences et Lettres Research University (PSL - www.univ-psl.fr).

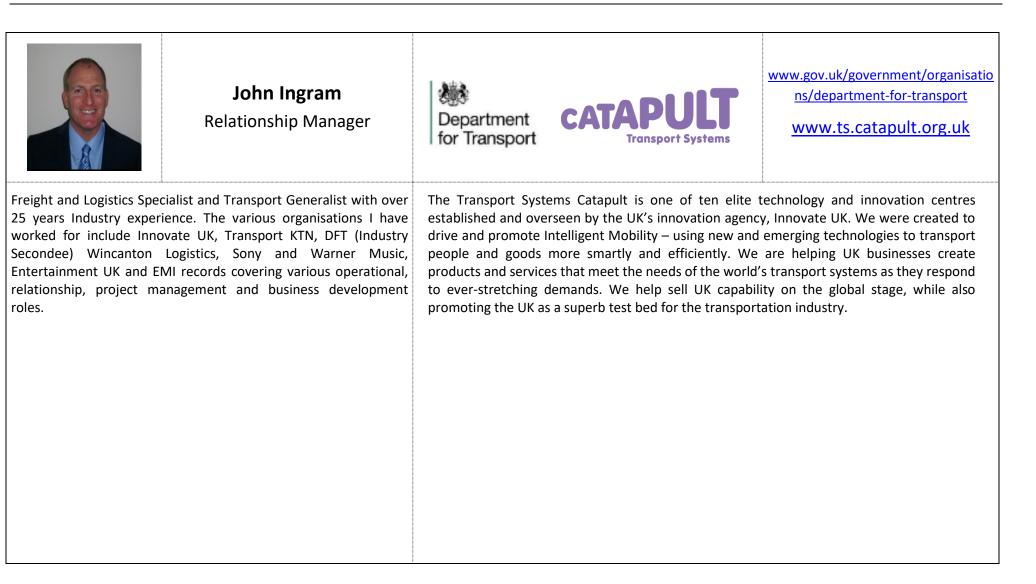


Alliance for

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Logistics Innovation through Collaboration

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Prof. Franz Staberhofer VNL Chair & Head of Logistikum	VEREIN NETZWERK LOGISTIK LOGISTIKUM EMALLENGE ACCEPTED	<u>www.vnl.at/en/</u> <u>www.logistikum.at</u> <u>www.fh-ooe.at</u>
Under Staberhofer's leadership, the LOGISTIKUM was initialized in 2006 and has since then grown to the leading Austrian competence center for Logistics. Furthermore Staberhofer - as Director of Studies - is responsible for two programs. During the past11 years the LOGISTIKUM R&D revenues developed from 0.3 to 3 million euros. Furthermore Staberhofer and industry partners founded the Association for Network Logistics (VNL). Staberhofer is VNL chairman and created the annual Austrian Logistics Summit. In its 23th year he hosted 900 attendees. Staberhofer is an expert on Supply Chain and Logistics Management in Austria. His research includes topics of supply chain design, value networks, Physical Internet,, and health care supply chains. He has also been quoted as expert in publications such as the Austrian 'Industriemagazin'. Amongst many other international conferences he joined the 4th International Physical Internet Conference (IPIC) in Graz (2017), the 7th POMS-HK International Conference in Macau (2016), the CSCMP 2016 in Florida, and the 24th annual POM conference in Denver (2013). His vast experience in Logistics led to the foundation of a consultant business in 2003 – the 'Ifl consulting company' with a focus on supply chains of production sites and services. Staberhofer worked 10 years in the industry before joining the University of Applied Sciences. During this time, he served 5 years as a Process Consultant and was Capgemini Head of a central region'Supply Chain Management' group. Staberhofer earned a 'Professor of Logistics' title of the University of Applied Sciences Upper Austria in 2003, and is Alumni from the Universität Leoben - a leading Austrian Technical University.	 Upper Austria. The Logistikum in education institute of the Upper Authe fields of logistics and supply ne ALICE, of 'Logistics Research Austrin Network Logistics (Verein Netzwerk) State-of-the-art study content wexcellent job perspectives for standard graduates for companiant of the Expertise and professional coop partners Design and organization of teac lectures for secondary schools Support and Development throw 	vith high practical relevance and udents prove logistics competence and highly



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ALICE Membership

ALICE membership per type of organization			
Type of Organization	Members	EU/International Associations	
Shippers & Retail		ESC ELUPEG	
Logistics Service Providers, Courier and Postal operators & Freight Forwarders			
Ports, Hubs, Intermodal terminals & Fransport Infrastructure	Constant of the second se		
Vehicle Manufacturers & Logistics operations, handling (modular units)	VOLVO SCANIA TEVVA OPONERA DIGIFRUIT	eucar	
nformation and Communication Technologies & Consultancy	VINTURAS MARLO Stations Orffeco Outstate PRODUCTBLOKS PRODUCTBLOKS Productations Producta	ERTICO	
Regional & National Logistics Clusters & Associations		Smart Freight Centre	
Research and technology Centers		ectri -ELA	
European Technology Platforms /PPPs			
Member States and innovation Funding*			

Who's Who in the European Technology Platform on Logistics ALICE



Secretariat



Logistics Innovation through Collaboration in Europe



Fernando Liesa

Alice Secretary General

Dr. Fernando Liesa is Secretary General at ALICE, Alliance for Logistics Innovation through Collaboration in Europe, The European Technology Platform on Logistics recognized as such by the European Commission in 2013. ALICE is setting up the vision for future logistics and supply management and the research and innovation agenda and roadmaps to progress towards the concept of the Physical Internet.

Fernando holds a PhD by University of Zaragoza (Spain) since 2004. Fernando has worked in the field of knowledge transfer and research management linked to chemical engineering, process industries, manufacturing and lately (+10 years) to logistics and supply chain management. Fernando worked in Zaragoza Logistics Center (one of the MIT Global Scale Network Centers) from 2006 to 2014 as Knowledge Transfer Director; from 2007 to 2014 he acted as General Manager of the Spanish Center of Competence in Logistics, CNC-LOGISTICA and the Spanish Technology Platform on Logistics, Logistop. Fernando worked for ENIDE, Small Consulting and technology enterprise in the field of personal mobility and logistics, from 2014 to 2016.

Dr. Liesa has coordinated and participated in several national and European Research and Innovation projects. Fernando Liesa led the creation of the European Technology Platform in Logistics, ALICE. Fernando cooperated with European Intermodal Research Advisory Council in the definition of the Intermodal Strategic Agenda 2010-2030+, and with European Road Transport Research Advisory Council (ERTRAC) in the definition of the Research and Innovation Roadmap: Sustainable Freight System for Europe: Green, Safe and Efficient Corridors (2011). Fernando is appointed member of the Digital Transport and Logistics Forum launched in 2015 by European Commission (DGMOVE).





Dirk 't Hooft

Director Communication and Strategy

Graduated in Economics at the University of Rotterdam in 1973, from 1973-1991 held different Management positions in the publishing industry and Agricultural Machinery, from 1991-1997: CEO President of HES Beheer, Rotterdam, holding of terminal handling activities in ports of Rotterdam, Amsterdam, UK, Thailand. From 1997-2002: CEO of Flower Auction Aalsmeer NL From 2002-2013: CEO and President of NDL/HIDC also responsible for research and innovation. From 2008-2011 acting as Innovation Manager of EIRAC (European Intermodal Research Advisory Council). From 2011-2014 coordinator of the CO3 FP7 project on Horizontal Collaboration and Co-founder of CO-Tree.

I am enthusiastic and convinced of the effect of collaboration and coordination on efficiency and sustainability in the supply chain. Dirk 't Hooft is an independent Senior Advisor. At European level, he is active in research and innovation projects and member of the Secretariat and currently Chair of ALICE WG 4 on Supply Networks Coordination and Collaboration. Dirk works also part-time as Senior Advisor Logistics Collaboration for Argusi b.v. and is involved with Argusi in the new H2020 project CLUSTERS 2.0.

Dirk is also Chairman of the Dutch Network on reducing Postharvest Food losses in developing countries.

Dirk is experienced in the management of innovation projects, is able to match people and organizations, and has a broad international experience.





Indrek ILVES

Member of the Secretariat Alice

Indrek Ilves is an independent logistics innovation consultant who has been actively involved in the field of sustainable logistics. He has experience in project management, supply chain management with the focus on digital-enabled supply chain capabilities and emission calculations in the transport sector. In the past, Indrek has been part of several FP7 project teams such as SUPERGREEN, SPECTRUM, CAPIRE, CO3 and Horizon 2020 project WINN. After his graduation in the field of transport engineering (MSc) at the Tallinn Technical University, he has worked for the Ministry of Economic Affairs and Communications of Estonia, Supply Network Innovation Centre in Procter & Gamble and consulting and research services company Interlogistics. Since 2014 he is a member of the secretariat of the European Technology Platform ALICE - Alliance for Logistics Innovation through Collaboration in Europe, where his role is to support general management of the organisation.